

2016/2017 DRAFT: SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN



THABAZIMBI LOCAL MUNICIPALITY
"Working together for Prosperity"

**2016/17 SDBIP
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INTRODUCTION

The development, implementation and monitoring of a Service Delivery Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the Municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, which includes the administration, council and community, whereby the intended objective and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 12 further suggested that SDBIP provides the vital link between the Mayor, Council and the Administration, and facilitates the process for holding management accountable for its performance.

The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community.

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council. It enables the municipal manager to monitor the performance of senior managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

In the interest of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreement of the municipal manager and senior managers.

The development, implementation and monitoring of a service delivery and budget implementation plan (SDBIP) is required by the municipal finance management act (MFMA). In terms of circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality, and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

1. LEGISLATION

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:

'Service delivery and budget implementation plan' means a detailed plan approved by the Mayor of a municipality in terms of section 53 (1) (c)

1. For implementing the municipality's delivery of municipal services and its annual budget, and which must indicate -
A Projections for each month of -

- i) Revenue to be collected, by source; and
- ii) Operational and capital expenditure, by vote;

2. Monthly projections of expenditure (operating and capital) and revenue for each vote

3. Quarterly projections of service delivery targets and performance indicators for each vote

Section 1 of the MFMA defines a "vote" as:

- a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality' and
- b) Service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval. The Mayor must also review the SDBIP after the Adjustment budget.

The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the Thabazimbi Municipality;

1. Monthly projections of revenue to be collected by source

b) Which specifies the total amount that is appropriated for the purposes of the departmental of functional area concerned

1. METHODOLOGY AND CONTENT

National Treasury directives are clear on the contents and methodology to derive at the SDBIP. As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and milestones to serve as monitoring tool for service delivery. What gets measured gets done, therefore it should be noted, that in order to improve on certain processes and co-operation within the municipality, process indicators have been developed for measurement purposes for the 2016/17 financial year.

Thabazimbi Local Municipality has incorporated the following relevant components into their SDBIP, but has used the initiative to devise it as follows:

1. Monthly projections of Revenue by source
2. Monthly projections of Revenue and Expenditure by vote
3. Monthly projections of Capital Expenditure by vote
4. Quarterly projections of service delivery targets and performance indicators for each vote.
5. Capital Works Plan over three years

In the development of Thabazimbi Local Municipality's SDBIP cognizance was taken of the IDP priorities and strategies as well as the turnaround strategy contained in the IDP ensuring progress towards the achievement thereof.

The SDBIP of the Thabazimbi Municipality is aligned to the key performance areas (KPA's) as prescribed by regulations 805 of 2006 and the IDP Guidelines by COGTA for purposes of alignment to the performance agreement of the Municipal Manager and Manager directly accountable to the Municipal Managers.

The institutional indicators will form part of the performance agreement and plans of the Municipal Manager and Managers directly accountable to the Municipal Manager. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP serves as a management, implementation and monitoring tool that will assist the Mayor, councilors, Municipal Manager and Senior Managers in delivering services to the community. The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. Top management is held accountable for the implementation and key performance indicators.

2. VISION, MISSION, VALUES AND STRATEGIC OBJECTIVES

The strategic vision of the organization sets the long-term goal the municipality wants to achieve. Thabazimbi Local Municipality's vision is one that 'wishes' for a future that deals with the many challenges and needs of the community.

The vision of Thabazimbi Local Municipality is:

"To be the leading Municipality offering quality services in the most Economic, Affordable, Equitable and Sustainable manner"

The strategic Mission speaks about what the purpose of the Thabazimbi Local Municipality is.

The Mission is:

"To promote, coordinate, implement and ensure the financially and environmentally sustainable growth and development of Thabazimbi with diversified and viable economy that provides an environment and services that benefit all"

Values represent the core priorities of an organization's culture, including what drives employees and politicians within the municipality to achieve set strategies.

The values of Thabazimbi Local Municipality are:

Driven by the needs of our community, Thabazimbi Municipality will;

- *Respect and uphold the constitution,*
- *Uphold the Code of Conduct for Councilors and Officials,*
- *Ensure sound financial management, and*
- *Uphold the Batho Pele principle*

4. VOTES AND OPERATIONAL OBJECTIVES

Vote	Operational Objective
Budget and Treasury (Vote: 300)	To ensure compliance with SCM and MFMA and curb section 32 expenditures
Municipal Manager's office (Vote: 200)	To promote good governance and support to internal
Office of the Mayor (Vote: 100)	To promote community involvement
Corporate Services (Vote: 400)	To provide training and development of Councillors and officials
Technical Services (Vote: 700)	To improve access to basic services and to ensure proper operations and maintenance
Public Safety (Vote: 800)	Promote road safety
Planning and Economic Development (Vote: 500)	To ensure local economic development and proper land use management
Community Services (Vote: 600)	To ensure provision of low cost housing, a clean and healthy environment

MONTHLY PROJECTIONS OF REVENUE BY SOURCE

LIM361 Thabazimbi - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source																
Property rates		3,835	3,835	3,835	3,835	3,835	3,835	3,835	3,835	3,835	3,835	3,835	3,835	46,017	48,778	51,705
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		13,542	10,859	6,251	5,865	3,568	4,251	5,688	5,142	5,985	9,985	8,985	10,138	90,259	97,479	105,278
Service charges - water revenue		2,985	2,485	6,920	5,785	5,954	5,215	3,613	2,986	2,845	2,852	2,101	3,917	47,658	50,517	53,549
Service charges - sanitation revenue		1,856	231	2,452	3,521	3,621	2,954	2,251	1,985	1,754	1,457	1,354	1,068	24,504	25,925	27,429
Service charges - refuse revenue		854	1,077	985	1,075	1,240	1,542	1,077	845	985	1,048	895	1,301	12,924	13,673	14,466
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		36	36	36	36	36	36	36	36	36	36	36	893	1,292	1,370	1,452
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors		64	64	64	64	64	64	64	64	64	64	64	64	764	808	855
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		150	220	268	358	351	425	248	165	147	371	165	132	3,000	3,200	3,300
Licences and permits		188	215	234	245	245	88	214	321	198	265	248	346	2,808	2,976	3,155
Agency services		190	148	215	184	198	245	185	190	165	187	167	209	2,283	2,420	2,565
Transfers recognised - operational		22,485	-	22,485	-	-	22,485	-	-	-	-	-	(0)	67,456	67,646	73,662
Other revenue		359	359	359	359	359	359	359	359	359	359	359	471	4,424	4,709	4,898
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		46,545	19,529	44,104	21,327	19,471	41,500	17,570	15,928	16,373	20,459	18,209	22,372	303,388	319,502	342,313
Expenditure By Type																
Employee related costs		8,457	9,354	7,548	9,352	9,685	9,425	10,212	11,452	9,335	8,520	9,063	12,196	114,599	118,789	126,341
Remuneration of councillors		676	576	776	676	476	776	576	776	676	776	676	661	8,100	8,667	9,273
Debt impairment		494	494	494	494	494	494	494	494	494	494	494	494	5,932	6,276	6,640
Depreciation & asset impairment		1,831	1,831	1,831	1,831	1,831	1,831	1,831	1,831	1,831	1,831	1,831	1,831	21,976	18,313	15,261
Finance charges		126	124	102	126	145	524	126	154	110	126	102	122	1,888	942	998
Bulk purchases		6,369	5,894	6,452	6,125	6,969	6,884	5,952	6,125	5,845	6,124	6,985	6,708	76,432	83,358	90,935
Other materials		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		221	125	214	265	158	199	221	225	235	295	265	229	2,653	2,806	2,969
Transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure		5,046	4,654	4,510	4,652	3,892	3,201	3,152	3,654	4,542	4,251	4,247	4,649	50,450	52,522	52,465
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		23,221	23,053	21,928	23,522	23,651	23,335	22,565	24,712	23,069	22,419	23,663	26,890	282,029	291,673	304,883
Surplus/(Deficit)																
Transfers recognised - capital		23,324	(3,524)	22,176	(2,195)	(4,180)	18,165	(4,995)	(8,784)	(6,696)	(1,959)	(5,454)	(4,518)	21,359	27,829	37,430
Contributions recognised - capital		15,952	22,500	20,000	-	-	11,231	12,500	-	5,280	-	-	10,000	97,463	76,810	81,641
Contributed assets		7,000	-	-	-	12,500	-	-	7,500	-	-	-	-	27,000	-	-
Surplus/(Deficit) after capital transfers & contributions		46,276	18,976	42,176	(2,195)	8,320	29,396	7,505	(1,284)	(1,416)	(1,959)	(5,454)	5,482	145,822	104,639	119,071
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	46,276	18,976	42,176	(2,195)	8,320	29,396	7,505	(1,284)	(1,416)	(1,959)	(5,454)	5,482	145,822	104,639	119,071

LIM361 Thabazimbi - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard																
<i>Governance and administration</i>		36,592	5,823	29,492	6,747	7,273	20,163	6,614	6,339	15,961	6,769	6,625	9,413	157,811	117,917	126,947
Executive and council		32,512	2,606	25,452	2,606	2,606	15,825	2,606	2,606	12,542	2,606	2,606	4,279	108,851	66,022	71,944
Budget and treasury office		3,917	3,083	3,854	3,956	4,521	4,215	3,852	3,548	3,254	3,985	3,854	4,966	47,005	49,826	52,815
Corporate services		163	134	186	185	146	123	156	185	165	178	165	169	1,955	2,068	2,188
<i>Community and public safety</i>		27,833	898	957	1,057	1,636	1,670	937	848	935	993	1,008	971	39,742	13,492	14,285
Community and social services		150	220	268	358	351	425	248	165	256	324	325	386	3,476	3,805	4,152
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		683	678	689	699	1,285	1,245	689	683	679	669	683	585	9,266	9,688	10,133
Housing		27,000	-	-	-	-	-	-	-	-	-	-	-	27,000	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		15,031	17	8,469	16	18	5,085	15	14	6,015	16	17	16	34,729	30,943	32,551
Planning and development		16	17	17	16	18	19	15	14	15	16	17	15	195	206	218
Road transport		15,015	-	8,452	-	-	5,066	-	-	6,000	-	-	-	34,533	30,736	32,331
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	1	1	1	1
<i>Trading services</i>		18,156	16,832	18,984	18,595	19,872	20,330	15,532	12,172	11,227	13,458	14,425	15,985	195,568	233,959	250,171
Electricity		9,584	8,841	6,985	6,415	6,542	6,415	6,521	5,214	5,892	9,214	9,489	9,146	90,259	101,861	107,587
Water		6,045	5,482	8,452	8,542	8,954	9,012	5,621	4,584	2,545	2,014	2,154	4,477	67,882	92,501	100,689
Waste water management		1,542	1,524	2,652	2,514	3,251	3,652	2,154	1,254	1,895	1,245	1,542	1,279	24,504	25,924	27,429
Waste management		985	985	895	1,124	1,125	1,251	1,236	1,120	895	985	1,240	1,082	12,924	13,673	14,466
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Standard		97,612	23,570	57,902	26,414	28,799	47,248	23,098	19,373	34,138	21,235	22,075	26,385	427,851	396,312	423,954
Expenditure - Standard																
<i>Governance and administration</i>		13,049	8,363	10,660	9,445	9,691	11,274	10,452	8,611	9,589	9,765	9,029	10,411	120,339	120,917	122,199
Executive and council		4,215	2,154	3,521	1,245	1,958	3,215	1,482	2,541	2,450	2,651	2,564	2,424	30,420	31,860	33,486
Budget and treasury office		6,765	4,251	5,124	6,242	5,632	5,845	6,985	4,216	5,125	5,013	4,251	5,633	65,081	65,441	65,268
Corporate services		2,069	1,958	2,015	1,958	2,101	2,214	1,985	1,854	2,014	2,101	2,214	2,354	24,838	23,616	23,445
<i>Community and public safety</i>		1,931	2,095	2,264	2,123	2,201	2,362	2,180	1,848	1,913	1,858	2,338	1,980	25,095	26,899	27,822
Community and social services		548	686	748	658	718	652	542	425	352	521	685	590	7,126	7,582	8,067
Sport and recreation		398	424	421	425	458	459	402	403	419	412	413	410	5,044	5,339	5,653
Public safety		985	985	1,095	1,040	1,025	1,251	1,236	1,020	1,142	925	1,240	980	12,924	13,978	14,102
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		5,929	4,715	4,990	4,408	4,966	5,983	4,635	3,721	2,877	2,871	2,719	4,465	52,279	57,203	62,239
Planning and development		683	678	689	699	701	711	689	683	679	669	683	639	8,202	8,758	9,351
Road transport		5,193	3,985	4,252	3,658	4,215	5,219	3,895	2,985	2,140	2,149	1,985	3,758	43,434	47,759	52,155
Environmental protection		53	52	49	51	50	53	51	53	58	53	51	68	643	686	733
<i>Trading services</i>		7,594	7,583	5,302	6,938	6,640	8,460	6,499	5,388	5,660	6,422	6,722	11,109	84,316	86,654	92,623
Electricity		5,142	4,852	1,999	2,852	2,125	3,652	3,587	2,695	2,785	3,987	4,142	6,597	44,415	47,079	49,904
Water		1,613	1,895	2,415	3,102	3,415	3,652	1,895	1,654	1,854	1,568	1,685	3,728	28,476	27,326	29,590
Waste water management		156	158	199	286	399	445	328	356	342	199	212	198	3,277	3,559	3,861
Waste management		683	678	689	699	701	711	689	683	679	669	683	586	8,149	8,690	9,268
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard		28,504	22,756	23,216	22,914	23,498	28,079	23,766	19,568	20,040	20,915	20,808	27,965	282,029	291,673	304,883
Surplus/(Deficit) before assoc.		69,109	814	34,686	3,500	5,301	19,169	(667)	(195)	14,099	320	1,267	(1,580)	145,822	104,639	119,071
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	69,109	814	34,686	3,500	5,301	19,169	(667)	(195)	14,099	320	1,267	(1,580)	145,822	104,639	119,071

MONTHLY PROJECTIONS OF REVENUE AND EXPENDITURE BY VOTE

LIM361 Thabazimbi - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand																
Revenue by Vote																
Vote 1 - Executive & council		25,845	2,606	25,845	2,606	2,606	19,852	2,606	2,606	15,845	2,606	2,606	3,223	108,851	66,022	71,944
Vote 2 - 200 Municipal Manager		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Vote 3 - 300 Budget & Treasury		2,985	2,485	6,920	5,785	5,954	5,215	3,613	2,986	2,845	2,852	2,101	3,264	47,005	49,826	52,815
Vote 4 - 400 Corporate Services		163	134	186	185	146	123	156	185	165	178	165	169	1,955	2,068	2,188
Vote 5 - 500 Planning and Economic Development		16	16	16	16	16	16	16	16	16	16	16	16	196	207	220
Vote 6 - 600 Community Services		2,985	2,485	6,920	5,785	5,954	5,215	3,613	2,986	2,845	2,852	2,101	3,772	47,513	21,703	22,962
Vote 7 - 700 Technical Services		23,221	23,053	21,928	15,522	17,651	23,335	13,565	24,712	20,069	12,012	9,865	12,244	217,178	251,023	268,036
Vote 8 - Public Safety and Protection Services 800		329	398	464	489	499	521	424	329	385	458	425	431	5,153	5,462	5,790
Vote 9 - [NAME OF VOTE 9]													—	—	—	—
Vote 10 - [NAME OF VOTE 10]													—	—	—	—
Vote 11 - [NAME OF VOTE 11]													—	—	—	—
Vote 12 - [NAME OF VOTE 12]													—	—	—	—
Vote 13 - [NAME OF VOTE 13]													—	—	—	—
Vote 14 - [NAME OF VOTE 14]													—	—	—	—
Vote 15 - [NAME OF VOTE 15]													—	—	—	—
Total Revenue by Vote		55,545	31,177	62,279	30,388	32,826	54,278	23,994	33,820	42,170	20,974	17,279	23,120	427,851	396,312	423,954
Expenditure by Vote to be appropriated																
Vote 1 - Executive & council		1,709	1,584	1,866	1,254	1,710	2,685	1,488	1,654	1,545	1,548	1,895	1,571	20,508	21,630	22,862
Vote 2 - 200 Municipal Manager		826	758	985	856	895	745	698	874	855	745	895	780	9,912	10,230	10,625
Vote 3 - 300 Budget & Treasury		6,765	4,251	5,124	6,242	5,632	5,845	6,985	4,216	5,125	5,013	4,251	5,633	65,081	65,441	65,268
Vote 4 - 400 Corporate Services		2,070	1,985	2,154	2,014	2,451	2,685	2,301	1,999	1,865	1,985	1,545	1,784	24,838	23,616	23,445
Vote 5 - 500 Planning and Economic Development		737	686	748	845	718	795	737	685	751	712	754	677	8,845	9,444	10,084
Vote 6 - 600 Community Services		2,954	2,548	2,658	2,685	2,485	2,945	2,584	2,945	2,658	2,146	2,512	1,869	30,989	33,202	34,565
Vote 7 - 700 Technical Services		9,321	10,542	11,695	9,874	12,548	11,252	9,654	7,562	8,152	8,854	7,586	9,476	116,516	124,004	132,860
Vote 8 - Public Safety and Protection Services 800		329	398	464	489	499	521	424	329	385	458	425	618	5,340	4,105	5,175
Vote 9 - [NAME OF VOTE 9]													—	—	—	—
Vote 10 - [NAME OF VOTE 10]													—	—	—	—
Vote 11 - [NAME OF VOTE 11]													—	—	—	—
Vote 12 - [NAME OF VOTE 12]													—	—	—	—
Vote 13 - [NAME OF VOTE 13]													—	—	—	—
Vote 14 - [NAME OF VOTE 14]													—	—	—	—
Vote 15 - [NAME OF VOTE 15]													—	—	—	—
Total Expenditure by Vote		24,711	22,753	25,694	24,259	26,938	27,473	24,871	20,264	21,336	21,461	19,863	22,408	282,029	291,673	304,883
Surplus/(Deficit) before assoc.		30,834	8,424	36,585	6,129	5,888	26,805	(877)	13,557	20,835	(486)	(2,584)	712	145,822	104,639	119,071
Taxation													—	—	—	—
Attributable to minorities													—	—	—	—
Share of surplus/ (deficit) of associate													—	—	—	—
Surplus/(Deficit)	1	30,834	8,424	36,585	6,129	5,888	26,805	(877)	13,557	20,835	(486)	(2,584)	712	145,822	104,639	119,071

MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE BY VOTE

LIM361 Thabazimbi - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Multi-year expenditure to be appropriated	1															
Vote 1 - Executive & council													-	-	-	-
Vote 2 - 200 Municipal Manager													-	-	-	-
Vote 3 - 300 Budget & Treasury													-	-	-	-
Vote 4 - 400 Corporate Services				425									-	425	-	-
Vote 5 - 500 Planning and Economic Development													-	-	-	-
Vote 6 - 600 Community Services		18,545		8,547			8,457			3,509			-	39,058	-	-
Vote 7 - 700 Technical Services		20,852	27,000	-		28,545	31,242			20,936			(0)	128,575	81,810	86,641
Vote 8 - Public Safety and Protection Services 800		540		241			219						-	1,000	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital multi-year expenditure sub-total	2	39,937	27,000	9,213	-	28,545	39,918	-	-	24,445	-	-	(0)	169,058	81,810	86,641

LIM361 Thabazimbi - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital Expenditure - Standard	1															
<i>Governance and administration</i>		241	-	84	-	-	100	-	-	-	-	-	-	425	425	425
Executive and council														-	-	-
Budget and treasury office														-	-	-
Corporate services		241		84			100							425	425	425
<i>Community and public safety</i>		18,376	-	7,047	-	-	5,574	-	-	2,803	-	-	-	33,800	-	1,000
Community and social services		854		354			354			238				1,800	-	1,000
Sport and recreation		1,500		1,000			750			750				4,000	-	-
Public safety		540		241			219							1,000	-	-
Housing		15,482		5,452			4,251			1,815				27,000	-	-
Health														-	-	-
<i>Economic and environmental services</i>		15,485	-	8,954	-	-	3,251	-	-	1,185	-	-	-	28,875	-	-
Planning and development														-	-	-
Road transport		15,485		8,954			3,251			1,185				28,875	-	-
Environmental protection														-	-	-
<i>Trading services</i>		52,883	-	22,775	-	-	20,015	-	-	10,285	-	-	-	105,958	81,810	86,641
Electricity		9,854					7,548			4,298				21,700	9,074	9,310
Water		10,527		12,521			5,412			4,540				33,000	72,736	77,331
Waste water management		28,954		8,754			5,845			1,447				45,000	-	-
Waste management		3,548		1,500			1,210			-				6,258	-	-
<i>Other</i>														-	-	-
Total Capital Expenditure - Standard	2	86,985	-	38,860	-	-	28,940	-	-	14,273	-	-	-	169,058	82,235	88,066
Funded by:																
National Government		54,852		21,540			12,542			7,766			-	96,700	82,235	88,066
Provincial Government													-	-	-	-
District Municipality													-	-	-	-
Other transfers and grants													#VALUE!	-	-	-
Transfers recognised - capital		54,852	-	21,540	-	-	12,542	-	-	7,766	-	-	#VALUE!	96,700	82,235	88,066
Public contributions & donations		48,520		15,425			5,845			2,568			-	72,358	-	-
Borrowing													-	-	-	-
Internally generated funds													-	-	-	-
Total Capital Funding		103,372	-	36,965	-	-	18,387	-	-	10,334	-	-	#VALUE!	169,058	82,235	88,066

CAPITAL PROJECTS OVER THREE YEARS (2015-2018) PER KPA

KPA 1 – GOOD GOVERNANCE

KPA 2: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
STRATEGIC OBJECTIVE: ACHIEVING AND PROMOTING GOOD GOVERNANCE, TRANSPARENCY AND COMMUNITY PARTICIPATION												
PROJECT NO.	PRIORIT Y	PROJECT NAME	LOCATION/ WARD	KEY PERFORMAN CE INDICATOR (KPI)	TARGE T	MTEF						Funder
						2016/17		2017/18		2018/19		
						Target	Estimate d Budget	Target	Estimate d Budget	Target	Estimate d Budget	
LTG- 1	Communi cation	Review of Communication Strategy	All	Number of communicatio n strategies reviewed	3	1	R150 000	1	R20 0 000	1	R250 000	TLM
LTG-02	Internal Audit	Annual Internal Audit plan	All	Number of Annual Internal Audit plans developed	3	1	R150 000	1	R20 0 000	1	R200 000	TLM
LTG-03	Internal Audit	Audit Committee charter	All	Number of Audit Committee charters reviewed	3	1	R100 000	1	R15 0 000	1	R200 000	TLM
LTG-04	Internal Audit	Internal Audit charter	All	Number of Internal Audit charters	3	1	R150 000	1	R20 0 000	1	R250 000	TLM

				reviewed								
LTG-05	Internal Audit	Risk based audits	All	Number of risk based audits conducted	18	6	R100 000	6	R150 000	6	R200 000	TLM
LTG-06	Internal audit	IT audit	All	Number of IT audits conducted	3	1	R50 000	1	R60 000	1	R80 000	TLM
LTG-07	Internal audit	Performance information audit	All	Number of performance information audits conducted	12	4	R50 000	4	R80 000	4	R100 000	TLM
LTG-08	Internal audit	Compliance audit	All	Number of compliance audits conducted	6	2	R100 000	2	R120 000	2	R150 000	TLM
LTG-09	Audit committee	Audit committee meetings	All	Number of Audit committee meetings held	12	4	R100 000	4	R150 000	4	R250 000	TLM
LTG-10	Internal Audit	Implementation of audit action plan	All	% of Audit findings implemented	100	100	R100 000	100	R150 000	100	R200 000	TLM
LTG-11	Risk assessment	Strategic and operational risk assessment	All	Number of Strategic and operational Risk Assessments developed	6	2	R50 000	2	R100 000	2	R150 000	TLM

LTG-12	Internal Audit	Operation Clean Audit	All	% Of Audit queries addressed	100	100	R3 80 0 000	100	R2 8 00 000	100	R2 0 00 000	TLM
LTG- 13	IDP	Printing of IDP document.	All	Number of IDP documents printed	600	200	R350 000	200	R40 0 000	200	R450 000	TLM
LTG- 14	Communi cation	Production of Newsletters	All	Number of newsletters produced quarterly	15 000	-	-	7 500	R75 0 000	7 500	R80 0 000	TLM
LTG-15	Communi cation	Re-Branding of the municipality	All	Number of billboards produced	30	10	R190 000	10	R21 0 000	10	R22 5 000	TLM
LTG-16	Communi cation	Mayoral Outreach (Youth day, Heritage day, Disability Day, HIV, Human Rights, Women Day, Family Day)	All	Number of mayoral outreach programmes conducted	84	28	R2 325 000	28	R2 500 000	28	R2 800 000	TLM
LTG-17	PMS	PMS	All	Number of PMS Frameworks Developed	3	1	R450 000	1	R50 0 000	1	R60 0 000	TLM
LTG-18	PMS	Printing of SDBIP	All	Number of SDBIP Copies Printed	600	200	R150 000	200	R20 0 000	200	R25 0 000	TLM
TOTAL							R 8		R8		R9	

		365 000		920 000		155 000	
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KPA 2 – BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

KPA 2: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT													
STRATEGIC OBJECTIVES: TO ENSURE THE PROVISION OF AN APPROPRIATE LEVEL OF BASIC SERVICES AND THE REQUIRED INFRASTRUCTURE TO EFFECTIVELY MANAGE THE COMMUNITY NEEDS													
PROJ ECT NO.	PRIORIT Y	PROJECT NAME	PROBLE M STATEMN ET	LOCATI ON/ WARD	KEY PERFORMANC E INDICATOR (KPI)	TARGET	MTEF						Funder
							2016/17		2017/18		2018/19		
							Annual target	Estimate d budget	Annual target	Estimate d budget	Annual target	Estimate d budget	
LTBS-2	Water	Regorogile Ext 5 Water Supply	Improve pressure head for supply of water to higher lying areas	9	Number of additional storage facilities constructed	1	1	R4 600 000	-	-	-	-	MWIG
LTBS-3	Water	Rooiberg Water Supply	Developm ent of groundwat er for Thabazim bi and Regorogile	2	Number of new boreholes developed, equipped and reticulation extension	7	2	R4 100 000	2	R4 600 000	3	R6 300 000	MWIG
LTBS-	Water	Leeupoort/	Develop	4	Number of	1	1	R3 000	-	-	-	-	MWIG

4		Raphuti Water supply	purification package plants to supply water to Leeupoort and Raphuti		purification package plants installed			000					
LTBS-5	Water	Schilpadnest (Smashblock) Water Supply	Groundwater development for water supply to Smashblock areas no water	3	Number of new boreholes developed, equipped and reticulation extension	10	3	R3 000 000	3	R3 900 000	4	R5 000 000	MWIG
LTBS-6	Water	Development of groundwater for Thabazimbi and Regorogile	High water demand	2,9,10,12	Number of new boreholes developed, equipped and reticulation extension	7	2	R2 365 000	2	R4 800 000	3	R6 000 000	MWIG
LTBS-7	Water	Thabazimbi Water conservatio	Poor water demand managem	All	Number of zonal meters installed	45	45	R1 350 000	0	R0	0	R0	MWIG

		n and demand management project	ent and high water losses		Number of domestic meters installed	4 700	1 200	R1 585 000	1 500	R3 200 000	2 000	R4 500 000	
LTBS-16	Sanitation	Thabazimbi upgrading of WWTW	Insufficient waste water treatment capacity and effluent polluting the environment	2,9,10 and 12	Number of waste water treatment works upgraded	1	1	R45 000 000	-	-	-	-	MIG
LTBS-17	Sanitation	Northam construction of a new WWTW	Current oxidation ponds overloaded	7 and 8	Number of new waste water treatment works constructed	1	0	-	1	R84 000 000	-	-	Anglo American Platinum
LTBS-21	Electricity	Raphuti and Northam installation of High mast lights	Insufficient visibility due to non-availability of high mast lights	4,7,8	Number of high mast lights installed	12	6	R2 450 000	4	R3 000 000	4	R4 000 000	MIG
LTBS-22	Electricity	Installation of electricity pre-paid	Poor revenue collection	9 & 10	Number of smart meters installed	6 049	2 400	R18 000 000	3 649	R	-	-	TLM/Dep of Energy

		meters	due to faulty meters and illegal connections										
LTBS-31	Road and Stormwater	Regorogile Ext 5 Paving of Internal Streets Phase 2	Poor internal road network resulting in limited accessibility	9,10,12	Km of roads paved	10	1.4	R11 635 000	6.6	R15 000 000	2	R7 000 000	MIG
LTBS-32	Road and Stormwater	Northam Extension upgrading of internal streets in Ward 7 (Ext 7)	Poor internal road network resulting in limited accessibility	7	Km of roads paved	10	0.2	R3 648 776, 03	3.5	R15 000 000	6.3	R17 000 000	MIG
LTBS-33	Road and Stormwater	Raphuti paving of internal streets	Poor internal road network resulting in limited accessibility	4	Km of roads paved	6km	1.9	R5 000 000	2	R7 000 000	2.1	R8 000 000	MIG

LTBS-34	Road and Storm water	Paving of Northam Internal Streets	Poor internal road network resulting in limited accessibility	7	Km of roads paved	0.2km	0.2	R3 404 081,93	-	-	-	-	MIG
LTBS-43	Sports and Recreation	Upgrading of sport and recreation facilities	Ageing infrastructure	2,4,7,8	Number of sport and recreation facilities upgraded	3	1	R2 566 392,04	1	R4 000 000	1	R4 500 000	MIG
Total								R 111 704 250,00		R 144 500 000,00		R 62 300 000,00	

KPA 2: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

STRATEGIC OBJECTIVES: Strategic Objective: Provide safety and security to human life & To improve the free flow of traffic

PROJ ECT NO.	PRIORIT Y	PROJECT NAME	PROBLEM STATEMENT	LOCAT ION/ WARD	KEY PERFORMANCE INDICATOR (KPI)	TARGET	MTEF						Funde r
							2016/17		2017/18		2018/19		
							Annual target	Estimate d budget	Annual target	Estimate d budget	Annual target	Estimate d budget	
LTBS-17	Licensin g	Road intersection markings	Faded road surface	All	Number of intersections marked	1800	-	-	600	R400000	600	R450000	
LTBS-18	Licensin g	Upgrading of Thabazimbi Vehicle Testing Station	Ageing infrastructure	2	Number of vehicle testing station upgraded	1	-	-	1	R1 500 000	-	-	TLM OPERATIONAL BUDGET 2016/17
LTBS-19	Licensin g	Constructio n of parking bays	Inadequate parking space	2	Number of parking bays constructed	100	-	-	50	R750 000	50	R900 000	TLM
LTBS-20	Licensin g	Installation of Traffic signs	Poor free flow of traffic	All	Number of traffic signs installed	1 800	-	-	600	R500 000	600	R600 000	TLM
TOTAL							-	-		R3 150 000		R6 000 000	

KPA 2: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

STRATEGIC OBJECTIVES: TO ENSURE THE PROVISION OF AN APPROPRIATE LEVEL OF BASIC SERVICES AND THE REQUIRED INFRASTRUCTURE TO EFFECTIVELY MANAGE THE COMMUNITY NEEDS

PROJ ECT NO.	PRIORIT Y	PROJECT NAME	PROBLEM STATEMENT	LOCAT ION/ WARD	KEY PERFORMANCE INDICATOR (KPI)	TARGET	MTEF						Funder
							2016/17		2017/18		2018/19		
							Annual target	Estimate d budget	Annual target	Estimate d budget	Annual target	Estimate d budget	
LTBS-21	Cemeteri es	Thabazimbi , Northam and Raphuti Constructio n of cemeteries	Current cemeteries full	2, 4,7,8,9, 10,12	Number of cemeteries Constructed	3	2	R1 800 000	-	-	1	R2 00 0 000	TLM
LTBS-22	Solid Waste	Maintenanc e of landfill sites	Current landfill site overloaded	2,4,7, 8	Number of landfill sites constructed	4	3	R4 500 000	3	R4 500 000	4	R4 50 0 000	MIG and TLM
TOTAL								R6 300 000		R4 500 000		R6 500 000	

KPA 3 –SPATIAL DEVELOPMENT AND LOCAL ECONOMIC DEVELOPMENT

KPA 1: SPATIAL DEVELOPMENT													
STRATEGIC OBJECTIVE: TO ENSURE SUSTAINABLE SPATIAL DEVELOPMENT WITH INTEGRATED HUMAN SETTLEMENTS													
PRO JEC T NO.	PRIORI TY	PROJECT NAME	PROBLEM DESCRIPTI ON	LOCATI ON/WA RD	KPI	TARGET	MTEF						Funde r
							2016/17		2017/18		2018/19		
							Annual target	Estimate d budget	Annual target	Estimate d budget	Annual target	Estimate d budget	
LTS D-1	Town Plannin g	Township Establishm ent for Northam ext 20 (new)	Inadequate residential stands in Northam due to population growth	7,8	Number of layout plans and SG Diagrams produced	1 layout Plan 1 SG Diagram	Layout Plan SG Diagra ms	R765 000	Procl amati on	R250 000	-	-	MISA
LTS D- 2	Town Plannin g	Purchase of land for cemeteries at Northam and Regorogile	Current cemeteries have reached their capacity	7,8,9,10, 12	Number of land portions purchased	2	-	-	1	R5 000 000	1	R5 000 000	TLM
LTS D- 3	Town Plannin g	Title Deeds for proclaimed settlements – Rooiberg ext 2	Residents in Rooiberg ext 2 do not have the title deeds for their stands.	2	Number of Title Deeds issued	295	-	-	295	R200 000	-	-	TLM
LTS	Town	Rezoning	Inadequate	4	Number of land	1	-	-	1	R150	-	-	TLM

D- 4	Plannin g	and subdivision- Raphuti Phase 2	residential stands due to population growth.		portions rezoned and subdivided					000			
LTS D- 5	Town Plannin g	Township Establishm ent- Rosseausp oort (Regorogile ext 10)	Regorogile ext 10 is not formalized.	9	Number of townships established	1 Township established	-	-	SG Diagr ams	R100 000	Procl amati on	R150 000	TLM
LTS D- 6	Town Plannin g	Township Establishm ent- Rooiberg ext 3 (new)	Inadequate residential stands due to population growth.	2	Number of townships established	1 Township established	-	-	SG Diagr ams and ROD	R150 000	Procl amati on	R150 000	TLM
LTS D- 7	Town Plannin g	Formalisati on of informal settlements : Skierlik, Smashbloc k, Mamoraka, Phatsima, Matikiring, Dwaalboom , Raphuti, John Dube, ga-Botha, and	These informal settlements do not have formal social and basic services.	All	Number of informal settlements formalized	2	-	-	1	R500 000	1	R500 000	TLM

		Jabulani.											
LTS D-8	Town Plannin g	Finalisation of township Establishm ent in Regorogile ext 9, Thabazimbi ext 58, Northam ext 16, & Raphuti	The township Establishmen t processes stalled due to financial constraints		Number of townships established	4	1	R90 000	3	R140 000	-	-	TLM
LTS D-9	Town Plannin g	Developme nt Plans for Thabazimbi , Leeupoort & Dwaalboom (new)	Unstructured development growth in these areas		Number of Development Plans developed	2	-	-	1	R80 000	1	R90 000	TLM
TOTAL							296	R855 000.00	9	R6 570 000.00	5	R5 890 000.00	

KPA 3:LOCAL ECONOMIC DEVELOPMENT													
STRATEGIC OBJECTIVE: TO ENSURE A BETTER LIFE FOR ALL COMMUNITIES THROUGH LOCAL ECONOMIC DEVELOPMENT AND JOB CREATION.													
PRO JEC T NO.	PRIORI TY	PROJECT NAME	PROBLEM DESCRIPTI ON	LOCATI ON/ WARD	KEY PERFORMANCE INDICATOR (KPI)	TARGET	MTEF						Funde r
							2016/17		2017/18		2018/19		
							Annual target	Estimate d budget	Annual target	Estimate d budget	Annual target	Estimate d budget	
LTL ED-1	LED	Market Municipal economic potential through media publications and exhibitions	Inadequate exposure of the economic potential	All	Number of media publications and exhibitions	3 Media Publications and 3 exhibitions	1 Media Public ation and 1 exhibiti on	R100 000	1 Medi a Publi cation and 1 exhib ition	R150 000	1 Medi a Publi cation and 1 exhib ition	R200 000	TLM
LTL ED-2	LED	LED Support (Skills developme nt for SMMEs & emerging farmers)	No funding for coordinating the LED initiatives	All	% of budget spent on LED Support	100	100	R100 000	100	R250 000	100	R300 000	TLM
LTL	LED	Thabazimbi	Unstructured	2	Number of market	24	-	-	24	R3 500	-	-	SIOC

ED-3		construction of Market Stalls	informal businesses/trading		stalls constructed					000			
LTL ED-4	LED	Organic Farming – Agro processing and vegetable packaging – co-operatives support	No sustainable agricultural secondary activities.	All	Number of quarterly reports from Funder	8	4	R600 000	4	R4 500 000	-	-	Kumba Mine
LTL ED-5	LED	Establish a Business Development Centre	Low skills capacity of local SMMEs	All	Number of Business Development Centres developed	1	-	-	1	R800 000	1	R2 000 000	Godisang Thabazimbi Community Development Trust (GTC DT)
LTL ED-6	LED	Tourism Information Centre-	Unstructured tourism information.	All	Number of Tourism Information	1	1	R500 000	-	-	-	-	Kumba Mine

		Maintenance			Centre Maintained								
TOTAL							106	R1 300 000.00	131	R9 700 00 0.00	103	R3 000 00 0.00	

KPA 4 – FINANCIAL VIABILITY MANAGEMENT

KPA: FINANCIAL VIABILITY MANAGEMENT													
STRATEGIC OBJECTIVE: TO IMPROVE THE FINANCIAL PERFORMANCE AND POSITION OF THE MUNICIPALITY													
PROJ ECT NO.	PRIORITY	PROJECT NAME	PROBLEM STATEMEN T	LOCATION /WARD	KPI	TARGET	MTEF						Funder
							2016/17		2017/18		2018/19		
							Annual target	Estimated budget	Annual target	Estimated budget	Annual target	Estimated budget	
LTF-1	Finance	Review of Fixed Asset Register	No GRAP compliant FAR	ALL	Number of GRAP 17 FAR compiled	1	1	R2 000 000.00	1	R0	1	R0	TLM
LTF-2	Finance	Credit control and debt managemen t	Low revenue collection rate	ALL	% Of revenue billed collected.	95	95	R3 500 000	100	R0	100	R0	TLM
LTF-	Finance	Preparation of AFS	Poor Quality AFS	All	Quality of AFS Presented for Audit.	1	1	R4 000 000.00	100	R1 300 000	100	R1 100 000	TLM
LTF-5													
TOTAL								R 9 500 000.00		R 1 300 000.00		R 1 100 000.00	

KPA 6: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

STRATEGIC OBJECTIVES: TO IMPROVE ORGANIZATIONAL COHESION AND EFFECTIVENESS

PROJECT NO.	PRIORITY	PROJECT NAME	PROBLEM STATEMENT	LOCATION/ WARD	KEY PERFORMANCE INDICATOR (KPI)	ANNUAL TARGET	MTEF						Funder
							2016/17		2017/18		2018/19		
							Target	Estimated Budget	Target	Estimated Budget	Target	Estimated Budget	
LTMT-1	Legal	Promulgation of by-laws	Lack of law enforcement	All	Number of by-laws promulgated	21	11	R1 500 000	10	R1 500 000	-	-	TLM
LTMT-2	Legal	Purchasing of Legal publications	Insufficient legal knowledge	All	Number of legal publications purchased	72	24	R250 000	24	R500 000	24	R500 000	TLM
LTMT-3	ICT	Development of ICT\MSP Strategic Plan	Outdated	All	Developed and implemented ICT Strategy	100	100	R 1 300 000		-	-	-	TLM
LTMT-4	ICT	Website revamp	Not Compatible with current technology	All	Improved internal and external communication	100	50	R 152 000	25	R 72 000	25	R 72 000	TLM
LTMT-5	ICT	Implementation of ICT Governance	Non alignment of ICT to organizational	All	effective and efficient management of ICT	100	50	R 250 000	25	R 250 000	25	R 250 000	TLM

			structure		resources and processes to facilitate the achievement of Municipal goals and objectives								
LTMT-6	ICT	Disaster Recovery Plan	Lack of information backup system	All	Disaster Recovery solution implemented	100	50	R 500 000	25	R 250 000	25	R 250 000	TLM
LTMT-7	Admin and Council Support	Establishment of record management system and upgrade of record office	Non Compliance with archive Act	All	Record management	100	50	R 1000 000	25	R 500 000	25	R 500 000	TLM

LTMT-12	ODT Unit	Training of Employees , Councillors and Community Members	Inadequate skills	All	Number of employees , Councillors and Community Members trained	100	100	R2 000 000	20	R1 500 000	20	R1 500 000	TLM
LTMT-13	HRM	Implementation of OHS	Non-compliance with OHS Act	AI	% Compliance with OHS Act	100%	100	R450 000	100	R550 000	100	R600 000	TLM
LTMT-16	Fleet Management	Acquire new fleet	Old and insufficient fleet	All	Number of fleet acquired	51	21	R4 715 527	15	R5 000 000	15	R5 500 000	TLM
TOTAL								R12 117 527		R8 622 000		R9 172 000	

QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

KPA 1 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objective: Achieving and promoting good governance, transparency and community participation

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
MM01	To ensure effective and efficient reporting	4 reports submitted as at 30 June 2015	Number of reports submitted for Performance Measurement	4	1	2	3	4				
		Outdated PMS	Number of Performance management systems upgraded	1	1	-	-	-				
MM02	To ensure compliance with fraud and prevention strategy	1 Fraud and prevention activity implemented as at 30 June 2015	Number of activities implemented on fraud & prevention strategy	4	1	2	3	4				
MM03	To ensure internal controls and	4 Audit committee meetings	Number of Audit committee	4	1	2	3	4				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	Sound corporate governance	held as at 30 June 2015	meetings held									
MM04	To ensure internal controls and sound corporate governance	Audit Charter reviewed as at 30 June 2015	Number of Audit charters reviewed	1	-	-	-	1				
MM05	To formulate a Risk-based plan to align the priorities of the Thabazimbi Local Municipality	Internal Audit Plan reviewed as at 30 June 2015	Number of Internal Audit Plans reviewed	1	-	-	-	1				
MM06	To strengthen communication with internal and external stakeholders	No public participation strategy in place	Number of Public participation strategies developed	1	1	-	-	-				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
MM07	To promote the involvement of stakeholders in Council affairs in order to ensure regular consultation between council & the community	All 12 ward committees established and functional	Number of ward committee meetings held	12	3	6	9	12				
		1 Mayoral outreach program conducted as at 30 June 2015	Number of Mayoral outreach programs conducted	4	1	2	3	4				
MM08	To promote the involvement of stakeholders in Council's affairs	4 Reports submitted.	Number of Section 79 reports submitted to political monitoring committees	4	1	2	3	4				
MM09	To ensure effective and efficient reporting	28 quarterly reports submitted as at 30 June	Number of reports submitted for Performance	28	7	14	21	28				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		2015	Measurement									
MM10	To promote performance measurement and reporting	PMS Framework outdated	No of PMS Frameworks developed	1	-	-	1	-				
MM11	To guide and inform the municipal planning, budget, management and development actions	Existing 2015/16 SDBIP reviewed annually	Number of SDBIP documents reviewed	1	1	-	-	-				
		200 copies printed as at 30 June 2015	Number of SDBIP document printed	200	100	200	-	-				
MM12	To encourage and improve communication	2 Activities implemented.	No of activities implemented on communication strategy	4	1	2	3	4				
MM13	To promote customer care	1 activity undertaken as at 30 June	Number of activities undertaken to	4	1	2	3	4				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		2015	improve customer care									
MM14	To ensure coordination of all municipal events	1 events calendar developed as at 30 June 2015	Number of annual events calendar developed	1	1	-	-	-				
MM15	To guide and inform the municipal planning, budget, management and development actions	Existing 2011-2016 IDP reviewed annually	Number of IDP documents reviewed	1	-	-	-	1				
		200 copies printed as at 30 June 2015	Number of IDP document printed	200	100	200	-	-				
MM16	To ensure improved and effective governance	Disclaimer audit opinion received 2014/15 financial year Audit Action plan	% Of audit queries addressed	100	-	25	75	100				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		developed Audit steering committee established										
MM17	To implement annual internal audit plan	2015/16 internal audit plan	Number of risk based audits Conducted	6	3	5	6	-				
MM18	To implement annual internal audit plan	2015/6 internal audit plan	Number of audits on performance of information conducted	4	1	2	3	4				
MM19	To implement annual internal plan	2015/16 internal audit plan	Number of compliance audits conducted	2	-	1	2	-				
MM20	To implement annual internal audit plan	2015/16 internal audit plan	Number of IT audits conducted	1	-	-	1	-				
MM21	To coordinate risk assessment	2015/16 Strategic and operational risk assessment	Number of Strategic and operational risk assessments conducted	2	-	1	-	2				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
MM22	To promote performance measurement and reporting	Number of managers signed Performance Agreement signed within one month of appointment	Number of Performance Agreements signed	7	7	-	-	-				
MM23	To improve service delivery and budget spending	R8 382m operational budget spent as at 30 June 2015	Amount of operational budget spent	R9 912m	R2 478 m	R4 956 m	R7 434 m	R9 912 m				

KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective: To ensure the provision of an appropriate level of basic services and the required infrastructure to effectively manage the community needs

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
TSO1	To create safe and healthy environment	12 water samples collected as at 30 June 2015	Number of water samples collected for water quality monitoring	12	3	6	9	12				
TSO2	To ensure efficient and sustainable water supply	1 storage facility available in Regorogile as at 30 June 2015	Number of additional storage facilities constructed	1	-	1	-	-				
TSO3	To ensure efficient and sustainable water supply	6 Boreholes drilled and equipped as at 30 June 2015	Number of new boreholes developed, equipped and reticulation extension	2	-	2	-	-				
TSO4	To ensure		Number of	1	1	-	-	-				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	efficient and sustainable water supply		purification package plants installed									
TSO5	To ensure efficient and sustainable water supply	4 Boreholes drilled and equipped as at 30 June 2015	Number of new boreholes developed, equipped and reticulation extension	3	-	3	-	-				
TSO6	To ensure efficient and sustainable water supply	3 Boreholes drilled and equipped as at 30 June 2015	Number of new boreholes developed, equipped and reticulation extension	2	-	2	-	-				
TSO7	To ensure provision of affordable and sustainable basic services by upgrading existing and	13 Zonal meters installed as at 30 June 2015	Number of zonal meters installed	45	15	30	45	-				
		8 800	Number of domestic	1 200	300	600	900	1 200				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	providing new infrastructure	domestic meters installed as at 30 June 2015	meters installed									
TSO8	To ensure effective and efficient service delivery	100% Operational budget spent as at 30 June 2015	Expenditure of technical services operational budget	R6 193 m	R1 548m	R3 096m	R4 647m	R6 193m				
TSO9	To provide a sustainable waste water quality that improves the health, hygiene and environment of the inhabitants	Thabazimbi WWTW upgraded as at 30 June 2006 Thabazimbi WWTW = 3.0MI/d	Number of waste water treatment works to be upgraded	1	-	-	-	1				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
TS11	To ensure effective and sustainable water supply and reduce revenue loss	42% of water loss as at 30 June 2015	% Reduction of water loss in all water systems	15	3	6	10	15				
TS12	To ensure provision of new roads, storm water and sidewalks infrastructure while upgrading existing infrastructure	1Km of roads paved as at 30 June 2014	Km of new roads Paved in Regorogile	1.4	-	0.5	1	1.4				
		2Km of roads paved as at 30 June 2014	KM of roads paved in Northam	0.2	-	0.2	-	-				
		0Km of roads paved as at 30 June 2014	Km of new roads paved in Raphuti	1.9	-	0.5	1	1.9				
TS13	To enhance revenue collection and sustainable electricity supply	627 Smart meters installed as at 30 June 2014	Number of smart meters installed	2 400	600	1 200	1 800	2 400				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
TS14	To improve public lighting	3 High mast lights installed at Northam as at 30 June 2011	Number of high mast lights installed in Raphuti and Northam	6	-	2	4	6				
TS15	To ensure effective and sustainable electricity supply	24% of electricity loss as at 30 June 2015	% Reduction of electricity loss in all electricity systems	10	5	10	-	-				
TS16	To provide basic sport and recreation facilities	1 sport and recreation facility upgraded as at 30 June 2014	Number of sporting and recreation facilities upgraded	1	-	-	1	-				
TS17	To promote good governance	80% of Council Resolutions implemented as at 30 June 2015	% Of Council Resolutions implemented	100	100	100	100	100				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
TS18	To ensure improved and effective governance	Disclaimer audit opinion received in 2014/15 financial year Audit Action plan developed Audit steering committee established	% Of audit queries addressed	100	-	25	75	100				
TS19	To implement annual internal audit plan	2015/16 internal audit plan	% of risks identified and resolved	100	100	100	100	100				
TS20	To develop Roads and Storm Water Operation and Maintenance Policy	Roads and Storm Water Operation and Maintenance Plan developed as at 30 June 2015	Number of Roads and Storm Water Operation and Maintenance policies developed	1	1	-	-	-				
TS21	To improve	R7 281	MIG	R28 714	R7 17	R14	R21 5	R28				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	MIG spending	972.43 of R32 926 000 MIG spent as at 30 June 2015	Expenditure	000	8m	357m	35m	714m				

KPA 2 – BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective: To ensure the provision of an appropriate level of basic services and the required infrastructure to effectively manage the community needs

KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT												
Strategic Objective: : To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure												
SDBIP REF:	Objective	KPI	Current baseline indicators	Target	Quarterly Target				Actual Performance as at 01 July 2016	Evidence	Reason for underperformance	Corrective measures
					Q1	Q2	Q3	Q4				
SS01	To manage the waste effectively	Number of landfill sites maintained	3 licensed landfill site	3	-	1	2	3				
SS02	To ensure a clean and	% Of households	80% Households	95	85	90	95	95				

	healthy environment thorough regular provision of refuse removal services to existing and new developments	with access to solid waste removal services	with access to solid waste removal services as at June 2014									
SS03	To ensure compliance with national legislation/policies by reducing the amount of waste disposed at landfill sites through the implementation of appropriate waste minimization strategies	Number of waste buy back centres developed	2 Informal recycling activities at the landfill sites as at 30 June 2014	2	-	-	1	2				

SS04	To ensure compliance with national legislation/policies by reducing the amount of waste	30% Compliance with permit conditions and NEMA as at June 2014	% Compliance with landfill site permits conditions and NEMA	80	50	60	70	80				
SS05	To promote a healthy and safe environment	Number of cleaning campaigns held	One Cleaning campaign held as at June 2015	4	1	2	3	4				
SS06	To provide clean and safe parks and open spaces	Number of parks maintained	9 Dilapidated Parks	9	2	5	7	9				
SS07	Provision of dignified and safe burials sites.	Number of cemeteries developed	4 Cemeteries	2	-	1	-	2				

SS08	Celebration of Environmental Calendar Day	Number of Environmental Days celebration undertaken	4 Environment days celebrations	4	1	2	3	4				
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KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective: : To Provide safety and security to human life & To improve the free flow of traffic

SDBIP REF:	Objective	KPI	Current baseline indicators	Target	Quarterly Target				Actual Performance as at 01 July 2016	Evidence	Reason for underperformance	Corrective measures
					Q1	Q2	Q3	Q4				
PS01	To promote road safety within the municipal area	Number of testing station upgraded.	Dilapidated vehicle testing station as 30 June 2015	1	-	1		-				
PS02	To promote road safety	Number of issued	2000 Traffic fines were	3000	750	1500	2225	3000				

	within the municipal area	Traffic fines	issued as 30 June 2015									
PS03	To improve the free flow of traffic	Number of traffic signs installed	150Traffic signs installed as at 30 June 2015	200	50	100	150	200				
PS04	To improve the free flow of traffic	Number of intersections marked	250 Intersections were marked as at 30 June 2015	200	50	100	150	200				
PS05	To increase access to licensing services	Number of registered and licensed motor vehicles	2000 vehicles were Licensed as at 30 June 2015	2500	625	1250	1875	2500				
PS06	To increase access to licensing services	Number of licensed drivers licensed evaluated	1000 Drivers were licensed as at 30 June 2015	2000	500	1000	1875	2000				

PS07	To promote Disaster Safe Municipality	Number of Fire Safety compliance inspection conducted	48 Fire Safety compliance was conducted as 30 June 2015	80	20	40	60	80				
PS08	To promote Disaster Safe Municipality	Number of Fire and Floods Safety awareness campaign conducted	2 x Fire and Floods Safety awareness campaigns were conducted	4	1	2	3	4				
PS09	To enhance revenue collection	Total amount of revenue collected for registrations and license	R3m was collected for registrations and licenses as 30 June 2015	R4m	R1m	R2m	R3m	R4m				
PS10	To enhance revenue collection	Total amount of revenue collected for	R1.5m for Traffic fines as 30 June 2015	R3m	R0.75m	R1.5 m	R2 225 m	R3m				

KPA 3 – SPATIAL PLANNING AND LOCAL ECONOMIC DEVELOPMENT

Strategic Objective: To ensure sustainable spatial development and inclusive economic growth.

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
LED and Spatial Rationale	To develop integrated human livelihoods within the Municipal area on an ongoing basis.	Township Establishment process started at Northam ext 20 as at 30 June 2015	Number of layout plans and SG Diagrams produced	1 Layout plan 1 SG Diagram	-	-	-	1 Layout Plan 1 SG Diagram				
LED and Spatial Rationale	To develop integrated human livelihoods within the Municipal area on an ongoing basis.	30% Building and Land use contraventions identified as at 30 June 2015	% Of identified land use and building contraventions referred to CS	100	50	60	80	100				
LED and Spatial Rationale	To ensure that land/site developments are in line with	Processed 60% submitted applications	% of land/site development applications processed	80	60	70	80	80				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	SPLUMA, SDF and other land use regulations	as at 30 June 2015										
LED and Spatial Rationale	To create a conducive environment for business development and growth for job creation on a continuous basis	80% of received Investment proposals processed as at 30 June 2015	% of Investment proposals received and processed	80	60	70	80	80				
LED and Spatial Rationale	To ensure that building developments comply with National Building Regulation	100% of building plans are processed as at 30 June 2015	% of building plans processed	100	100	100	100	100				
LED and Spatial Rationale	To collect information on jobs created within the	2 reports provided on the number of jobs	Number of reports on municipal wide jobs	4	1	2	3	4				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	Municipal area (in Private & Public sectors) on a continuous basis	created	created									
LED and Spatial Rationale	To create a sustainable and enabling environment for local economic development on an ongoing basis	5 Trainings provided as at 30 June 2015	Trainings provided to SMME's and cooperatives	5	1	2	3	5				
		50	Number of SMMEs trained	60	20	30	40	60				
LED and Spatial Rationale	To promote tourism potential within the municipal area through municipal game farm on a continuous	70% maintenance on Municipal Game farm (of 2000ha) as at 30 June 2015	% maintenance of municipal Game farm (essential treatment & fence repairs)	80	70	75	80	80				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	basis											
LED and Spatial Rationale	To create a conducive environment for business development and growth for job creation on a continuous basis	0 Publications developed and 1 Exhibition held as at 30 June 2015	2 Publications developed and 2 exhibitions held	2 Publications 2 Exhibitions	-	1 Exhibition	1 Publication	1 Exhibition				
Financial Viability	To create a conducive environment for business development and growth for job creation	0% of budget spent on LED Support as at 30 June 2015	% of budget spent on LED Support	100	0	50	70	80				
Financial Viability	To enhance revenue	70% Departmental revenue plan implemented as at 30 June 2015	% Departmental revenue plan implemented	70	20	40	60	70				
Municipal Transformation	To promote good	60% of Council	% Of Council Resolutions	100	70	80	90	100				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
and Organizational Development	governance	Resolutions implemented as at 30 June 2015	implemented									
	To manage discipline within the organization	No Disciplinary cases initiated by MCS as at 30 June 2015	% Of Disciplinary cases resolved	100	100	100	100	100				
Good Governance and Public Participation	To ensure effective and efficient reporting	4 reports submitted as at 30 June 2015	Number of reports submitted for Performance Measurement	4	1	2	3	4				
Good Governance and Public Participation	To promote performance measurement and reporting	1 Performance Agreement signed as at 2015	Number of Performance Agreements signed	1	1	-	-	-				
Good Governance	To ensure improved and	Disclaimer audit opinion	% Of audit queries	100	-	25	75	100				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
and Public Participation	effective governance	received 2014/15 financial year	addressed									
Good Governance and Public Participation	To ensure improved and effective governance	60% of identified risks resolved as at 30 June 2015	% of identified risks resolved	60	10	30	50	60				

KPA 4 – FINANCIAL VIABILITY MANAGEMENT

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
BTO01	To ensure effective collection of Revenue billed.	Collection of R12 M as at 30 June 2016. Billing of R14.5M	R-Amount amounts billed collected monthly.	95% R13.8 M	85% R12.3 M	88% R12.6 M	92% R13.2 M	95% R13.8 M			
BTO03	To ensure compliance with prescribed accounting standards and legislation.	No of interim Financial Statements prepared. Submission of AFS on time.	Number of in year Interim Financial Statements prepared and reviewed by Internal Audit.	2	-	1	-	2			
BTO04	To ensure compliance with budget and reporting regulations	12 MFMA Section 71 reports Monthly reports submitted as at 30 june 2015.	Number of MFMA Section 71 reports submitted on time	12	3	6	9	12			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
		4 quarterly MFMA Section 52 reports submitted as at 30 June 2016	Number of MFMA section 52 reports submitted on time	4	1	2	3	4			
		1 Mid-year budget and performance report (MFMA section 72) submitted as at 30 June 2016	Number of Mid-year budget and performance reports (MFMA section 72) submitted	1	-	1	-	-			
BTO05	To fully comply with	Number of SCM	Number of SCM reports	12	3	6	9	12			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
	Supply Chain Regulations and National Treasury Guidelines on procurement processes.	compliance reports in line with SCM policy as at 30 June 2016.	presented to council.								
		Incomplete deviations register compiled and reported to council.	Complete deviations register prepared and submitted to council.	12	3	6	9	12			
		No adequate annual supplier database updating.	Fully updated Supplier Database of the Municipality.	1	-	-	-	1			
BTO06	Maintain & upgrade existing financial	Controls, procedures and systems implemented	Number of Budget Related policies	13	-	-	13	-			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
	systems.	. 13 Budget Related policies reviewed.	reviewed.								
BTO07	To maintain a consistent and efficient monthly billing of services.	Total Number of meters Read. 10 499	% Of water meters (8 800) read monthly.	100	100	100	100	100			
		Elect-1948 being consistently read.	% of electricity meters (1 948) read monthly	100	100	100	100	100			
BTO08	To revive and improve service access to municipal pay points.	5 Pay points available as at 30 June 2016.	Number of revived pay points available to the community.	2	-	1	-	2			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
BTO09	To ensure adequate safe guarding of municipal assets.	1 Asset Verification performed as at 30 June 2016.	Number of times Assets verifications are performed.	2	-	1	-	2			
			Review of Immoveable Assets Register.	1	1	-	-	-			
		2 Quarterly Inventory Counts conducted.	Number of Quarterly Inventory counts performed.	4	1	2	3	4			
BT010	Updating of Indigent register.	600 Indigent customers registered.	Number of Indigent customers registered.	8412	-	-	4206	8 412			
BT011	To ensure that the quality of AFS prepared are GRAP	No GRAP compliant AFS prepared.	GRAP compliant AFS presented for Audit.	1	-	-	-	1			
		Financial	Number of	12	3	6	9	12			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
	compliant.	related controls not performed on time.	prepared and reviewed reconciliations monthly.								
BT012	To ensure the Audit Opinion of the municipality improves.	56 Findings relating to Finance.	Number of Audit Findings Resolved. Improvement in Audit opinion.	56 Findings Resolve d.	15	30	45	56			
BT013	To ensure budget Monitoring based on the approved budget.	Improve spending of Conditional Grants.	% of Full spending of conditional grants based on the grant conditions.	100	-	-	-	100			

KPA 5 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

Strategic Objective: The provision of effective, efficient and transformed human capital

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
Municipal Transformation and Organizational Development	To capacitate employees in order to enhance service delivery	20% of the total budget spent on the implementation of skills development as at 30 June 2015	% Of municipality's budget spent on implementing Workplace Skills Plan	100	30	60	90	100				
Municipal Transformation and Organizational Development	To ensure compliance with Labour Relations Act	50% Compliance to LRA as at 30 June 2015	% Compliance to LRA	100	60	80	90	100				
Municipal Transformation and Organizational Development	To ensure compliance with OHS Act	30% Compliance with OHS Act as at 30 June 2015	% Compliance with OHS Act	100	100	100	100	100				
Municipal Transformation and Organizational Development	To maintain healthy relationship with labour organizations	12 LLF meetings held as at 30 June 2015	Number of LLF meetings held	6	1	-	2	6				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
Municipal Transformation and Organizational Development	To ensure effectiveness and functionality of the institution	12% of job descriptions developed as at 30 June 2015	% of job descriptions developed	100	68	100	-	-				
Municipal Transformation and Organizational Development	To promote good governance	60% of Council Resolutions implemented as at 30 June 2015	% Of Council Resolutions implemented	100	70	80	90	100				
Municipal Transformation and Organizational Development	To ensure effectiveness and functionality of the institution	20 departmental meetings held as at 30 June 2015	Number of departmental meetings held	16	4	8	12	16				
Basic Services and Infrastructure Development	To ensure effective provision of services	Old and insufficient Fleet	Number of vehicles acquired	21	5	10	15	21				
Municipal Transformation and Organizational	To provide legal regulations for the local	11 By-Laws have been promulgated as at 30	Number of By-Laws promulgated	21	-	7	14	21				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
Development	community	June 2015										
Municipal Transformation and Organizational Development	To enhance legal knowledge and keep employees informed	12 Publications purchased and distributed as at 30 June 2015	Number of legal publications purchased	24	6	12	18	24				
Spatial Development	To ensure orderly spatial planning and sustainable development	30% Enforcement of National Building Regulations Act, By-Laws and LUMS as at 30 June 2014	% Enforcement of National Building Regulations Act, By-Laws and LUMS	100	50	70	85	100				
Municipal Transformation and Organizational Development	To ensure ethical and best human capital	80% of Disciplinary cases resolved as at 30 June 2015	% of Disciplinary cases resolved	100	100	100	100	100				
Good Governance	To ensure effective and	4 reports submitted as	Number of reports	4	1	2	3	4				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
and Public Participation	efficient reporting	at 30 June 2015	submitted for Performance Measurement									
Good Governance and Public Participation	To promote performance measurement and reporting	Performance Agreement signed as at 30 June 2015	Number of Performance Agreements signed	1	1	-	-	-				
Good Governance and Public Participation	To ensure improved and effective governance	Disclaimer audit opinion received 2013/14 financial year	% Of audit queries resolved	100	-	25	75	100				
Good Governance and Public Participation	To identify, evaluate and assess significant strategic and organizational risks and to provide independent, objective assurance as to	10 Strategic Risks identified as at 30 June 2015	% of identified risks resolved	60	20	30	40	60				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce	Portfolio of Evidence	Reason for underperf ormance	Correc tive measu re
					Q1	Q2	Q3	Q4				
	the effectiveness of related internal controls.											

DETAILED CAPITAL WORKS PLAN (2016/17 FINANCIAL YEAR)

KPA 1 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Vote	Department	Project name	QUARTERLY PROJECTIONS						
			Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
200	MMO	Operation Clean Audit	1 October 2015	30 June 2016	R3 800 000	Preparation of 2014/15 Financial Statements Tabling of reviewed AFS to Audit Committee and submission to AG	Assisting AG during the audit of the AFS Updating of key financial controls for 2015/16 Financial Year	Assisting AG during the audit of the AFS Updating of key financial controls for 2015/16 Financial Year Preparation of Audit Action Plan Implementation of Audit Action Plan	Implementation of Audit Action Plan Updating of key financial controls for 2015/16
200	MMO	Printing of IDP document.	1 July 2016	31 December 2016	R350 000	Advertisement Award and issuing of purchase order	Printing and delivery of IDP document	-	-

QUARTERLY PROJECTIONS									
Vote	Department	Project name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
200	MMO	Re-Branding of the municipality	1 July 2016	30 June 2017	R190 000	Advertisement Award Signing of SLA	Installation	Installation	Installation
200	MMO	Mayoral Outreach (Youth day, Heritage day, Disability Day, HIV, Human Rights, Women Day, Family Day)	18 July 2016	16 June 2017	R2 300 000	Mandela Day 18 July Women Day 9 August Heritage Day 24 September	HIV & Aids Awareness 1 December Disability Day 3 December	Human Rights Day 21 March	Freedom Day 27 April Youth Day 16 June
200	MMO	PMS	1 October 2016	31 December 2016	R450 000	Advertisement Award Signing of SLA	Installation of PMS Performance Measurement And submission of reports	Performance Measurement And submission of reports	Performance Measurement And submission of reports
200	MMO	Printing of SDBIP	1 July 2016	31 December 2016	R150 000	Advertisement Award and issuing of purchase order	Printing and delivery of SDBIP document	-	-

KPA 2 BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

Vote	Department	Project Name	Planned start date	Planned completion date	2016/17 Budget	QUARTERLY PROJECTIONS			
						Quarter 1	Quarter 2	Quarter 3	Quarter 4
700	TS	Regorogile Ext 5 Water Supply	1 July 2016	28 February 2017	R4 600 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Rooiberg Water Supply	1 July 2016	28 February 2017	R4 100 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Thabazimbi Water Conservation and Demand Management Project	1 July 2016	28 February 2017	R2 935 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Development of groundwater	1 July 2016	28 February	R2 365 000,00	Advertisemen t, Award, SLA	Award and SLA (Contractor) and	Construction	

		for Thabazimbi and Regorogile		2017		(Consultant) Designs Advertisemen t of tender (Contractor)	Construction		
700	TS	Leeupoort/Raphuti Water Supply	1 July 2016	28 February 2017	R3 000 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Schilpadnest (Smashblock) Water Supply	1 July 2016	28 February 2017	R3 000 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Regorogile Paving of internal streets	1 July 2016	30 November 2016	R11 635 000	Construction	Construction		
700	TS	Northam Ext Upgrading of internal streets in Ward 7	1 July 2016	28 February 2017 2016	R3 648 776, 03	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor),	Award and SLA (Contractor) and Construction	Construction	
700	TS	Raphuti paving	1 July	28	R5 000	Advertisemen	Award and SLA	Construction	

		of internal streets	2016	February 2017	000	t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor),	(Contractor) and Construction		
700	TS	Paving of Northam Internal Streets	1 July 2016	30 October 2016	R3 404 081, 93	Construction	Construction		
600	SS	Upgrading of sport and recreation facilities	1 July 2016	31 March 2017	R2 566 392, 04	Construction	Construction	Construction	
700	TS	Installation of high mast lights at Northam	1 July 2016	28 February 2017	R2 000 000	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor),	Award and SLA (Contractor) and Installation	Installation	
700	TS	Installation of high mast lights at Raphuti	1 July 2016	30 October 2016	R450 000	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor),	Award and SLA (Contractor) and Installation		
700	TS	Installation of smart metering system	1 July 2016	31 December 2016	R18 000 000	Extension of existing contract-	Installation	Installation	-

						rollout (Contractor),			
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Vote	Department	Project Name	QUARTERLY PROJECTIONS						
			Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
600	SS	Thabazimbi, Northam and Raphuti Construction of cemeteries	1 July 2016	30 June 2017	R 1 800 000	Advertisement, Award, SLA (Consultant) Designs Advertisement of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	Construction
600	SS	Maintenance of landfill sites	1 July 2016	31 March 2017	R4 500 000	Advertisement, Award, SLA (Consultant) Designs Advertisement of tender (Contractor) Operation and Maintenance	Operation and Maintenance	Operation and Maintenance	Operation and Maintenance

KPA 3 – SPATIAL PLANNING AND LOCAL ECONOMIC DEVELOPMENT

Vote	Department	Project name	QUARTERLY PROJECTIONS						
			Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
500	PED	Township establishment Ext 20	1 July 2016	30 June 2017	R765 000	Conduct the EIA Process and submit to LEDET	Draft layout plan	Land surveying and submission to Surveyor General	Submission of township package to Deeds Office
500	PED	Market municipal economic potential through media publications and exhibitions	1 July 2016	30 June 2017	R100 000	Draft the summary of the current municipal economic potential	Advertisement Award and issuing of purchase order	Publication	Exhibition
500	PED	LED Support	1 July 2016	31 March 2017	R100 000	-	Exhibitions for SMME's	Exhibitions for SMME's	-

KPA 4 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

Vote	Department	Project name	QUARTERLY PROJECTIONS						
			Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
400	CS	Promulgation of by-laws	1 October 2015	30 June 2016	R1 500 000	Award and issuing of purchase order to Government Printers	Promulgation of By-laws	Promulgation of By-laws	Promulgation of By-laws
400	CS	Purchasing of Legal publications	1 July 2015	30 June 2016	R250 000	Advertisement, Award and issuing of purchase order Purchase and distribute	Purchase and distribute	Purchase and distribute	Purchase and distribute
400	CS	Training of Employees, Councillors and Community Members	1 July 2015	30 June 2016	R1 500 000	Review of WSP	Training	Training	Training
400	CS	Acquire new fleet	1 July 2015	30 September 2015	R4 715 527	Advertisement, Award SLA, issuing of purchase order,	Purchase and delivery	Purchase and delivery	Purchase and delivery

			QUARTERLY PROJECTIONS						
Vote	Department	Project name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
						Purchase and delivery			
400	CS	Implementation of OHS	1 July 2015	30 June 2016	R450 000	Advertisement, Award SLA (OHS Practitioner)	Medical examinations	Medical examinations	Medical examinations

MONTHLY PROJECTS CASH FLOW PROJECTIONS

KPA 1 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
200	Operation Clean Audit	R3 800 000	R600 000	R600 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000
200	Printing of IDP document	R350 000	R58 330	R58 330	R58 330	R58 330	R58 330	R58 350	-	-	-	-	-	-
200	Re-Branding of the municipality	R190 000	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833
200	Mayoral Outreach (Youth day, Heritage day, Disability Day, HIV, Human Rights, Women Day, Family	R2 300 000	R150 000	R430 000	R225 000	-	-	R350 000	R450 000	-	R295 000	R410 000	R200 000	R165 000

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
	Day)													
200	PMS	R450 000	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500
200	Printing of SDBIP document	R150 000	R25 000	R25 000	R25 000	R25 000	R25 000	R25 000	-	-	-	-	-	-
	TOTAL	R7 240 000	R886 663	R1 166 663	R621 663	R396 663	R396 663	R746 663	R763 333	R313 333	R608 333	R723 333	R513 333	R478 333

KPA 2 – BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
700	Expenditure of technical services operational budget	R6 193 000	R516 000	R516 000	R516 000	R516 000	R516 000	R516 000	R516 000	R516 000	R516 000	R516 000	R516 000	R516 000
700	Regorogile Ext 5 Water Supply	R4 600 000,00	R 460 000,00	R 850 000,00	R 200 000,00	R 200 000,00	R 1 200 000,00	R 150 000,00	R 840 000,00	R 700 000,00	-	-	-	-

700	Rooiberg Water Supply	R4 100 000,00	-	R 800 000,00	R 1 400 000,00	R 800 000,00	R 200 000,00	R 200 000,00	R 450 000,00	R 250 000,00	-	-	-	-
700	Thabazimbi Water Conservation and Demand Management Project	R2 935 000,00	-	R 300 000,00	R 1 400 000,00	R 500 000,00	R 500 000,00	R 78 333,00	R 78 333,00	R 78 334,00	-	-	-	-
700	Development of groundwater for Thabazimbi and Regorogile	R2 365 000,00	-	R 850 000,00	R 680 001,00	R 300 000,00	R 300 000,00	R 78 333,00	R 78 333,00	R 78 333,00	-	-	-	-
700	Leeupoort /Raphuti Water Supply	R3 000 000,00	-	R 500 000,00	R 2 000 000,00	R 100 000,00	R 100 000,00	R 100 000,00	R 100 000,00	R 100 000,00	-	-	-	-
700	Schilpadnest (Smashblock) Water Supply	R3 000 000,00	-	R 800 000,00	R 1 400 000,00	R 160 000,00	R 160 000,00	R 160 000,00	R 160 000,00	R 160 000,00	-	-	-	-

700	Raphuti Paving of Internal Streets in Ward 4	R5 000 000,00	-	R1 000 000,00	R1 200 000,00	R900 000,00	R850 000,00	R500 000,00	R350 000,00	R200 000,00	-	-	-	-
700	Northam Extension upgrading of Internal Streets in Ward 7 (Ext 7)	R3 648 776,03	-	R1 100 000,00	R750 000,00	R650 000,00	R450 000,00	R300 000,00	R200 000,00	R198 776,03	-	-	-	-
700	Raphuti Installatio n of Highmast Lights	R450 000,00	-	R300 000,00	R150 000,00	-	-	-	-	-	-	-	-	-
700	Northam Installatio n of Highmast Lights	R2 000 000,00	-	R400 000,00	R400 000,00	R350 000,00	R 250 000,00	R250 000,00	R200 000,00	R150 000,00	-	-	-	-
700	Paving of Northam Internal Streets	R3 404 081,93	R 2 379 816,16	R341 421,61	R341 421,61	R341 422,55	-	-	-	-	-	-	-	-

700	Thaba Park Upgrading of sports facility	R2 566 392,04	R1 500 000,01	R355 464,01	R355 464,01	R355 464,01	-	-	-	-	-	-	-	-
700	Regorogile Ext 5 Paving of Internal Streets Phase 2	R11 635 000,00	R7 670 533,00	R991 111,75	R991 111,75	R991 111,75	R991 131,75	-	-	-	-	-	-	-
700	PMU Fees	R1 510 750,00	R125 895,83	R125 895,83	R125 895,83	R125 895,83	R125 895,83	R125 895,83	R125 895,83	R125 895,83	R125 895,83	R125 895,83	R125 895,83	R125 895,87
600	Thabazimbi, Northam and Raphuti Construction of cemeteries	R1 800 000	R150 000	R150 000	R150 000	R150 000	R150 000	R150 000	R150 000	R150 000	R150 000	R150 000	R150 000	R150 000
600	Maintenance of landfill sites	R4 500 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000
	TOTAL	R62 708 000.00	R13 177 245	R9 854 893.20	R12 424 894.20	R6 814 894.14	R6 168 027.58	R2 893 561.83	R3 533 561.83	R3 082 338.86	R1 166 895.87	R1 166 895.87	R1 166 895.87	R1 166 895.87

KPA 3 – SPATIAL PLANNING AND LOCAL ECONOMIC DEVELOPMENT

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
N/A	Township establish ment Ext 20	R765 000	-	-	R450 000	-	-	R150 000	-	-	-	-	R165 000	-
500	Market municipal economic potential through media publicatio ns and exhibition s	R100 000	-	-	-	-	-	R50 000	-	-	R50 000	-	-	-
500	LED Support	R100 000	-	-	-	-	-	R60 000	-	-	-	R40 000	-	-
	TOTAL	R965 000	-	-	R450 000	-	-	R260 000	-	-	R50 000	R40 000	R165 000	-

KPA 4 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
400	Promulgation of by-laws	R 1 500 000	0	-	-	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 172 000
400	Purchasing of Legal publications	R 250 000	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 837	R 20 833
400	Training of Employees, Councillors and Community Members	R 1 500 000	0	-	-	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 172 000
400	Acquire new fleet	R 4 715 527	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 967	R 392 960
400	Implementation of OHS Act	R 450 000	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500
	TOTAL	R 8 415 527	R 451 293	R 451 293	R 451 293	R 783 293	R 783 293	R 783 293	R 783 293	R 783 293	R 783 293	R 783 293	R 783 304	R 795 293

CONCLUSION

The SDBIP is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets, set in the budget and IDP. All the Section 56/57 Management should be evaluated and monitored on the implementation of the SDBIP, which comprises largely of Key Performance Indicators and projects on a quarterly basis.

In preparation of the IDP and SDBIP, the Municipality also took into consideration the comments of CoGHSTA MEC and the Auditor General of South Africa. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery. This enables the Mayor and the Accounting Officer to be proactive and take remedial steps in the event of poor performance.

APPROVED BY THE MAYOR:

CLLR PA MOSITO

DATE