

THABAZIMBI LOCAL MUNICIPALITY

DRAFT BUDGET 2020/21



2020/21 TO 2022/23

MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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Thabazimbi
(LIM 361), 0380

30/03/2020

THABAZIMBI LOCAL MUNICIPALITY

VISION

“A LEADING ECO-TOURIST MUNICIPALITY IN THE PROVISION OF SUSTAINABLE AND EXCELLENT SERVICES”

MISSION

“PROMOTE, CO-ORDINATE, IMPLEMENT THE FINANCIAL AND ENVIRONMENTAL GROWTH AND DEVELOPEMENT THROUGH A COMMITTED STAFF AND PARTNERSHIP WITH COMMUNITIES AND STAKEHOLDERS”

VALUES STATEMENT

“ACCOUNTABLE, TRANSPARENT, COMMUNITY CENTERED AND HONEST HUMAN CAPITAL”

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GLOSSARY OF TERMS AND ABBREVIATIONS

Allocations – Money received from Provincial and National Treasury.

Budget – The financial plan of a municipality.

Budget related policy – Policy of a municipality affecting, or affected by, the budget. Examples include tariff policy, rates policy and credit control and debt policy.

Budget Steering committee (BSC) – Committee established to provide technical assistance to the Mayor in discharging the responsibilities set out in Section 53 of the MFMA.

Capital Expenditure – Spending on municipal assets such as land, buildings and vehicles. Any capital expenditure must be reflected as an asset on a municipality's balance sheet.

Cash Flow Statement – A statement showing when actual cash that will be received and spent by the municipality, and the month end cash and short-term investment balances.

CGD – Capital Grants and Donations.

CPI – Headline Consumer Price Index.

CRR – Capital Replacement Reserve.

DMTN – Domestic Medium Term Note.

DORA – Division of Revenue Act. Annual legislation, which shows the allocations from National to Local Government.

DORB – Division of Revenue Bill. Annual legislation tabled in parliament, but not enacted, which shows the allocations from National to Local Government.

Equitable Share – A general grant paid to municipalities. It is predominantly targeted at assisting municipalities with the costs of free basic services.

GFS – Government Finance Statistics. An internationally recognized classification system that facilitates comparisons between municipalities.

IDP – Integrated Development Plan. The main strategic planning document of a municipality.

KPI – Key Performance Indicators. Measures of service output and/or outcome.

MBRR – Municipal Budget Reporting Regulations.

MFMA –Municipal Finance Management Act (No 53 of 2003). The principal piece of legislation relating to Municipal Financial Management.

MTREF – Medium Term Revenue and Expenditure Framework, as prescribed by the MFMA. It sets out indicative revenue and projected expenditure for the budget year, plus two outer financial years.

SDBIP – Service Delivery Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

SFA – Strategic Focus Areas. The main priorities of a municipality as set out in the IDP. Budgeted spending must contribute towards achievement of these Strategic Focus Areas.

Portfolio Committee – In line with Section 79 of the Structures Act, the Council Portfolio Committees process policies and bylaws relating to the functional areas within their terms of reference, and are responsible for implementation monitoring of these, as well as oversight of the functional areas. Portfolio Committees are also responsible for assessing and monitoring services delivery, ensuring that annual budgets are spent wisely, and that there is no wastage or corruption.

Rates – Local Government tax based on assessed valuation of a property.

1. EXECUTIVE SUMMARY

The application of sound financial management principles for the compilation of the municipal financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities of Thabazimbi Local Municipality. Thabazimbi Local Municipality received a disclaimer audit opinion for 2015/16; 2016/17 and 2017/18. The municipality has achieved a Qualified Audit Opinion for 2019/20. The municipality is currently reviewing its Financial Recovery Plan on a monthly basis with Provincial Treasury to ensure that the municipality operates in a sound financial manner. Thabazimbi Local Municipality has been adhering to the repayment agreement signed with Eskom and Magalies Water Board. The draft budget for the MTREF period is funded as stated on sheet SA10.

Table 1 Consolidated Overview of the 2020/21 MTREF

	Original Budget 2020/2021	Original Budget 2021/2022	Original Budget 2022/2023
Operating Revenue	R 400.8 million	R 427 million	R 456 million
Operating Expenditure	R 389.6 million	R 411 million	R 435 million
Capital Expenditure	R 125 million	R 159 million	R 179 million

Total operating revenue is R400.8 million and total Operating Expenditure is R389.6 million for the 2020/21 financial year. The total capital budget for the 2020/21 financial year amounts to R125 million. The capital budget comprises of three grants, namely, Municipal Infrastructure Grant, Water Services Infrastructure Grant and Integrated National Electrification Programme.

2. OPERATING BUDGET FRAMEWORK

LIM361 Thabazimbi - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1										
Revenue By Source											
Property rates	2	38,825	28,259	69,338	60,349	73,146	73,146	73,146	94,003	99,643	105,622
Service charges - electricity revenue	2	63,305	73,207	40,674	88,920	75,655	75,655	75,655	83,501	88,511	93,822
Service charges - water revenue	2	24,579	18,086	62,855	38,693	51,645	51,645	51,645	45,975	48,734	51,658
Service charges - sanitation revenue	2	18,641	15,032	23,570	27,446	27,447	27,447	27,447	24,236	25,690	27,231
Service charges - refuse revenue	2	11,344	12,835	16,797	20,486	20,486	20,486	20,486	16,147	17,116	18,143
Rental of facilities and equipment		1,542	418	2,958	465	465	465	465	462	490	519
Interest earned - external investments			71	1,305		55	55	55	58	62	65
Interest earned - outstanding debtors		8,342	21,205	25,003	24,388	24,333	24,333	24,333	25,793	27,341	28,982
Dividends received											
Fines, penalties and forfeits		3,000	134	1,288	130	130	130	130	65	69	73
Licences and permits		2,808	5,228	884	3,156	930	930	930	1,724	1,827	1,937
Agency services		2,808									
Transfers and subsidies		67,576	72,129	89,399	97,365	97,365	97,365	97,365	108,304	117,826	127,169
Other revenue	2	4,424	38,811	2,122	887	630	630	630	566	600	636
Gains											
Total Revenue (excluding capital transfers and contributions)		247,194	285,415	336,193	362,287	372,288	372,288	372,288	400,834	427,907	455,855

2.1 Operating Revenue

Thabazimbi Local Municipality requires sustainable revenue streams in order to improve the lives of its citizens. The municipality must continuously review revenue management processes to ensure that the projected revenue is realized. The municipality should maximize the revenue generating potential of all revenue sources through adequate and effective controls.

The municipality's revenue strategy is built around the following key concepts:

- National Treasury's guidelines in this regard in terms of the relevant Circulars;
- Tariff Policies;
- By-laws
- Efficient revenue management, which aim to ensure better annual collection rates for property rates and other service charges;
- Electricity Municipality tariffs increases as approved by the National Electricity Municipality Regulator of SA (NERSA)
- Determining the tariff escalation rate by calculating the revenue requirement of each service taking into consideration the affordability of these tariffs;

Operating grants and transfers totals to R108 million in the 2020/21 financial year, the allocations are as follows:

- | | |
|--|----------------|
| • Equitable share | - R102 404 000 |
| • Financial Management Grant | - R3 000 000 |
| • Expanded Public Works Programme Integrated Grant | - R1 000 000 |
| • Municipal Systems Infrastructure Grant | - R1 900 000 |

Revenue generated from rates and service charges forms a significant percentage of the revenue basket for the municipality.

Property Rates: The figure budgeted for Property rates were calculated using the audited 2018/19 figures. A 6% inflation rate was used to reach a figure of R94 million. The increase is also includes an anticipated increase from vacant land (which was under budgeted for previously) and business rates.

Electricity Revenue: The figure budgeted for electricity was calculated taking into consideration the audited figures as per the 2018/19 financial statements plus an 8.1% inflation rate as per NERSA regulations. The municipality generates revenue for electricity through two forms, namely conventional and pre-paid meters. Additional

smart pre-paid meters were installed towards the end of the 2019/20 financial year. This allows the municipality to collect 100% of electricity sales for pre-paid. Indigent contributions and electricity losses have been factored into the budgeted figure under expenditure: transfers and subsidies.

The above factors result in a budgeted amount for electricity revenue of R83.5 million for the 2020/21 financial year.

Water Revenue: Water revenue for the 2020/21 financial year is budgeted at R 45.9 million. The 2019/20 actual gross revenue generated as per the billing reports and audited annual financial statements for 2018/19 were taken into consideration when determining the budgeted figure. In determining the R45.9 million budgeted amount, the following was taken into account:

- Water losses for 2019/20
- Collection rate for water in 2019/20
- Net water revenue amount plus CPI

Indigent contributions and electricity losses have been factored into the budgeted figure under expenditure: transfers and subsidies.

Sanitation and Refuse: The increase and decrease in sanitation and refuse respectively, was calculated based on the actual revenue generated in 2019/20. A tariff increase of 6% was applied for sanitation and refuse. Sanitation and refuse amounts to R24 million and R16 million respectively for the 2020/21 financial year.

Indigent Support: The municipality will be providing free basic services as indicated in the table below:

Service	Free Basic Package per indigent household
Water	6kl
Electricity	50kwh
Sanitation	100% free
Refuse	100% free
Property Rates	100% free

The free basic services will be implemented as per the municipality's indigent policy. The indigent register is updated annually and the policy is reviewed annually.

Interest Earned: interest earned on external investments have increased to R58 thousand for the 2019/20 financial year. Interest earned on outstanding debtors has increased to R25 million in the 2020/21 financial year.

Other Revenue:

Other Revenue	FY 2020/21	FY 2021/22	FY 2022/23
Collection charges	10,199.58	10,811.55	11,460.25
Discounts and Early Settlements	6,283.66	6,660.68	7,060.32
Surplus Cash	5,640.35	5,978.77	6,337.50
Fees for Supply of Information	27,681.79	29,342.70	31,103.26
Town Planning Plan Copies	3,229.35	3,423.11	3,628.50
Staff Recoveries	8,783.16	9,310.15	9,868.76
Town Planning Building Plan Fees	158,479.04	167,987.78	178,067.05
Community Social Fees Graves	301,115.62	319,182.55	338,333.51
Endorsements	13,784.44	14,611.51	15,488.20
Clearance Certificates	12,049.31	12,772.26	13,538.60
Community Development Sale Of Photo Copies	3,564.65	3,778.53	4,005.24
Town Planning Fees Town Planning	15,336.95	16,257.17	17,232.60
Total	566,147.90	600,116.77	636,123.78

Other Revenue: Other revenue figure comprises of the line items in the above table. The figures for these line items are based on the audited annual financial statements and revenue items generated in the 2019/20 financial year, a 6% increase was added as CPI.

2.2 Operating Expenditure:

LIM361 Thabazimbi - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1										
Expenditure By Type											
Employee related costs	2	106,525	118,788	116,803	149,571	127,002	127,002	127,002	135,835	145,343	155,517
Remuneration of councillors		8,100	9,365	9,548	11,204	10,216	10,216	10,216	10,625	11,050	11,492
Debt impairment	3	5,932	6,311	40,256	6,992	6,992	6,992	6,992	7,306	7,642	7,994
Depreciation & asset impairment	2	21,976	26,286	45,776	28,709	28,709	28,709	28,709	30,001	31,381	32,825
Finance charges		11,658	14,939	15,372	12,624	10,169	10,169	10,169	15,579	16,296	17,045
Bulk purchases	2	72,832	79,107	95,691	119,924	108,206	108,206	108,206	109,000	114,014	119,259
Other materials	8				9,522	4,800	4,800	4,800	5,089	5,323	5,568
Contracted services		-	-	29,192	49,650	44,950	44,950	44,950	44,908	46,974	49,135
Transfers and subsidies		-	-	-	-	7,212	7,212	7,212	6,132	-	-
Other expenditure	4, 5	11,580	72,469	25,461	21,885	17,177	17,177	17,177	25,131	26,287	27,496
Losses											
Total Expenditure		238,603	327,266	378,099	410,081	365,432	365,432	365,432	389,606	404,311	426,331

The municipality's framework for the 2020/21 budget and MTREF is informed by the following:

Employee Related Costs: The figure for employee related costs has increased from the Adjustment budget amount due to the 6.25% increase as per bargaining council agreement. Savings will be expected in 2020/21 on the overall employee costs due to significant cost containment measures that are expected from the reduction of unnecessary overtime claims. Thus, all managers are expected to monitor and restrict overtime and uncontrolled travelling of employees to minimum levels.

Remuneration of Councilors: The amount budgeted for Councilors for the 2020/21 financial year has a growth rate of 4% which the municipality used to account for an expected increase in upper limits during the 2020/21 financial year.

Bulk Purchases: The amount of R 109 million is made up of electricity and water bulk purchases. The figure budgeted for electricity is R75 million and for water is R34 million. The bulk water and electricity suppliers have proposed increases of 4.5% as per CPI.

Thabazimbi Local Municipality has entered into a repayment agreement with Eskom and Magalie's Water in relation to historic debt, for which provision was made for in the 2020/21 budget.

Provision for depreciation and asset impairment: Has been informed by the municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R30 million for the 2020/21 financial year.

Finance charges: Consist of the repayment of interest on long-term borrowing (DBSA loan) and interest charged on the historic debt for Eskom and Magalies. The municipality is in agreement with Eskom and Magalies that interest will not be payable, as long as the payment agreements are adhered to. Thus, the interest is only stated for financial purposes. Finance charges amounts to R15.5 million.

Contracted Services: The table below provides a summary of items budgeted for as contracted services:

Contracted Services	FY 2020/21	FY 2021/22	FY 2022/23
Munsoft	2,717,000.00	2,841,982.00	2,972,713.17
Payday	261,250.00	273,267.50	285,837.81
Legal Service/Legal Costs	8,500,000.00	8,891,000.00	9,299,986.00
Fuel	2,000,000.00	2,092,000.00	2,188,232.00
Repairs and Maintenance	14,630,000.00	15,302,980.00	16,006,917.08
IT Services	4,500,000.00	4,707,000.00	4,923,522.00
Security Services	3,300,000.00	3,451,800.00	3,610,582.80
Review of SDF and LUMS	1,500,000.00	1,569,000.00	1,641,174.00
Events management	500,000.00	523,000.00	547,058.00
Biometric System	350,000.00	366,100.00	382,940.60
Preparation Of Annual Financial Statements and Assets Register	4,000,000.00	4,184,000.00	4,376,464.00
Supplementary Valuation Roll	200,000.00	209,200.00	218,823.20
Electricity New Connections	100,000.00	104,600.00	109,411.60
Record Management System	1,350,000.00	1,412,100.00	1,477,056.60
Employee Training	1,000,000.00	1,046,000.00	1,094,116.00
Total	44,908,250.00	46,974,029.50	49,134,834.86

Repairs and Maintenance by expenditure item

The amount budgeted for repairs and maintenance for financial year 2020/21 is R19 million. The municipality is required to project this figure as a percentage of PPE value; however, this is an unrealistic method of calculation given the financial situation of the municipality. In future budget periods the municipality intends to increase the budget allocation for repairs and maintenance based on the asset management plan. The budgeted figure for repairs and maintenance is split across three segments, as follows:

- Contracted services – R14.6 million
- Other material – R4.4 million

Other Material: Consists of cleaning materials to the value of R350 thousand; stationery to the value of R350 thousand as well as materials to be used for repairs and maintenance to the value of R4.4 million.

Other Expenditure:

The table below provides a summary of items budgeted for as other expenditure:

Other Expenditure	FY 2020/21	FY 2021/22	FY 2022/23
Office Rent	850,000.00	889,100.00	929,998.60
Operating Leases: Other Assets	350,000.00	366,100.00	382,940.60
Lease Payments Printers Rental	1,900,000.00	1,987,400.00	2,078,820.40
HR Job Evaluation and Vetting	70,000.00	73,220.00	76,588.12
Promotion Of Tourism	500,000.00	523,000.00	547,058.00
IDP Public Participation	850,000.00	889,100.00	929,998.60
Advertising	700,000.00	732,200.00	765,881.20
Cell Phone Allowance	14,000.00	14,644.00	15,317.62
OHS Function	100,000.00	104,600.00	109,411.60
Entertainment	50,000.00	52,300.00	54,705.80
External Audit Fees	4,750,000.00	4,968,500.00	5,197,051.00
Insurance	1,750,000.00	1,830,500.00	1,914,703.00
PMU Admin	2,201,200.00	2,302,455.20	2,408,368.14
Printing and Publication	800,000.00	836,800.00	875,292.80
Resettlement Cost	800,000.00	836,800.00	875,292.80
Skills Levy	164,834.12	172,416.49	180,347.65
Accommodation	2,400,000.00	2,510,400.00	2,625,878.40
Travel and Subsistence	2,750,000.00	2,876,500.00	3,008,819.00
Protective Clothing	1,400,000.00	1,464,400.00	1,531,762.40
Human Resource Coida	731,111.61	764,742.74	799,920.91
LED Plan	500,000.00	523,000.00	547,058.00
Land Audit	500,000.00	523,000.00	547,058.00
GIS System	1,000,000.00	1,046,000.00	1,094,116.00
Total	25,131,145.73	26,287,178.43	27,496,388.64

OHS Function: This amount consists of items such as fire extinguishers, first aid boxes and contents supplies to the value of R100 thousand.

2.3 Capital Expenditure

Capital Project Budget 2020/2021		
Project Name	2020/21 Budget	
MIG		
Northam rehabilitation of sport facility	R	1,811,685.71
Construction of new Cemetery at Regorogile	R	1,500,000.00
Northam construction of a transfer station	R	2,000,000.00
Rooiberg High Mast Light	R	900,000.03
Skierlik High Mast Light	R	1,800,000.00
Northam Upgrading of Cemetery	R	1,385,750.00
Upgrading of Rooiberg Cemetery	R	1,000,500.00
Regorogile Extension 5 Paving of internal streets phase 3	R	7,000,000.00
Northam Extension 5 Updrading of internal streets Phase 2	R	7,000,000.00
Upgrading of sport and recreation facility at Raphuti (Ward 4)	R	10,424,864.20
Regorogile Upgrading of Stormwater Management (Phase 1)	R	7,000,000.00
PMU Management Fees	R	2,201,200.00
TOTAL	R	44,023,999.94
WSIG 6B		
Upgrade of the Thabazimbi and Regorogile bulk water supply and associated infrastructure	R	12,500,000.00
Upgrade of the Northam bulk water supply and associated infrastructure	R	11,500,000.00
Upgrade of the Rooiberg bulk water supply and associated infrastructure.	R	13,500,000.00
The development of a comprehensive WCWDM 5 years strategy as well as, the implementation of WCWDM interventions within all water supply areas.	R	7,500,000.00
TOTAL	R	45,000,000.00
WSIG 5B		
Regorogile upgrading of water network (Ward 9,10)	R	10,000,000.00
Construction of VIP toilets in Rooiberg, Skierlik and Meriting Phase 1	R	10,000,000.00
Northam Upgrading of Water Reticulation (Ward 7, 8)	R	10,000,000.00
TOTAL	R	30,000,000.00
INEP		
Construction 3km 11kv overhead line Phase 2	R	1,186,000.00
Pre-Engineering of Smashblock 20MVA substation	R	2,264,000.00
Electrification of Meriting Informal Settlement Phase 2	R	2,550,000.00
TOTAL	R	6,000,000.00

Capital expenditure projects will be funded through:

- Municipal Infrastructure Grant (MIG)
- Water Infrastructure Grant (WSIG)
- Integrated National Electrification Programme (INEP)

Surplus/ (Shortfall)

	Original Budget 2020/2120	Special Adjustment Budget 2020/2120	Adjustment Budget 2020/2120
Operating Revenue	R 400.8 million	R 427 million	R 456 million
Operating Expenditure	R 389.6 million	R 411 million	R 435 million
Surplus/ (Shortfall)	R11.2 million	R 16 million	R 21 million

The operating expenditure for 2020/2120 is R389.6 million, which is less than the operating income of R400.8 million, resulting in a surplus of R11.2 million.

Strategic measures to increase the operating surplus over the MTREF period will be articulated in the updated financial recovery plan.

3. ANNUAL BUDGET TABLES

The following pages present the budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations.

Explanatory notes to MBRR Table A1 - Budget Summary

LIM361 Thabazimbi - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
Financial Performance										
Property rates	38,825	28,259	69,338	60,349	73,146	73,146	73,146	94,003	99,643	105,622
Service charges	117,869	119,160	143,896	175,545	175,233	175,233	175,233	169,859	180,050	190,853
Investment revenue	–	71	1,305	–	55	55	55	58	62	65
Transfers recognised - operational	67,576	72,129	89,399	97,365	97,365	97,365	97,365	108,304	117,826	127,169
Other own revenue	22,924	65,796	32,255	29,027	26,490	26,490	26,490	28,610	30,327	32,146
Total Revenue (excluding capital transfers and contributions)	247,194	285,415	336,193	362,287	372,288	372,288	372,288	400,834	427,907	455,855
Employee costs	106,525	118,788	116,803	149,571	127,002	127,002	127,002	135,835	145,343	155,517
Remuneration of councillors	8,100	9,365	9,548	11,204	10,216	10,216	10,216	10,625	11,050	11,492
Depreciation & asset impairment	21,976	26,286	45,776	28,709	28,709	28,709	28,709	30,001	31,381	32,825
Finance charges	11,658	14,939	15,372	12,624	10,169	10,169	10,169	15,579	16,296	17,045
Materials and bulk purchases	72,832	79,107	95,691	129,446	113,006	113,006	113,006	114,089	119,337	124,827
Transfers and grants	–	–	–	–	7,212	7,212	7,212	6,132	–	–
Other expenditure	17,511	78,781	94,909	78,526	69,118	69,118	69,118	77,346	80,903	84,625
Total Expenditure	238,603	327,266	378,099	410,081	365,432	365,432	365,432	389,606	404,311	426,331
Surplus/(Deficit)	8,591	(41,850)	(41,906)	(47,794)	6,856	6,856	6,856	11,227	23,597	29,525
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	29,172	28,714	32,783	83,228	72,228	72,228	72,228	125,024	159,279	179,420
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	47,000	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	84,763	(13,136)	(9,123)	35,434	79,084	79,084	79,084	136,251	182,876	208,945
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	84,763	(13,136)	(9,123)	35,434	79,084	79,084	79,084	136,251	182,876	208,945
Capital expenditure & funds sources										
Capital expenditure	53,164	114,677	29,596	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Transfers recognised - capital	52,463	33,759	28,902	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	701	80,918	694	–	–	–	–	–	–	–
Total sources of capital funds	53,164	114,677	29,596	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Financial position										
Total current assets	266,864	98,506	162,896	123,171	138,554	138,554	138,554	145,305	147,470	152,845
Total non current assets	1,386,604	1,501,338	713,943	1,637,362	801,738	801,738	801,738	838,611	877,180	917,523
Total current liabilities	335,695	255,950	244,840	582,916	124,497	124,497	124,497	130,223	136,214	142,479
Total non current liabilities	84,005	87,523	296,794	97,487	346,664	346,664	346,664	362,611	379,291	396,738
Community wealth/Equity	1,233,767	1,256,371	335,204	1,080,130	469,131	469,131	469,131	491,082	509,145	531,150
Cash flows										
Net cash from (used) operating	(18,014)	(109,339)	67,742	(47,462)	63,669	63,669	63,669	127,077	156,547	179,694
Net cash from (used) investing	(4,873)	68,453	(29,596)	(63,228)	(92,737)	(92,737)	(92,737)	(95,024)	(159,279)	(179,420)
Net cash from (used) financing	24,399	31,683	(1,833)	(3,066)	(1,380)	(1,380)	(1,380)	(1,380)	(1,463)	(1,551)
Cash/cash equivalents at the year end	5,172	(4,030)	36,836	(135,215)	6,388	6,388	6,388	37,060	32,865	31,588
Cash backing/surplus reconciliation										
Cash and investments available	1,187	(162,445)	36,836	(105,215)	13,086	13,086	13,086	14,066	10,193	9,254
Application of cash and investments	42,561	(28,120)	124,571	330,929	14,566	14,566	14,566	27,310	28,565	29,879
Balance - surplus (shortfall)	(41,374)	(134,325)	(87,735)	(436,144)	(1,480)	(1,480)	(1,480)	(13,244)	(18,372)	(20,625)
Asset management										
Asset register summary (WDV)	1,385,714	1,385,714	1,385,714	1,636,313	755,238	755,238	755,238	755,238	755,238	755,238
Depreciation	21,976	26,286	45,776	28,709	28,709	28,709	28,709	30,001	31,381	32,825
Renewal and Upgrading of Existing Assets	–	79,418	29,596	22,792	22,792	22,792	22,792	–	–	–
Repairs and Maintenance	12,404	12,404	–	32,173	22,173	22,173	22,173	14,630	15,303	16,007

Table A1 is a budget summary and provides a concise overview of the municipality budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

The operating surplus/deficit (after Total Expenditure) is positive over the MTREF Capital expenditure is balanced by capital funding sources, of which transfers recognized is reflected on the Financial Performance Budget;

MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification).

LIM361 Thabazimbi - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Revenue - Functional										
Governance and administration		151,768	122,781	188,222	195,993	149,892	149,892	108,028	151,768	122,781
Executive and council		101,658	71,458	88,056	135,323	78,000	78,000	101,642	101,658	71,458
Finance and administration		50,110	51,323	100,166	60,670	71,892	71,892	6,386	50,110	51,323
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		12,492	6,012	2,501	23,679	31,125	31,125	296	12,492	6,012
Community and social services		73	304	276	20,336	359	359	296	73	304
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		12,419	5,708	2,225	3,343	30,767	30,767	-	12,419	5,708
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		7,729	68,623	11,357	34,963	52,370	52,370	31,107	7,729	68,623
Planning and development		7,728	97	230	228	110	110	185	7,728	97
Road transport		1	68,526	11,127	34,735	52,260	52,260	30,922	1	68,526
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		154,256	126,954	166,896	199,878	138,901	138,901	188,996	154,256	126,954
Energy sources		77,179	74,284	50,673	118,030	68,500	68,500	81,613	77,179	74,284
Water management		47,082	18,511	75,855	33,917	20,901	20,901	67,575	47,082	18,511
Waste water management		18,641	18,886	23,570	27,446	20,700	20,700	29,617	18,641	18,886
Waste management		11,354	15,273	16,797	20,486	28,800	28,800	10,192	11,354	15,273
Other	4	(1,767)	(7,643)	-	-	-	-	(2,928)	(1,767)	(7,643)
Total Revenue - Functional	2	324,478	316,727	368,976	454,515	372,288	372,288	325,499	324,478	316,727
Expenditure - Functional										
Governance and administration		145,683	160,088	280,001	149,748	179,740	179,740	155,066	145,683	160,088
Executive and council		50,927	33,643	147,210	31,155	40,550	40,550	22,168	50,927	33,643
Finance and administration		94,756	126,445	132,791	116,698	136,676	136,676	131,042	94,756	126,445
Internal audit		-	-	-	1,895	2,515	2,515	1,856	-	-
Community and public safety		7,126	28,304	-	25,308	46,425	46,425	26,220	7,126	28,304
Community and social services		-	6,683	-	4,440	15,538	15,538	2,396	-	6,683
Sport and recreation		3,066	1,830	-	-	-	-	4,310	3,066	1,830
Public safety		4,059	19,791	-	20,868	30,887	30,887	19,513	4,059	19,791
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		16,137	48,055	1,732	46,573	50,520	50,520	35,709	16,137	48,055
Planning and development		7,935	7,826	517	5,041	10,124	10,124	7,106	7,935	7,826
Road transport		2,941	39,246	1,215	41,532	40,396	40,396	28,603	2,941	39,246
Environmental protection		5,261	982	-	-	-	-	-	5,261	982
Trading services		81,226	86,151	95,691	170,117	91,229	91,229	126,049	81,226	86,151
Energy sources		49,415	52,103	69,782	113,608	50,067	50,067	59,625	49,415	52,103
Water management		23,935	22,990	25,910	38,075	28,997	28,997	48,975	23,935	22,990
Waste water management		4,277	5,078	-	7,293	5,291	5,291	9,340	4,277	5,078
Waste management		3,599	5,980	-	11,141	6,873	6,873	8,109	3,599	5,980
Other	4	(11,569)	4,668	675	18,335	(9,694)	(9,694)	28,752	(11,570)	4,668
Total Expenditure - Functional	3	238,603	327,266	378,099	410,081	358,221	358,221	371,795	238,602	327,266

Explanatory notes:

Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.

MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

LIM361 Thabazimbi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote											
Vote 1 - 100 POLITICAL OFFICE BEARER	1		101,658	71,458	88,056	135,323	78,000	78,000	120,323	47,407	110,434
Vote 2 - 200 MUNICIPAL MANAGER			—	—	—	—	—	—	—	—	—
Vote 3 - 300 BUDGET & TREASURY			50,110	51,323	97,207	60,670	71,350	71,350	6,386	48,155	45,746
Vote 4 - 400 CORPORATE SERVICE			—	—	2,959	—	542	542	—	—	—
Vote 5 - 500 PLANNING AND DEVELOPMENT			7,728	97	230	228	110	110	185	196	208
Vote 6 - 600 COMMUNITY SERVICES			23,845	21,285	19,298	44,166	59,925	59,925	20,166	47,898	22,225
Vote 7 - 700 TECHNICAL SERVICES			142,903	180,207	161,226	214,128	162,362	162,362	199,446	176,323	133,866
0			(1,767)	(7,643)	—	(9,000)	79,440	79,440	—	—	—
Vote 9 - [NAME OF VOTE 9]			—	—	—	—	—	—	—	—	—
Vote 10 - [NAME OF VOTE 10]			—	—	—	—	—	—	—	—	—
Vote 11 - [NAME OF VOTE 11]			—	—	—	—	—	—	—	—	—
Vote 12 - [NAME OF VOTE 12]			—	—	—	—	—	—	—	—	—
Vote 13 - [NAME OF VOTE 13]			—	—	—	—	—	—	—	—	—
Vote 14 - [NAME OF VOTE 14]			—	—	—	—	—	—	—	—	—
Vote 15 - [NAME OF VOTE 15]			—	—	—	—	—	—	—	—	—
Total Revenue by Vote	2		324,478	316,727	368,976	445,515	451,728	451,728	346,506	319,979	312,479
Expenditure by Vote to be appropriated											
Vote 1 - 100 POLITICAL OFFICE BEARER	1		50,927	33,643	147,885	16,973	29,721	29,721	15,973	11,508	12,244
Vote 2 - 200 MUNICIPAL MANAGER			—	—	(675)	16,078	13,343	13,343	6,575	8,912	9,447
Vote 3 - 300 BUDGET & TREASURY			94,756	126,445	102,517	56,411	93,621	93,621	75,405	73,699	87,495
Vote 4 - 400 CORPORATE SERVICE			—	—	30,274	60,286	43,055	43,055	22,010	26,325	27,905
Vote 5 - 500 PLANNING AND DEVELOPMENT			13,196	8,809	517	5,041	10,124	10,124	7,106	8,845	9,411
Vote 6 - 600 COMMUNITY SERVICES			10,725	34,285	—	40,652	51,002	51,002	14,815	18,208	19,374
Vote 7 - 700 TECHNICAL SERVICES			80,568	119,417	96,906	200,508	124,751	124,751	193,864	99,016	117,527
Vote 8 - [NAME OF VOTE 8]			(11,569)	4,668	675	14,131	(7,397)	(7,397)	—	—	—
Vote 9 - [NAME OF VOTE 9]			—	—	—	—	—	—	—	—	—
Vote 10 - [NAME OF VOTE 10]			—	—	—	—	—	—	—	—	—
Vote 11 - [NAME OF VOTE 11]			—	—	—	—	—	—	—	—	—
Vote 12 - [NAME OF VOTE 12]			—	—	—	—	—	—	—	—	—
Vote 13 - [NAME OF VOTE 13]			—	—	—	—	—	—	—	—	—
Vote 14 - [NAME OF VOTE 14]			—	—	—	—	—	—	—	—	—
Vote 15 - [NAME OF VOTE 15]			—	—	—	—	—	—	—	—	—
Total Expenditure by Vote	2		238,603	327,266	378,099	410,081	358,221	358,221	335,748	246,513	283,403
Surplus/(Deficit) for the year	2		85,876	(10,538)	(9,123)	35,434	93,507	93,507	10,758	73,465	29,076

Explanatory notes:

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality. This means it is possible to present the operating surplus or deficit of a vote.

MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

LIM361 Thabazimbi - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	38,825	28,259	69,338	60,349	73,146	73,146	73,146	94,003	99,643	105,622
Service charges - electricity revenue	2	63,305	73,207	40,674	88,920	75,655	75,655	75,655	83,501	88,511	93,822
Service charges - water revenue	2	24,579	18,086	62,855	38,693	51,645	51,645	51,645	45,975	48,734	51,658
Service charges - sanitation revenue	2	18,641	15,032	23,570	27,446	27,447	27,447	27,447	24,236	25,690	27,231
Service charges - refuse revenue	2	11,344	12,835	16,797	20,486	20,486	20,486	20,486	16,147	17,116	18,143
Rental of facilities and equipment		1,542	418	2,958	465	465	465	465	462	490	519
Interest earned - external investments			71	1,305		55	55	55	58	62	65
Interest earned - outstanding debtors		8,342	21,205	25,003	24,388	24,333	24,333	24,333	25,793	27,341	28,982
Dividends received											
Fines, penalties and forfeits		3,000	134	1,288	130	130	130	130	65	69	73
Licences and permits		2,808	5,228	884	3,156	930	930	930	1,724	1,827	1,937
Agency services		2,808									
Transfers and subsidies		67,576	72,129	89,399	97,365	97,365	97,365	97,365	108,304	117,826	127,169
Other revenue	2	4,424	38,811	2,122	887	630	630	630	566	600	636
Gains											
Total Revenue (excluding capital transfers and contributions)		247,194	285,415	336,193	362,287	372,288	372,288	372,288	400,834	427,907	455,855
Expenditure By Type											
Employee related costs	2	106,525	118,788	116,803	149,571	127,002	127,002	127,002	135,835	145,343	155,517
Remuneration of councillors		8,100	9,365	9,548	11,204	10,216	10,216	10,216	10,625	11,050	11,492
Debt impairment	3	5,932	6,311	40,256	6,992	6,992	6,992	6,992	7,306	7,642	7,994
Depreciation & asset impairment	2	21,976	26,286	45,776	28,709	28,709	28,709	28,709	30,001	31,381	32,825
Finance charges		11,658	14,939	15,372	12,624	10,169	10,169	10,169	15,579	16,296	17,045
Bulk purchases	2	72,832	79,107	95,691	119,924	108,206	108,206	108,206	109,000	114,014	119,259
Other materials	8				9,522	4,800	4,800	4,800	5,089	5,323	5,568
Contracted services		-	-	29,192	49,650	44,950	44,950	44,950	44,908	46,974	49,135
Transfers and subsidies		-	-	-	-	7,212	7,212	7,212	6,132	-	-
Other expenditure	4, 5	11,580	72,469	25,461	21,885	17,177	17,177	17,177	25,131	26,287	27,496
Losses											
Total Expenditure		238,603	327,266	378,099	410,081	365,432	365,432	365,432	389,606	404,311	426,331
Surplus/(Deficit)		8,591	(41,850)	(41,906)	(47,794)	6,856	6,856	6,856	11,227	23,597	29,525
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		29,172	28,714	32,783	83,228	72,228	72,228	72,228	125,024	159,279	179,420
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	-									
Transfers and subsidies - capital (in-kind - all)		47,000									
Surplus/(Deficit) after capital transfers & contributions		84,763	(13,136)	(9,123)	35,434	79,084	79,084	79,084	136,251	182,876	208,945
Taxation											
Surplus/(Deficit) after taxation		84,763	(13,136)	(9,123)	35,434	79,084	79,084	79,084	136,251	182,876	208,945
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		84,763	(13,136)	(9,123)	35,434	79,084	79,084	79,084	136,251	182,876	208,945
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		84,763	(13,136)	(9,123)	35,434	79,084	79,084	79,084	136,251	182,876	208,945

MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - 100 POLITICAL OFFICE BEARER		-	-	694	-	-	-	-	-	-	-
Vote 2 - 200 MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 3 - 300 BUDGET & TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 4 - 400 CORPORATE SERVICE		-	-	-	-	-	-	-	-	-	-
Vote 5 - 500 PLANNING AND DEVELOPMENT		1,600	-	-	-	-	-	-	-	-	-
Vote 6 - 600 COMMUNITY SERVICES		28,000	1,500	-	29,787	9,787	9,787	9,787	-	-	-
Vote 7 - 700 TECHNICAL SERVICES		23,564	113,177	28,902	53,441	102,950	102,950	102,950	125,024	159,279	179,420
Capital multi-year expenditure sub-total	7	53,164	114,677	29,596	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote		53,164	114,677	29,596	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Capital Expenditure - Functional											
Governance and administration		-	-	694	-	-	-	-	-	-	-
Executive and council				694							
Finance and administration											
Internal audit											
Community and public safety		28,000	1,500	-	29,787	9,787	9,787	9,787	-	-	-
Community and social services		1,000	1,500								
Sport and recreation					9,787	9,787	9,787	9,787			
Public safety											
Housing		27,000			20,000						
Health											
Economic and environmental services		1,600	53,377	-	23,441	23,441	23,441	23,441	44,024	35,651	37,573
Planning and development		600									
Road transport			53,377		23,441	23,441	23,441	23,441	44,024	35,651	37,573
Environmental protection		1,000									
Trading services		23,564	59,800	-	30,000	79,509	79,509	79,509	81,000	123,628	141,847
Energy sources		3,564				9,000	9,000	9,000	6,000	33,628	47,527
Water management		20,000	59,800		30,000	43,000	43,000	43,000	75,000	90,000	94,320
Waste water management						27,509	27,509	27,509			
Waste management											
Other				28,902							
Total Capital Expenditure - Functional	3	53,164	114,677	29,596	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Funded by:											
National Government		52,463	33,759	28,902	63,228	85,228	85,228	85,228	125,024	159,279	179,420
Provincial Government					20,000	27,509	27,509	27,509			
District Municipality											
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)											
Transfers recognised - capital	4	52,463	33,759	28,902	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Borrowing	6										
Internally generated funds		701	80,918	694							
Total Capital Funding	7	53,164	114,677	29,596	83,228	112,737	112,737	112,737	125,024	159,279	179,420

Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

MBRR Table A6 - Budgeted Financial Position

LIM361 Thabazimbi - Table A6 Budgeted Financial Position

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
ASSETS											
Current assets											
Cash	1	922	(162,725)	36,836		6,388	6,388	6,388	7,060	2,865	1,588
Call investment deposits		265	280		310	6,698	6,698	6,698	7,006	7,328	7,665
Consumer debtors	1	263,652	258,813	113,644	120,492	119,596	119,596	119,596	124,978	130,727	136,740
Other debtors						2,000	2,000	2,000	2,092	2,188	2,289
Current portion of long-term receivables				8,736		–	–	–			
Inventory	2	2,025	2,138	3,680	2,369	3,872	3,872	3,872	4,050	4,236	4,431
Total current assets		266,864	98,506	162,896	123,171	138,554	138,554	138,554	145,186	147,345	152,714
Non current assets											
Long-term receivables											
Investments											
Investment property											
Investment in Associate											
Property, plant and equipment	3	1,385,714	1,500,391	712,353	1,636,313	800,148	800,148	800,148	836,155	874,618	914,850
Biological		890	947	1,436	1,049	1,436	1,436	1,436	1,502	1,571	1,643
Intangible				154		154	154	154	154	154	154
Other non-current assets											
Total non current assets		1,386,604	1,501,338	713,943	1,637,362	801,738	801,738	801,738	837,810	876,343	916,647
TOTAL ASSETS		1,653,468	1,599,844	876,839	1,760,533	940,291	940,291	940,291	982,996	1,023,687	1,069,361
LIABILITIES											
Current liabilities											
Bank overdraft	1				105,525						
Borrowing	4	5,500	5,852	41,890	6,482	1,380	1,380	1,380	1,442	1,509	1,578
Consumer deposits		4,053	4,313	4,029	4,778	4,029	4,029	4,029	4,214	4,408	4,611
Trade and other payables	4	286,019	203,095	196,857	418,841	117,024	117,024	117,024	122,290	127,915	133,799
Provisions		40,123	42,691	2,064	47,291	2,064	2,064	2,064	2,159	2,258	2,362
Total current liabilities		335,695	255,950	244,840	582,916	124,497	124,497	124,497	130,105	136,090	142,350
Non current liabilities											
Borrowing		7,500	6,121	255,160	6,781	266,971	266,971	266,971	278,984	291,818	305,241
Provisions		76,506	81,402	41,635	90,706	79,694	79,694	79,694	83,280	87,111	91,118
Total non current liabilities		84,005	87,523	296,794	97,487	346,664	346,664	346,664	362,264	378,928	396,359
TOTAL LIABILITIES		419,700	343,473	541,634	680,403	471,161	471,161	471,161	492,369	515,018	538,709
NET ASSETS	5	1,233,767	1,256,371	335,204	1,080,130	469,131	469,131	469,131	490,627	508,669	530,652
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		1,233,767	1,256,371	335,204	1,080,130	469,131	469,131	469,131	491,082	509,145	531,150
Reserves	4	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	1,233,767	1,256,371	335,204	1,080,130	469,131	469,131	469,131	491,082	509,145	531,150

Explanatory notes:

Table A6 is consistent with international standards of good financial management practice, and improves the ability to understand, for councillors and management, on the impact of the budget on the statement of financial position (balance sheet).

This format of presenting the statement of financial position is aligned to GRAP 1.

MBRR Table A7 - Budgeted Cash Flow Statement

LIM361 Thabazimbi - Table A7 Budgeted Cash Flows

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		25,223	33,011	50,337	48,280	65,473	65,473	65,473	84,603	89,679	95,059
Service charges		131,242	146,303	101,519	140,370	163,977	163,977	163,977	152,873	162,045	171,768
Other revenue		9,394	11,166	4,294	4,639	2,156	2,156	2,156	2,535	2,687	2,848
Transfers and Subsidies - Operational	1	67,456	39,872	89,399	106,365	97,365	97,365	97,365	97,474	117,826	127,169
Transfers and Subsidies - Capital	1	25,784	33,759	73,293	33,228	72,228	72,228	72,228	125,024	159,279	179,420
Interest		20,698	19,995	1,305	3,705	17,388	17,388	17,388	23,266	24,662	26,142
Dividends									-	-	-
Payments											
Suppliers and employees		(264,006)	(382,666)	(237,033)	(371,425)	(345,560)	(345,560)	(345,560)	(330,547)	(358,529)	(379,372)
Finance charges		(33,806)	(10,778)	(15,372)	(12,624)	(2,146)	(2,146)	(2,146)	(15,579)	(16,296)	(17,045)
Transfers and Grants	1					(7,212)	(7,212)	(7,212)	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(18,014)	(109,339)	67,742	(47,462)	63,669	63,669	63,669	139,648	181,354	205,989
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		150	68,453						-	-	-
Decrease (increase) in non-current receivables									-	-	-
Decrease (increase) in non-current investments									-	-	-
Payments											
Capital assets		(5,022)		(29,596)	(63,228)	(92,737)	(92,737)	(92,737)	(95,024)	(159,279)	(179,420)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(4,873)	68,453	(29,596)	(63,228)	(92,737)	(92,737)	(92,737)	(95,024)	(159,279)	(179,420)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing		24,399	31,896						-	-	-
Increase (decrease) in consumer deposits									-	-	-
Payments											
Repayment of borrowing			(213)	(1,833)	(3,066)	(1,380)	(1,380)	(1,380)	(1,380)	(1,463)	(1,551)
NET CASH FROM/(USED) FINANCING ACTIVITIES		24,399	31,683	(1,833)	(3,066)	(1,380)	(1,380)	(1,380)	(1,380)	(1,463)	(1,551)
NET INCREASE/ (DECREASE) IN CASH HELD		1,513	(9,203)	36,313	(113,756)	(30,448)	(30,448)	(30,448)	43,244	20,611	25,018
Cash/cash equivalents at the year begin:	2	3,659	5,172	523	(21,459)	36,836	36,836	36,836	6,388	49,632	70,244
Cash/cash equivalents at the year end:	2	5,172	(4,030)	36,836	(135,215)	6,388	6,388	6,388	49,632	70,244	95,262

Explanatory notes:

The budgeted cash flow statement is the first measurement in determining if the budget is funded.

It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

LIM361 Thabazimbi - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	5,172	(4,030)	36,836	(135,215)	6,388	6,388	6,388	49,632	70,244	95,262
Other current investments > 90 days		(3,985)	(158,415)	-	30,000	6,698	6,698	6,698	(35,566)	(60,050)	(86,008)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		1,187	(162,445)	36,836	(105,215)	13,086	13,086	13,086	14,066	10,193	9,254
Application of cash and investments											
Unspent conditional transfers		-	-	-	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	42,561	(28,120)	124,571	330,929	7,101	7,101	7,101	7,927	8,291	8,673
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		42,561	(28,120)	124,571	330,929	7,101	7,101	7,101	7,927	8,291	8,673
Surplus(shortfall)		(41,374)	(134,325)	(87,735)	(436,144)	5,985	5,985	5,985	6,139	1,902	581

MBRR Table A9 – Asset Management

LIM361 Thabazimbi - Table A9 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	53,164	35,259	-	60,436	89,945	89,945	125,024	159,279	179,420
Roads Infrastructure		-	21,500	-	10,436	10,436	10,436	44,024	35,651	37,573
Storm water Infrastructure		28,600	-	-	-	27,509	27,509	-	-	-
Electrical Infrastructure		3,564	2,450	-	-	9,000	9,000	6,000	33,628	47,527
Water Supply Infrastructure		20,000	-	-	30,000	42,999	42,999	75,000	90,000	94,320
Infrastructure		52,164	23,950	-	40,436	89,945	89,945	125,024	159,279	179,420
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		1,000	1,500	-	-	-	-	-	-	-
Community Assets		1,000	1,500	-	-	-	-	-	-	-
Total Capital Expenditure	4	53,164	114,677	29,596	83,228	112,737	112,737	125,024	159,279	179,420
Roads Infrastructure		-	41,118	28,902	23,441	23,441	23,441	44,024	35,651	37,573
Storm water Infrastructure		28,600	-	-	-	27,509	27,509	-	-	-
Electrical Infrastructure		3,564	2,450	-	-	9,000	9,000	6,000	33,628	47,527
Water Supply Infrastructure		20,000	59,800	-	30,000	42,999	42,999	75,000	90,000	94,320
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		52,164	103,368	28,902	53,441	102,950	102,950	125,024	159,279	179,420
TOTAL CAPITAL EXPENDITURE - Asset class		53,164	114,677	29,596	83,228	112,737	112,737	125,024	159,279	179,420

ASSET REGISTER SUMMARY - PPE (WDV)	5	1,385,714	1,385,714	1,385,714	1,636,313	755,238	755,238	755,238	755,238	755,238
Roads Infrastructure		831,298	831,298	831,298	590,237	212,819	212,819	212,819	212,819	212,819
Storm water Infrastructure					391,397	8,475	8,475	8,475	8,475	8,475
Electrical Infrastructure		48,901	48,901	48,901	57,744	42,662	42,662	42,662	42,662	42,662
Water Supply Infrastructure		505,515	505,515	505,515	596,935	215,308	215,308	215,308	215,308	215,308
Sanitation Infrastructure						36,841	36,841	36,841	36,841	36,841
Solid Waste Infrastructure						280	280	280	280	280
Rail Infrastructure										
Coastal Infrastructure										
Information and Communication Infrastructure										
Infrastructure		1,385,714	1,385,714	1,385,714	1,636,313	516,385	516,385	516,385	516,385	516,385
Community Assets						26,047	26,047	26,047	26,047	26,047
Heritage Assets						-	-	-	-	-
Investment properties						-	-	-	-	-
Other Assets						195,774	195,774	195,774	195,774	195,774
Biological or Cultivated Assets						1,436	1,436	1,436	1,436	1,436
Intangible Assets						154	154	154	154	154
Computer Equipment						471	471	471	471	471
Furniture and Office Equipment						4,183	4,183	4,183	4,183	4,183
Machinery and Equipment						4	4	4	4	4
Transport Assets						2,011	2,011	2,011	2,011	2,011
Land						8,774	8,774	8,774	8,774	8,774
Zoo's, Marine and Non-biological Animals										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	1,385,714	1,385,714	1,385,714	1,636,313	755,238	755,238	755,238	755,238	755,238
EXPENDITURE OTHER ITEMS		34,380	38,690	45,776	60,882	50,882	50,882	44,631	46,684	48,832
Depreciation	7	21,976	26,286	45,776	28,709	28,709	28,709	30,001	31,381	32,825
Repairs and Maintenance by Asset Class	3	12,404	12,404	-	32,173	22,173	22,173	14,630	15,303	16,007
Roads Infrastructure		4,374	4,374	-	11,869	8,180	8,180	217	25	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		2,187	2,187	-	4,102	2,827	2,827	2,912	3,087	3,272
Water Supply Infrastructure		2,587	2,587	-	3,102	2,138	2,138	2,202	2,334	2,474
Sanitation Infrastructure		309	309	-	370	255	255	263	279	295
Infrastructure		9,457	9,457	-	19,444	13,400	13,400	5,594	5,725	6,042
Community Facilities		549	549	-	936	645	645	664	704	747
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		549	549	-	936	645	645	664	704	747
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		2,398	2,398	-	11,793	8,128	8,128	8,371	8,874	9,219
Housing		-	-	-	-	-	-	-	-	-
Other Assets		2,398	2,398	-	11,793	8,128	8,128	8,371	8,874	9,219
TOTAL EXPENDITURE OTHER ITEMS		34,380	38,690	45,776	60,882	50,882	50,882	44,631	46,684	48,832

Table A10 - Basic Service Delivery Measurement

LIM361 Thabazimbi - Table A10 Basic service delivery measurement

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets	1									
Water:										
Piped water inside dwelling		11,973	19,654	19,654	19,654	19,654	19,654	20,676	21,793	24,026
Piped water inside yard (but not in dwelling)		3,069	3,704	3,704	4,914	4,914	4,914	5,169	5,448	6,006
Using public tap (at least min.service level)	2	1,300	1,965	1,965	1,965	1,965	1,965	2,068	2,179	2,403
Other water supply (at least min.service level)	4	206	983	983	983	983	983	1,034	1,090	1,201
<i>Minimum Service Level and Above sub-total</i>		16,548	26,306	26,306	27,516	27,516	27,516	28,946	30,510	33,636
Using public tap (< min.service level)	3	8,431	1,384	1,384	7,836	7,836	7,836	8,243	8,689	9,579
Other water supply (< min.service level)	4	101	110	110	111	111	111	117	123	136
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		8,532	1,494	1,494	7,947	7,947	7,947	8,360	8,812	9,715
Total number of households	5	25,080	27,800	27,800	35,463	35,463	35,463	37,307	39,321	43,351
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		11,970	16,544	16,544	23,176	23,176	23,176	24,381	25,698	28,331
Flush toilet (with septic tank)		2,846	2,846	2,846	2,781	2,781	2,781	2,926	3,084	3,400
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		1,222	1,222	1,222	2,318	2,318	2,318	2,438	2,570	2,833
Other toilet provisions (> min.service level)		189	208	208	208	208	208	219	231	254
<i>Minimum Service Level and Above sub-total</i>		16,227	20,820	20,820	28,483	28,483	28,483	29,964	31,582	34,818
Bucket toilet		94	94	94	94	94	94	94	94	99
Other toilet provisions (< min.service level)		4,540	4,036	4,036	4,036	4,036	4,036	4,036	4,036	4,222
No toilet provisions		4,750	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,981
<i>Below Minimum Service Level sub-total</i>		9,384	6,980	6,980	6,980	6,980	6,980	6,980	6,980	7,301
Total number of households	5	25,611	27,800	27,800	35,463	35,463	35,463	36,944	38,562	42,120
Energy:										
Electricity (at least min.service level)		11,970	13,731	13,731	13,731	13,731	13,731	14,445	15,225	16,785
Electricity - prepaid (min.service level)		12,145	12,151	12,151	12,151	12,151	12,151	12,783	13,473	14,854
<i>Minimum Service Level and Above sub-total</i>		24,115	25,882	25,882	25,882	25,882	25,882	27,228	28,698	31,639
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		1,082	1,918	1,918	1,918	1,918	1,918	2,018	2,127	2,345
<i>Below Minimum Service Level sub-total</i>		1,082	1,918	1,918	1,918	1,918	1,918	2,018	2,127	2,345
Total number of households	5	25,197	27,800	27,800	27,800	27,800	27,800	29,246	30,825	33,984
Refuse:										
Removed at least once a week		11,970	6,225	6,225	6,225	6,225	6,225	6,549	6,902	7,610
<i>Minimum Service Level and Above sub-total</i>		11,970	6,225	6,225	6,225	6,225	6,225	6,549	6,902	7,610
Removed less frequently than once a week		3,326	12,458	12,458	12,458	12,458	12,458	13,106	13,814	15,229
Using communal refuse dump		579	521	521	521	521	521	548	578	637
Using own refuse dump		6,867	6,478	6,478	6,478	6,478	6,478	6,815	7,183	7,919
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		2,341	2,118	2,118	2,118	2,118	2,118	2,228	2,348	2,589
<i>Below Minimum Service Level sub-total</i>		13,113	21,575	21,575	21,575	21,575	21,575	22,697	23,923	26,374
Total number of households	5	25,083	27,800	27,800	27,800	27,800	27,800	29,246	30,825	33,984
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		8,417	8,417	8,417	8,417	8,417	8,417	8,417	8,872	-
Sanitation (free minimum level service)		-	8,564	8,564	8,564	8,564	8,564	9,009	9,496	-
Electricity/other energy (50kw h per household per month)		-	8,564	8,564	8,564	8,564	8,564	-	-	-
Refuse (removed at least once a week)		-	8,564	8,564	8,564	8,564	8,564	9,009	9,496	-
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		760	142	142	152	152	152	1,973	2,092	-
Sanitation (free sanitation service to indigent households)		-	1,285	1,285	1,378	1,378	1,378	2,047	2,170	-
Electricity/other energy (50kw h per indigent household per month)		353	359	359	385	385	385	619	656	-
Refuse (removed once a week for indigent households)		-	813	813	872	872	872	1,465	1,553	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided		1,112	2,598	2,598	2,788	2,788	2,788	6,105	6,471	-

Explanatory notes:

The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.

In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.

The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

4. OVERVIEW OF THE ALIGNMENT OF ANNUAL BUDGET WITH THE IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilize integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the Municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is

therefore imperative to ensure that the municipality strategically complies with the key national and provincial priorities.

The IDP drives the strategic development of the Municipality. Thabazimbi Local Municipality's budget is influenced by the strategic objectives identified in the IDP. The service delivery budget implementation plan (SDBIP) ensures that the Municipality implements programmes and projects based on the IDP targets and associated budgets.

5. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality target, monitors, assesses and reviews organizational performance which in turn is directly to individual employee's performance.

At any time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

- Reporting (what information, to whom, from whom, how often and for what purposes); and
- Improvement (making changes where necessary).

The performance information concepts used by the municipality in its integrated performance management system are aligned to the Framework of Managing Programme Performance Information issued by the National Treasury

6. BUDGET-RELATED POLICIES

The Municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

The municipality's budget-related policies are in a draft phase and are attached as annexures.

7. OVERVIEW BUDGET ASSUMPTIONS

To prepare meaningful budgets, assumptions need to be made about internal and external factors that could influence the budget.

Rates, tariffs and charges

The following table shows the assumed average domestic percentage increases built into the MTREF for rates, tariffs and charges:

Tariffs	Proposed tariff increases 2020/21
Rates	6%
Water	6%
Electricity	8.1%
Sewerage	6%
Refuse	6%

The base assumption is that tariff and rating increases will increase at varying rates at or above the CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecast term.

8. LEGISLATION COMPLIANCE STATUS

Thabazimbi Local Municipality has been in compliance with the MFMA implementation requirements and has been substantially adhered to through the following activities:

In year reporting - Reporting to National Treasury in electronic format has seen a marginal improvement since the turn of the year. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes quarterly published financial performance on the municipality's website.

Internship Programme - The municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Budget and Treasury Office.

Budget and Treasury Office - The Budget and Treasury Office has been established in accordance with the MFMA.

Audit Committee - An Audit Committee has been established and is functional.

9. OVERVIEW OF THE BUDGET FUNDING

Section 18(1) of the MFMA requires the budget of a municipality to be funded from-

- (i) Realistically anticipated revenues to be collected;
- (ii) Cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and
- (iii) Borrowed funds, but only for the capital budget referred to in Section (17) (2) of the MFMA.

This budget has been prepared taking into cognizance the requirements of the abovementioned section. Revenue was estimated using a collection rate of 90% to billings. The capital budget is funded out of grants received from National Treasury. The 2020 Division of Revenue Bill allocations to Thabazimbi Local Municipality are as follows for 2020/21 – 2021/23.

Grant allocations over the MTREF

Grant type (R'000)	2020/21	2021/22	2022/23
Equitable share	R 102,404,000.00	R 112,526,000.00	R 122,869,000.00
Finance Management Grant	R 3,000,000.00	R 3,000,000.00	R 3,300,000.00
Municipal Infrastructure Grant	R 44,024,000.00	R 35,651,000.00	R 37,573,000.00
Municipal Systems Infrastructure Grant	R 1,900,000.00	R2,000,000.00	R1,000,000.00
Extended Public Works Programme	R 1,000,000.00	-	-
Integrated National electrification Program	R 6,000,000.00	R 33,628,000.00	R47,527,000.00
Water Services Infrastructure Grant	R 75,000,000.00	R 90,000,000.00	R 94,320,000.00

These grants are explained below:

Equitable Share - The equitable share is an unconditional grant and is used for institutional capacity and to support the indigents;

Local Government Financial Management Grant - This grant is a conditional grant and can only be used for capacity building and Internship Programme;

Municipal Infrastructure Grant (MIG) - This is a conditional grant for municipal infrastructure

Water Services Infrastructure Grant - To facilitate the planning and implementation of various water and sanitation projects to accelerate backlog reduction and improve the sustainability of services in prioritized district municipalities, especially in rural municipalities; provide interim, intermediate water and sanitation services that ensure provision of services to identified and prioritized communities, including through spring protection, drilling, testing and equipping of boreholes and on-site solutions; to support drought relief projects in affected municipalities.

Funding of capital expenditure

The budget for capital expenditure is funded from capital transfers received from National Government.

Financial recovery plan

A financial recovery plan is updated, monitored and implemented on a monthly basis. It is sent to Provincial Treasury for review and recommendations monthly. The implementation of the plan will improve the financial sustainability of the municipality.

10. SUPPORTING TABLES

LIM361 Thabazimbi - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		38,825	28,259	69,338	60,349	73,146	73,146	73,146	94,003	99,643	105,622
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>											
Net Property Rates		38,825	28,259	69,338	60,349	73,146	73,146	73,146	94,003	99,643	105,622
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		63,658	73,566	40,674	88,920	75,655	75,655	75,655	83,501	88,511	93,822
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>											
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>		353	359	–	–	–	–	–	–	–	–
Net Service charges - electricity revenue		63,305	73,207	40,674	88,920	75,655	75,655	75,655	83,501	88,511	93,822
Service charges - water revenue	6										
Total Service charges - water revenue		25,338	18,228	62,855	38,693	51,645	51,645	51,645	45,975	48,734	51,658
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>											
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>		760	142	–	–	–	–	–	–	–	–
Net Service charges - water revenue		24,579	18,086	62,855	38,693	51,645	51,645	51,645	45,975	48,734	51,658
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		18,641	16,317	23,570	27,446	27,447	27,447	27,447	24,236	25,690	27,231
<i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i>											
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>		–	1,285	–	–	–	–	–	–	–	–
Net Service charges - sanitation revenue		18,641	15,032	23,570	27,446	27,447	27,447	27,447	24,236	25,690	27,231
Service charges - refuse revenue	6										
Total refuse removal revenue		11,344	13,648	16,797	20,486	20,486	20,486	20,486	16,147	17,116	18,143
Total landfill revenue											
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>											
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>		–	813	–	–	–	–	–	–	–	–
Net Service charges - refuse revenue		11,344	12,835	16,797	20,486	20,486	20,486	20,486	16,147	17,116	18,143
Other Revenue by source											
Fuel Levy											
Other Revenue		4,424	38,811	2,122	887	630	630	630	566	600	636
Total 'Other' Revenue	1	4,424	38,811	2,122	887	630	630	630	566	600	636

EXPENDITURE ITEMS:												
Employee related costs												
Basic Salaries and Wages	2	106,525	118,788	82,883	105,857	105,507	105,507	105,507	113,373	121,848	130,941	
Pension and UIF Contributions				14,775	12,085	2,709	2,709	2,709	2,831	2,961	3,098	
Medical Aid Contributions				4,683	4,992	5,444	5,444	5,444	5,689	5,950	6,224	
Overtime				6,582	6,320	46	46	46	49	51	53	
Performance Bonus									-	-	-	
Motor Vehicle Allowance					7,903	10,703	8,552	8,552	8,552	8,937	9,348	9,778
Cellphone Allowance					62	429	85	85	85	89	93	97
Housing Allowances					367	-	51	51	51	53	55	58
Other benefits and allowances					(452)	9,185	2,104	2,104	2,104	2,198	2,299	2,405
Payments in lieu of leave							2,504	2,504	2,504	2,617	2,737	2,863
Long service awards												
Post-retirement benefit obligations		4										
sub-total		5	106,525	118,788	116,803	149,571	127,002	127,002	127,002	135,835	145,343	155,517
Less: Employees costs capitalised to PPE												
Total Employee related costs	1	106,525	118,788	116,803	149,571	127,002	127,002	127,002	135,835	145,343	155,517	
Depreciation & asset impairment												
Depreciation of Property , Plant & Equipment		21,976	26,286	45,776	28,709	28,709	28,709	28,709	30,001	31,381	32,825	
Lease amortisation												
Capital asset impairment												
Total Depreciation & asset impairment	1	21,976	26,286	45,776	28,709	28,709	28,709	28,709	30,001	31,381	32,825	
Bulk purchases												
Electricity Bulk Purchases		48,897	52,103	69,782	92,325	81,607	81,607	81,607	75,000	78,450	82,059	
Water Bulk Purchases		23,935	27,005	25,910	27,599	26,599	26,599	26,599	34,000	35,564	37,200	
Total bulk purchases	1	72,832	79,107	95,691	119,924	108,206	108,206	108,206	109,000	114,014	119,259	
Transfers and grants												
Cash transfers and grants		-	-	-	-	-	-	-	-	-	-	
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-	
Total transfers and grants	1	-	-	-	-	-	-	-	-	-	-	
Contracted services												
Outsourced Services												
Consultants and Professional Services				29,192	49,650	44,950	44,950	44,950	44,908	46,974	49,135	
Contractors												
Total contracted services		-	-	29,192	49,650	44,950	44,950	44,950	44,908	46,974	49,135	
Other Expenditure By Type												
Collection costs												
Contributions to 'other' provisions												
Audit fees												
Other Expenditure		11,580	72,469	25,461	21,885	17,177	17,177	17,177	25,131	26,287	27,496	
Total 'Other' Expenditure	1	11,580	72,469	25,461	21,885	17,177	17,177	17,177	25,131	26,287	27,496	

LIM361 Thabazimbi - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - 100 POLITICAL OFFICE BEARER	Vote 2 - 200 MUNICIPAL MANAGER	Vote 3 - 300 BUDGET & TREASURY	Vote 4 - 400 CORPORATE SERVICE	Vote 5 - 500 PLANNING AND DEVELOPME NT	Vote 6 - 600 COMMUNITY SERVICES	Vote 7 - 700 TECHNICAL SERVICES	Total
R thousand	1								
Revenue By Source									
Property rates				94,003					94,003
Service charges - electricity revenue								83,501	83,501
Service charges - water revenue								45,975	45,975
Service charges - sanitation revenue								24,236	24,236
Service charges - refuse revenue							16,147		16,147
Rental of facilities and equipment					424		38		462
Interest earned - external investments				58					58
Interest earned - outstanding debtors				25,793					25,793
Dividends received									-
Fines, penalties and forfeits							65		65
Licences and permits							1,724		1,724
Agency services									-
Other revenue		9	6	69		177	305		566
Transfers and subsidies		107,304						1,000	108,304
Gains									-
Total Revenue (excluding capital transfers and contributions)		107,313	6	119,924	424	177	18,279	154,711	400,834
Expenditure By Type									
Employee related costs			12,791	12,353	14,208	6,704	30,630	59,149	135,835
Remuneration of councillors		10,625							10,625
Debt impairment				7,306					7,306
Depreciation & asset impairment				18,507				11,494	30,001
Finance charges		400		679				14,500	15,579
Bulk purchases								109,000	109,000
Other materials			100	4,439	400	50	50	50	5,089
Contracted services				7,178	20,650	350		16,730	44,908
Transfers and subsidies				6,132					6,132
Other expenditure				25,131					25,131
Losses									-
Total Expenditure		11,025	12,891	81,726	35,258	7,104	30,680	210,923	389,606
Surplus/(Deficit)		96,288	(12,885)	38,198	(34,835)	(6,927)	(12,401)	(56,212)	11,227
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		51,000						45,000	96,000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)									-
Transfers and subsidies - capital (in-kind - all)									-
Surplus/(Deficit) after capital transfers & contributions		147,288	(12,885)	38,198	(34,835)	(6,927)	(12,401)	(11,212)	107,227

LIM361 Thabazimbi - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
ASSETS											
Consumer debtors											
Consumer debtors	2	263,652	258,813	113,644	120,492	119,596	119,596	119,596	124,978	130,727	136,740
Less: Provision for debt impairment											
Total Consumer debtors		263,652	258,813	113,644	120,492	119,596	119,596	119,596	124,978	130,727	136,740
Debt impairment provision											
Balance at the beginning of the year											
Contributions to the provision											
Bad debts written off											
Balance at end of year		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment (PPE)											
PPE at cost/valuation (ex cl. finance leases)	3	1,385,714	1,500,391	712,353	1,636,313	800,148	800,148	800,148	836,155	874,618	914,850
Leases recognised as PPE											
Less: Accumulated depreciation											
Total Property, plant and equipment (PPE)	2	1,385,714	1,500,391	712,353	1,636,313	800,148	800,148	800,148	836,155	874,618	914,850
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		5,500	5,852	41,890	6,482	1,380	1,380	1,380	1,442	1,509	1,578
Current portion of long-term liabilities											
Total Current liabilities - Borrowing		5,500	5,852	41,890	6,482	1,380	1,380	1,380	1,442	1,509	1,578
Trade and other payables											
Trade Payables	5	286,019	203,095	196,857	418,841	117,024	117,024	117,024	122,290	127,915	133,799
Other creditors											
Unspent conditional transfers											
VAT	2										
Total Trade and other payables		286,019	203,095	196,857	418,841	117,024	117,024	117,024	122,290	127,915	133,799
Non current liabilities - Borrowing											
Borrowing	4	7,500	6,121	255,160	6,781	266,971	266,971	266,971	278,984	291,818	305,241
Finance leases (including PPP asset element)											
Total Non current liabilities - Borrowing		7,500	6,121	255,160	6,781	266,971	266,971	266,971	278,984	291,818	305,241
Provisions - non-current											
Retirement benefits											
Refuse landfill site rehabilitation											
Other		76,506	81,402	41,635	90,706	79,694	79,694	79,694	83,280	87,111	91,118
Total Provisions - non-current		76,506	81,402	41,635	90,706	79,694	79,694	79,694	83,280	87,111	91,118
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance	1										
GRAP adjustments											
Restated balance		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		84,763	(13,136)	(9,123)	35,434	79,084	79,084	79,084	136,251	182,876	208,945
Transfers to/from Reserves											
Depreciation offsets											
Other adjustments											
Accumulated Surplus/(Deficit)		84,763	(13,136)	(9,123)	35,434	79,084	79,084	79,084	136,251	182,876	208,945

LIM361 Thabazimbi - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	4.9%	4.6%	4.6%	3.8%	3.2%	3.2%	3.2%	4.4%	4.4%	4.4%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	6.5%	7.1%	7.0%	5.9%	4.2%	4.2%	4.2%	5.8%	5.7%	5.7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	3479.1%	39.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	0.8	0.4	0.7	0.2	1.1	1.1	1.1	1.1	1.1	1.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.8	0.4	0.7	0.2	1.1	1.1	1.1	1.1	1.1	1.1
Liquidity Ratio	Monetary Assets/Current Liabilities	0.0	(0.6)	0.2	0.0	0.1	0.1	0.1	0.1	0.1	0.1
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		99.9%	121.6%	71.2%	80.0%	92.4%	92.4%	92.4%	90.0%	90.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		99.9%	121.6%	71.2%	80.0%	92.4%	92.4%	92.4%	90.0%	90.0%	90.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	106.7%	90.7%	36.4%	33.3%	32.7%	32.7%	32.7%	31.7%	31.1%	30.5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		5530.2%	-5039.0%	534.4%	-309.8%	1832.0%	1832.0%	1832.0%	246.4%	182.1%	140.5%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	43.1%	41.6%	34.7%	41.3%	34.1%	34.1%	34.1%	33.9%	34.0%	34.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	46.5%	46.4%	37.6%	44.5%	36.9%	36.9%		36.4%	36.5%	36.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.0%	4.3%	0.0%	8.9%	6.0%	6.0%		3.6%	3.6%	3.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	13.6%	14.4%	18.2%	11.4%	10.4%	10.4%	10.4%	11.4%	11.1%	10.9%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	8.9	68.0	36.4	14.1	14.1	14.1	11.2	11.2	11.2	11.9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	166.6%	175.1%	56.6%	51.0%	48.9%	48.9%	48.9%	48.1%	47.4%	46.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.3	(0.2)	1.4	(4.5)	0.2	0.2	0.2	1.8	2.4	3.1

SA10

Total Operating Revenue			247,194	285,415	336,193	362,287	372,288	372,288	372,288	400,834	427,907	455,855
Total Operating Expenditure			238,603	327,266	378,099	410,081	365,432	365,432	365,432	389,606	404,311	426,331
Operating Performance Surplus/(Deficit)			8,591	(41,850)	(41,906)	(47,794)	6,856	6,856	6,856	11,227	23,597	29,525
Cash and Cash Equivalents (30 June 2012)										49,632		
Revenue												
% Increase in Total Operating Revenue				15.5%	17.8%	7.8%	2.8%	0.0%	0.0%	7.7%	6.8%	6.5%
% Increase in Property Rates Revenue				(27.2%)	145.4%	(13.0%)	21.2%	0.0%	0.0%	28.5%	6.0%	6.0%
% Increase in Electricity Revenue				15.6%	(44.4%)	118.6%	(14.9%)	0.0%	0.0%	10.4%	6.0%	6.0%
% Increase in Property Rates & Services Charges				(5.9%)	44.6%	10.6%	5.3%	0.0%	0.0%	6.2%	6.0%	6.0%
Expenditure												
% Increase in Total Operating Expenditure				37.2%	15.5%	8.5%	(10.9%)	0.0%	0.0%	6.6%	3.8%	5.4%
% Increase in Employee Costs				11.5%	(1.7%)	28.1%	(15.1%)	0.0%	0.0%	7.0%	7.0%	7.0%
% Increase in Electricity Bulk Purchases				6.6%	33.9%	32.3%	(11.6%)	0.0%	0.0%	(8.1%)	4.6%	4.6%
Average Cost Per Budgeted Employee Position (Remuneration)					322659.9917	372067.8764				337897.9994		
Average Cost Per Councillor (Remuneration)					415114.6957	487149.913				461940.8243		
R&M % of PPE			0.9%	0.8%	0.0%	2.0%	2.8%	2.8%		1.7%	1.7%	1.7%
Asset Renewal and R&M as a % of PPE			1.0%	7.0%	2.0%	3.0%	6.0%	6.0%		2.0%	2.0%	2.0%
Debt Impairment % of Total Billable Revenue			3.8%	4.3%	18.9%	3.0%	2.8%	2.8%	2.8%	2.8%	2.7%	2.7%
Capital Revenue												
Internally Funded & Other (R'000)			701	80,918	694	–	–	–	–	–	–	–
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			52,463	33,759	28,902	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			98.7%	29.4%	97.7%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Capital Expenditure												
Total Capital Programme (R'000)			53,164	114,677	29,596	83,228	112,737	112,737	112,737	125,024	159,279	179,420
Asset Renewal			–	79,418	29,596	22,792	22,792	22,792	22,792	–	–	–
Asset Renewal % of Total Capital Expenditure			0.0%	69.3%	100.0%	27.4%	20.2%	20.2%	20.2%	0.0%	0.0%	0.0%
Cash												
Cash Receipts % of Rate Payer & Other			92.3%	89.3%	63.6%	73.0%	90.4%	84.3%	84.3%	90.0%	90.0%	90.0%
Cash Coverage Ratio			0	(0)	0	(0)	0	0	0	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			4.9%	4.6%	4.6%	3.8%	3.2%	3.2%	3.2%	4.4%	4.4%	4.4%
Borrowing Receipts % of Capital Expenditure			3479.1%	39.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)			(41,374)	(134,325)	(87,735)	(436,144)	5,985	5,985	5,985	6,139	1,902	581
Free Services												
Free Basic Services as a % of Equitable Share			1.8%	3.8%	3.0%	3.0%	3.0%	3.0%		6.0%	5.8%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.4%	0.4%	0.0%
High Level Outcome of Funding Compliance												
Total Operating Revenue			247,194	285,415	336,193	362,287	372,288	372,288	372,288	400,834	427,907	455,855
Total Operating Expenditure			238,603	327,266	378,099	410,081	365,432	365,432	365,432	389,606	404,311	426,331
Surplus/(Deficit) Budgeted Operating Statement			8,591	(41,850)	(41,906)	(47,794)	6,856	6,856	6,856	11,227	23,597	29,525
Surplus/(Deficit) Considering Reserves and Cash Backing			(41,374)	(134,325)	(87,735)	(436,144)	5,985	5,985	5,985	6,139	1,902	581
MTREF Funded (1) / Unfunded (0)	15	0	0	0	0	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15	✗	✗	✗	✗	✓	✓	✓	✓	✓	✓	✓

LIM361 Thabazimbi - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		R thousand								
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		265	280		9,491	9,491	9,491	9,775	10,362	10,984
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	265	280	–	9,491	9,491	9,491	9,775	10,362	10,984

LIM361 Thabazimbi - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate %	Commission Paid (Rands)	Opening balance	Closing Balance
		Yrs/Months							
Parent municipality									
ABSA FIXED DEPOSIT		after 32 days	FIXED	YES	Fixed Deposit - Short term	0.05	11	9,491	9,491
SANLAM MONEY MARKET		after 32 days	FIXED	YES	Market Investment	0.04	-	103	103
								-	-
								-	-
								-	-
Municipality sub-total								9,594	9,594

LIM361 Thabazimbi - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		69,980	72,129	89,399	106,365	97,365	97,365	108,304	117,826	127,169
Local Government Equitable Share		61,051	68,976	85,841	93,580	93,580	93,580	102,404	112,526	122,869
Finance Management		1,810	2,145	2,215	2,680	2,680	2,680	3,000	3,300	3,300
EPWP Incentive		2,070	1,008	1,343	1,105	1,105	1,105	1,000		
Municipal Systems Improvement		1,300						1,900	2,000	1,000
Integrated National Electrification Programme		3,749			9,000					
Other transfers/grants [insert description]										
Total Operating Transfers and Grants	5	69,980	72,129	89,399	106,365	97,365	97,365	108,304	117,826	127,169
Capital Transfers and Grants										
National Government:		48,714	33,759	32,783	63,228	72,228	72,228	125,024	159,279	179,420
Municipal Infrastructure Grant (MIG)		28,714	33,759	9,784	33,228	33,228	33,228	44,024	35,651	37,573
Rural Households Infrastructure		20,000								
Water Services Infrastructure Grant				13,000	30,000	30,000	30,000	75,000	90,000	94,320
Integrated National Electrification Grant				9,999		9,000	9,000	6,000	33,628	47,527
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	20,000	-	-	-	-	-
Housing					20,000					
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Capital Transfers and Grants	5	48,714	33,759	32,783	83,228	72,228	72,228	125,024	159,279	179,420
TOTAL RECEIPTS OF TRANSFERS & GRANTS		118,694	105,888	122,182	189,593	169,593	169,593	233,328	277,105	306,589

LIM361 Thabazimbi - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		69,980	72,129	89,399	97,365	97,365	97,365	108,304	117,826	127,169
Local Government Equitable Share		61,051	68,976	85,841	93,580	93,580	93,580	102,404	112,526	122,869
Finance Management		1,810	2,145	2,215	2,680	2,680	2,680	3,000	3,300	3,300
EPWP Incentive		2,070	1,008	1,343	1,105	1,105	1,105	1,000		
Municipal Systems Improvement		1,300						1,900	2,000	1,000
Integrated National Electrification Programme		3,749								
Other transfers/grants [insert description]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total operating expenditure of Transfers and Grants		69,980	72,129	89,399	97,365	97,365	97,365	108,304	117,826	127,169
Capital expenditure of Transfers and Grants										
National Government:		48,714	33,759	32,783	72,228	72,228	72,228	125,024	159,279	179,420
Municipal Infrastructure Grant (MIG)		28,714	33,759	9,784	33,228	33,228	33,228	44,024	35,651	37,573
Water Services Infrastructure Grant		20,000		13,000	30,000	30,000	30,000	75,000	90,000	94,320
Integrated National Electrification Grant				9,999	9,000	9,000	9,000	6,000	33,628	47,527
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	20,000	-	-	-	-	-
Housing					20,000					
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total capital expenditure of Transfers and Grants		48,714	33,759	32,783	92,228	72,228	72,228	125,024	159,279	179,420
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		118,694	105,888	122,182	189,593	169,593	169,593	233,328	277,105	306,589

LIM361 Thabazimbi - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		4,952	5,329	6,626	7,175	5,935	5,935	6,216	6,376	6,538
Pension and UIF Contributions		668	724	938	992	1,238	1,238	1,275	1,352	1,433
Medical Aid Contributions		115	93		101	101	101	104	110	117
Motor Vehicle Allowance		1,526	1,398	1,202	1,783	2,168	2,168	2,233	2,367	2,509
Cellphone Allowance		327	506	782	1,154	774	774	797	845	895
Housing Allowances		-	-							
Other benefits and allowances		810	144							
Sub Total - Councillors		8,399	8,194	9,548	11,204	10,216	10,216	10,625	11,050	11,492
% increase	4		(2.4%)	16.5%	17.4%	(8.8%)	-	4.0%	4.0%	4.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		7,034	4,963	3,822	9,722	15,245	15,245	16,198	17,332	18,545
Pension and UIF Contributions		-	4	0	355	305	305	324	347	371
Medical Aid Contributions		32	-		541	185	185	197	210	225
Overtime		25	-		8	-	-	-	-	-
Performance Bonus		-	-		-	359	359	381	408	437
Motor Vehicle Allowance	3	1,303	949	764	1,802	1,824	1,824	1,938	2,074	2,219
Cellphone Allowance	3	59	44	27	61	85	85	90	97	103
Housing Allowances	3	15	-		-	-	-	-	-	-
Other benefits and allowances	3		57	242	79	3	3	4	4	4
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		8,468	6,017	4,855	12,569	18,006	18,006	19,132	20,471	21,904
% increase	4		(28.9%)	(19.3%)	158.9%	43.3%	-	6.3%	7.0%	7.0%
Other Municipal Staff										
Basic Salaries and Wages		60,394	73,338	79,061	96,135	83,571	83,571	88,793	95,757	102,460
Pension and UIF Contributions		11,825	14,849	14,774	11,730	2,404	2,404	2,554	2,733	2,925
Medical Aid Contributions		3,998	4,662	4,683	4,992	5,444	5,444	5,784	6,189	6,622
Overtime		4,903	6,931	6,582	6,312	46	46	49	53	57
Performance Bonus		-	5,374		-	6,332	6,332	6,728	7,199	7,703
Motor Vehicle Allowance	3	7,094	7,132	7,139	8,901	6,728	6,728	7,149	7,649	8,184
Cellphone Allowance	3	547	297	34	368	-	-	-	-	-
Housing Allowances	3	190	205	367	-	51	51	54	58	62
Other benefits and allowances	3	9,106	5,356	(694)	9,106	2,100	2,100	2,232	2,388	2,555
Payments in lieu of leave						2,504	2,504	2,661	2,847	3,046
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Municipal Staff		98,058	118,144	111,948	137,544	109,181	109,181	116,004	124,872	133,613
% increase	4		20.5%	(5.2%)	22.9%	(20.6%)	-	6.2%	7.6%	7.0%
Total Parent Municipality		114,925	132,356	126,351	161,317	137,403	137,403	145,761	156,393	167,009

LIM361 Thabazimbi - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Revenue By Source																
Property rates		7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	94,003	99,643	105,622
Service charges - electricity revenue		6,958	6,958	5,958	5,958	5,958	5,958	5,958	5,958	8,958	8,958	6,958	8,958	83,501	88,511	93,822
Service charges - water revenue		2,831	2,831	3,831	3,831	4,831	4,831	4,831	3,831	3,831	3,831	3,831	2,831	45,975	48,734	51,658
Service charges - sanitation revenue		2,020	2,020	2,020	2,020	2,020	2,020	2,020	2,020	2,020	2,020	2,020	2,020	24,236	25,690	27,231
Service charges - refuse revenue		1,346	1,346	1,346	1,346	1,346	1,346	1,346	1,346	1,346	1,346	1,346	1,346	16,147	17,116	18,143
Rental of facilities and equipment		38	38	38	38	38	38	38	38	38	38	38	38	462	490	519
Interest earned - external investments		5	5	5	5	5	5	5	5	5	5	5	5	58	62	65
Interest earned - outstanding debtors		2,149	2,149	2,149	2,149	2,149	2,149	2,149	2,149	2,149	2,149	2,149	2,149	25,793	27,341	28,982
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		5	5	5	5	5	5	5	5	5	5	5	5	65	69	73
Licences and permits		144	144	144	144	144	144	144	144	144	144	144	144	1,724	1,827	1,937
Agency services														-	-	-
Transfers and subsidies		54,152					36,101			18,051				108,304	117,826	127,169
Other revenue		47	47	47	47	47	47	47	47	47	47	47	47	566	600	636
Gains														-	-	-
Total Revenue (excluding capital transfers and contributions)		77,529	23,377	23,377	23,377	24,377	60,479	24,377	23,377	44,428	26,377	24,377	25,377	400,834	427,907	455,855
Expenditure By Type																
Employee related costs		11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	135,835	145,343	155,517
Remuneration of councillors		885	885	885	885	885	885	885	885	885	885	885	885	10,625	11,050	11,492
Debt impairment		609	609	609	609	609	609	609	609	609	609	609	609	7,306	7,642	7,994
Depreciation & asset impairment		2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,001	31,381	32,825
Finance charges		1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	15,579	16,296	17,045
Bulk purchases		9,083	9,083	9,083	9,083	9,083	9,083	9,083	9,083	9,083	9,083	9,083	9,083	109,000	114,014	119,259
Other materials		424	424	424	424	424	424	424	424	424	424	424	424	5,089	5,323	5,568
Contracted services		3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	44,908	46,974	49,135
Transfers and subsidies													6,132	6,132	-	-
Other expenditure		2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	25,131	26,287	27,496
Losses														-	-	-
Total Expenditure		31,956	31,956	31,956	31,956	31,956	31,956	31,956	31,956	31,956	31,956	31,956	38,088	389,606	404,311	426,331
Surplus/(Deficit)																
		45,573	(8,579)	(8,579)	(8,579)	(7,579)	28,523	(7,579)	(8,579)	12,472	(5,579)	(7,579)	(12,711)	11,227	23,597	29,525
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		41,675					31,675			31,675			20,000	125,024	159,279	179,420

LIM361 Thabazimbi - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Revenue by Vote																
Vote 1 - 100 POLITICAL OFFICE BEARER		8,943	8,943	8,943	8,943	8,943	8,943	8,943	8,943	8,943	8,943	8,943	8,943	107,313	135,807	146,235
Vote 2 - 200 MUNICIPAL MANAGER													6	6	-	-
Vote 3 - 300 BUDGET & TREASURY		9,994	9,994	9,994	9,994	9,994	9,994	9,994	9,994	9,994	9,994	9,994	9,994	119,924	63,946	67,399
Vote 4 - 400 CORPORATE SERVICE		35	35	35	35	35	35	35	35	35	35	35	35	424	-	-
Vote 5 - 500 PLANNING AND DEVELOPMENT		15	15	15	15	15	15	15	15	15	15	15	15	177	240	253
Vote 6 - 600 COMMUNITY SERVICES		1,523	1,523	1,523	1,523	1,523	1,523	1,523	1,523	1,523	1,523	1,523	1,523	18,279	25,520	26,948
Vote 7 - 700 TECHNICAL SERVICES		12,893	12,893	12,893	12,893	12,893	12,893	12,893	12,893	12,893	12,893	12,893	12,893	154,711	224,513	237,479
0													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Total Revenue by Vote		33,402	33,402	33,402	33,402	33,402	33,402	33,402	33,402	33,402	33,402	33,402	33,409	400,834	450,027	478,315
Expenditure by Vote to be appropriated																
Vote 1 - 100 POLITICAL OFFICE BEARER		919	919	919	919	919	919	919	919	919	919	919	919	11,025	18,232	34,071
Vote 2 - 200 MUNICIPAL MANAGER		1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	12,891	18,112	4,435
Vote 3 - 300 BUDGET & TREASURY		6,810	6,810	6,810	6,810	6,810	6,810	6,810	6,810	6,810	6,810	6,810	6,810	81,726	60,053	63,537
Vote 4 - 400 CORPORATE SERVICE		2,938	2,938	2,938	2,938	2,938	2,938	2,938	2,938	2,938	2,938	2,938	2,938	35,258	66,912	71,022
Vote 5 - 500 PLANNING AND DEVELOPMENT		592	592	592	592	592	592	592	592	592	592	592	592	7,104	5,696	6,049
Vote 6 - 600 COMMUNITY SERVICES		2,557	2,557	2,557	2,557	2,557	2,557	2,557	2,557	2,557	2,557	2,557	2,557	30,680	47,518	50,620
Vote 7 - 700 TECHNICAL SERVICES		17,577	17,577	17,577	17,577	17,577	17,577	17,577	17,577	17,577	17,577	17,577	17,577	210,923	207,914	219,052
0													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Total Expenditure by Vote		32,467	32,467	32,467	32,467	32,467	32,467	32,467	32,467	32,467	32,467	32,467	32,467	389,606	424,437	448,786
Surplus/(Deficit) before assoc.		935	935	935	935	935	935	935	935	935	935	935	941	11,227	25,590	29,529

LIM361 Thabazimbi - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional																
Governance and administration		13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	165,598	203,217	217,285
Executive and council		8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	101,642	135,807	146,235
Finance and administration		5,330	5,330	5,330	5,330	5,330	5,330	5,330	5,330	5,330	5,330	5,330	5,330	63,956	67,410	71,050
Internal audit														—	—	—
Community and public safety		33	33	33	33	33	33	33	33	33	33	33	33	393	414	437
Community and social services		28	28	28	28	28	28	28	28	28	28	28	28	336	354	373
Sport and recreation		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Public safety		5	5	5	5	5	5	5	5	5	5	5	5	57	60	64
Housing														—	—	—
Health														—	—	—
Economic and environmental services		2,914	2,914	2,914	2,914	2,914	2,914	2,914	2,914	2,914	2,914	2,914	2,914	34,963	35,597	38,283
Planning and development		19	19	19	19	19	19	19	19	19	19	19	19	228	240	253
Road transport		2,895	2,895	2,895	2,895	2,895	2,895	2,895	2,895	2,895	2,895	2,895	2,895	34,735	35,356	38,030
Environmental protection														—	—	—
Trading services		16,657	16,657	16,657	16,657	16,657	16,657	16,657	16,657	16,657	16,657	16,657	16,657	199,878	210,799	222,309
Energy sources		9,838	9,838	9,838	9,838	9,838	9,838	9,838	9,838	9,838	9,838	9,838	9,838	118,060	124,436	131,155
Water management		2,825	2,825	2,825	2,825	2,825	2,825	2,825	2,825	2,825	2,825	2,825	2,825	33,902	35,782	37,763
Waste water management		2,287	2,287	2,287	2,287	2,287	2,287	2,287	2,287	2,287	2,287	2,287	2,287	27,446	29,006	30,650
Waste management		1,706	1,706	1,706	1,706	1,706	1,706	1,706	1,706	1,706	1,706	1,706	1,706	20,471	21,576	22,741
Other														—	—	—
Total Revenue - Functional		33,403	33,403	33,403	33,403	33,403	33,403	33,403	33,403	33,403	33,403	33,403	33,403	400,833	450,027	478,315
Expenditure - Functional																
Governance and administration		13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	162,428	185,557	196,767
Executive and council		2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	29,491	32,181	34,071
Finance and administration		10,920	10,920	10,920	10,920	10,920	10,920	10,920	10,920	10,920	10,920	10,920	10,920	131,042	151,160	160,334
Internal audit		158	158	158	158	158	158	158	158	158	158	158	158	1,895	2,216	2,361
Community and public safety		874	874	874	874	874	874	874	874	874	874	874	874	10,487	12,241	13,038
Community and social services		261	261	261	261	261	261	261	261	261	261	261	261	3,130	3,636	3,871
Sport and recreation		459	459	459	459	459	459	459	459	459	459	459	459	5,514	6,448	6,870
Public safety		154	154	154	154	154	154	154	154	154	154	154	154	1,844	2,156	2,297
Housing														—	—	—
Health														—	—	—
Economic and environmental services		4,086	4,086	4,086	4,086	4,086	4,086	4,086	4,086	4,086	4,086	4,086	5,366	50,309	57,154	60,716
Planning and development		625	625	625	625	625	625	625	625	625	625	625	625	7,497	8,568	9,109
Road transport		3,461	3,461	3,461	3,461	3,461	3,461	3,461	3,461	3,461	3,461	3,461	3,461	41,532	47,089	50,012
Environmental protection														1,280	1,497	1,595
Trading services		13,865	13,865	13,865	13,865	13,865	13,865	13,865	13,865	13,865	13,865	13,865	13,865	166,381	169,485	178,265
Energy sources		9,156	9,156	9,156	9,156	9,156	9,156	9,156	9,156	9,156	9,156	9,156	9,156	109,872	110,888	117,654
Water management		3,173	3,173	3,173	3,173	3,173	3,173	3,173	3,173	3,173	3,173	3,173	3,173	38,075	37,380	38,041
Waste water management		607,709.00	608	608	608	608	608	608	608	608	608	608	608	7,293	8,188	8,691
Waste management		928,427.00	928	928	928	928	928	928	928	928	928	928	928	11,141	13,029	13,880
Other		—												—	—	—
Total Expenditure - Functional		32,360	32,360	32,360	32,360	32,360	32,360	32,360	32,360	32,360	32,360	32,360	33,640	389,606	424,437	448,786
Surplus/(Deficit) before assoc.		1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	(238)	11,228	25,590	29,529

LIM361 Thabazimbi - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Executive and council														-	-	-
Finance and administration														-	-	-
Internal audit														-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services														-	-	-
Sport and recreation														-	-	-
Public safety														-	-	-
Housing														-	-	-
Health														-	-	-
<i>Economic and environmental services</i>		7,337	-	7,337	-	7,337	-	7,337	-	7,337	-	7,337	-	44,024	35,651	37,573
Planning and development														-	-	-
Road transport		7,337		7,337		7,337		7,337		7,337		7,337	-	44,024	35,651	37,573
Environmental protection														-	-	-
<i>Trading services</i>		3,750	5,750	3,750	3,750	5,750	3,750	3,750	3,750	5,750	3,750	6,250	31,250	81,000	123,628	141,847
Energy sources			2,000			2,000				2,000			-	6,000	33,628	47,527
Water management		3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	6,250	31,250	75,000	90,000	94,320
Waste water management														-	-	-
Waste management														-	-	-
<i>Other</i>														-	-	-
Total Capital Expenditure - Functional	2	11,087	5,750	11,087	3,750	13,087	3,750	11,087	3,750	13,087	3,750	13,587	31,250	125,024	159,279	179,420
Funded by:																
National Government		41,675					31,675			31,675			20,000	125,024	159,279	179,420
Provincial Government													-	-	-	-
District Municipality													-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial)													-	-	-	-
Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public													-	-	-	-
Transfers recognised - capital		41,675	-	-	-	-	31,675	-	-	31,675	-	-	20,000	125,024	159,279	179,420
Borrowing													-	-	-	-
Internally generated funds													-	-	-	-
Total Capital Funding		41,675	-	-	-	-	31,675	-	-	31,675	-	-	20,000	125,024	159,279	179,420

LIM361 Thabazimbi - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand															
Cash Receipts By Source													1		
Property rates	7,050	6,424	6,424	6,424	6,424	6,424	6,424	6,424	6,424	6,424	6,424	13,317	84,603	89,679	95,059
Service charges - electricity revenue	6,706	5,706	4,706	4,706	4,706	4,706	4,706	4,706	4,706	7,706	7,706	14,386	75,151	79,660	84,439
Service charges - water revenue	2,142	3,142	4,142	4,142	4,142	4,142	3,142	3,142	3,142	2,142	2,142	5,820	41,378	43,860	46,492
Service charges - sanitation revenue	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,818	3,433	21,812	23,121	24,508
Service charges - refuse revenue	1,103	1,103	1,103	1,103	1,103	1,103	1,103	1,103	1,103	1,103	1,211	2,288	14,533	15,405	16,329
Rental of facilities and equipment	32	32	32	32	32	32	32	32	32	32	35	65	416	441	467
Interest earned - external investments	4	4	4	4	4	4	4	4	4	4	4	8	52	55	59
Interest earned - outstanding debtors	1,763	1,763	1,763	1,763	1,763	1,763	1,763	1,763	1,763	1,763	1,935	3,654	23,214	24,607	26,083
Dividends received												-	-	-	-
Fines, penalties and forfeits	4	4	4	4	4	4	4	4	4	4	5	9	58	62	65
Licences and permits	118	118	118	118	118	118	118	118	118	118	129	244	1,551	1,644	1,743
Agency services												-	-	-	-
Transfers and Subsidies - Operational	53,202	1,900				35,468			17,734			(10,830)	97,474	117,826	127,169
Other revenue	39	39	39	39	39	39	39	39	39	39	42	80	510	540	573
Cash Receipts by Source	73,818	21,890	19,990	19,990	19,990	55,458	18,990	18,990	36,724	20,990	21,450	32,474	360,750	396,899	422,987
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	41,675					31,675			31,675			20,000	125,024	159,279	179,420
Total Cash Receipts by Source	115,493	21,890	19,990	19,990	19,990	87,132	18,990	18,990	68,398	20,990	21,450	52,474	485,774	556,178	602,407
Cash Payments by Type															
Employee related costs	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	11,320	135,835	145,343	155,517
Remuneration of councillors	885	885	885	885	885	885	885	885	885	885	885	885	10,625	11,050	11,492
Finance charges	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	1,298	15,579	16,296	17,045
Bulk purchases - Electricity	6,250		6,250		6,250	6,250		6,250	6,250	6,250	6,250	25,000	75,000	78,450	82,059
Bulk purchases - Water & Sewer	2,833		2,833		2,833	2,833		2,833	2,833	2,833	1,889	945	22,667	23,589	25,336
Other materials	424	424	424	424	424	424	424	424	424	424	424	424	5,089	5,323	5,568
Contracted services	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	44,908	46,974	49,135
Transfers and grants - other municipalities												-			
Transfers and grants - other												-			
Other expenditure	5,203	5,203		5,203		5,203		5,203	5,203		5,203	0	36,423	47,800	50,266
Cash Payments by Type	31,956	22,873	26,753	22,873	26,753	31,956	17,670	31,956	31,956	26,753	31,012	43,615	346,126	374,825	396,418
Other Cash Flows/Payments by Type															
Capital assets	15,837		15,837		15,837		15,837		15,837		15,837	-	95,024	159,279	179,420
Repayment of borrowing	115	115	115	115	115	115	115	115	115	115	115	115	1,380	1,463	1,551
Other Cash Flows/Payments												-			
Total Cash Payments by Type	47,909	22,988	42,705	22,988	42,705	32,071	33,622	32,071	47,909	26,868	46,964	43,730	442,530	535,567	577,388
NET INCREASE/(DECREASE) IN CASH HELD	67,584	(1,098)	(22,716)	(2,998)	(22,716)	55,061	(14,632)	(13,082)	20,490	(5,878)	(25,514)	8,745	43,244	20,611	25,018

LIM361 Thabazimbi - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		52,164	23,950	–	40,436	89,945	89,945	125,024	159,279	179,420
Roads Infrastructure		–	21,500	–	10,436	10,436	10,436	44,024	35,651	37,573
Roads			21,500		10,436	10,436	10,436	44,024	35,651	37,573
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		28,600	–	–	–	27,509	27,509	–	–	–
Drainage Collection										
Storm water Conveyance		28,600				27,509	27,509			
Attenuation										
Electrical Infrastructure		3,564	2,450	–	–	9,000	9,000	6,000	33,628	47,527
Power Plants		3,564	2,450			9,000	9,000	6,000	33,628	47,527
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		20,000	–	–	30,000	42,999	42,999	75,000	90,000	94,320
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works								45,000	90,000	94,320
Bulk Mains								30,000		
Distribution		20,000			30,000	42,999	42,999			
Community Assets		1,000	1,500	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		1,000	1,500	–	–	–	–	–	–	–
Indoor Facilities										
Outdoor Facilities		1,000	1,500							
Capital Spares										
Other assets		–	9,809	–	20,000	–	–	–	–	–
Housing		–	9,809	–	20,000	–	–	–	–	–
Staff Housing										
Social Housing			9,809		20,000					
Capital Spares										
Total Capital Expenditure on new assets	1	53,164	35,259	–	60,436	89,945	89,945	125,024	159,279	179,420

LIM361 Thabazimbi - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		9,457	9,457	–	19,444	13,400	13,400	5,594	5,725	6,042
Roads Infrastructure		4,374	4,374	–	11,869	8,180	8,180	217	25	–
Roads		4,374	4,374		11,869	8,180	8,180	217	25	
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		2,187	2,187	–	4,102	2,827	2,827	2,912	3,087	3,272
Power Plants		2,187	2,187		4,102	2,827	2,827	2,912	3,087	3,272
HV Substations										
Water Supply Infrastructure		2,587	2,587	–	3,102	2,138	2,138	2,202	2,334	2,474
Dams and Weirs		2,587	2,587		3,102	2,138	2,138	2,202	2,334	2,474
Sanitation Infrastructure		309	309	–	370	255	255	263	279	295
Pump Station										
Reticulation										
Waste Water Treatment Works		309	309		370	255	255	263	279	295
Outfall Sewers										
Community Assets		549	549	–	936	645	645	664	704	747
Community Facilities		549	549	–	936	645	645	664	704	747
Halls		549	549		936	645	645	664	704	747
Other assets		2,398	2,398	–	11,793	8,128	8,128	8,371	8,874	9,219
Operational Buildings		2,398	2,398	–	11,793	8,128	8,128	8,371	8,874	9,219
Municipal Offices		2,398	2,398		11,793	8,128	8,128	8,371	8,874	9,219
Total Repairs and Maintenance Expenditure	1	12,404	12,404	–	32,173	22,173	22,173	14,630	15,303	16,007

LIM361 Thabazimbi - Supporting Table SA36 Detailed capital budget

R thousand				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality: <i>List all capital projects grouped by Function</i>						
	Plant and Machinery	694				
	Other	28,902				
	Sport and recreation		9,787			
	Roads		23,441	44,024	35,651	37,573
	Electricity		9,000	6,000	33,628	47,527
	Water		43,000	75,000	90,000	94,320
	Sewerage		27,509			
Parent Capital expenditure		29,596	112,737	125,024	159,279	179,420

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