

# **2016/2017 DRAFT: SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**





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## INTRODUCTION

The development, implementation and monitoring of a Service Delivery Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the Municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, which includes the administration, council and community, whereby the intended objective and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 12 further suggested that SDBIP provides the vital link between the Mayor, Council and the Administration, and facilitates the process for holding management accountable for its performance.

The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community.

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council. It enables the municipal manager to monitor the performance of senior managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

In the interest of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreement of the municipal manager and senior managers.

The development, implementation and monitoring of a service delivery and budget implementation plan (SDBIP) is required by the municipal finance management act (MFMA). In terms of circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality, and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

## 1. LEGISLATION

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:

‘Service delivery and budget implementation plan’ means a detailed plan approved by the Mayor of a municipality in terms of section 53 (1) (c)

1. For implementing the municipality’s delivery of municipal services and its annual budget, and which must indicate -

A Projections for each month of -

- i) Revenue to be collected, by source; and
- ii) Operational and capital expenditure, by vote;

2. Monthly projections of expenditure (operating and capital) and revenue for each vote

3. Quarterly projections of service delivery targets and performance indicators for each vote

Section 1 of the MFMA defines a “vote” as:

- a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality’ and
- b) Service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval. The Mayor must also review the SDBIP after the Adjustment budget.

The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the Thabazimbi Municipality;

1. Monthly projections of revenue to be collected by source
- b) Which specifies the total amount that is appropriated for the purposes of the departmental or functional area concerned

#### 1. METHODOLOGY AND CONTENT

National Treasury directives are clear on the contents and methodology to derive at the SDBIP. As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and milestones to serve as monitoring tool for service delivery. What gets measured gets done, therefore it should be noted, that in order to improve on certain processes and co-operation within the municipality, process indicators have been developed for measurement purposes for the 2016/17 financial year.

Thabazimbi Local Municipality has incorporated the following relevant components into their SDBIP, but has used the initiative to devise it as follows:

1. Monthly projections of Revenue by source
2. Monthly projections of Revenue and Expenditure by vote
3. Monthly projections of Capital Expenditure by vote
4. Quarterly projections of service delivery targets and performance indicators for each vote.
5. Capital Works Plan over three years

In the development of Thabazimbi Local Municipality's SDBIP cognizance was taken of the IDP priorities and strategies as well as the turnaround strategy contained in the IDP ensuring progress towards the achievement thereof.

The SDBIP of the Thabazimbi Municipality is aligned to the key performance areas (KPA's) as prescribed by regulations 805 of 2006 and the IDP Guidelines by COGTA for purposes of alignment to the performance agreement of the Municipal Manager and Manager directly accountable to the Municipal Managers.

The institutional indicators will form part of the performance agreement and plans of the Municipal Manager and Managers directly accountable to the Municipal Manager. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP serves as a management, implementation and monitoring tool that will assist the Mayor, councilors, Municipal Manager and Senior Managers in delivering services to the community. The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. Top management is held accountable for the implementation and key performance indicators.

## 2. VISION, MISSION, VALUES AND STRATEGIC OBJECTIVES

The strategic vision of the organization sets the long-term goal the municipality wants to achieve. Thabazimbi Local Municipality's vision is one that 'wishes' for a future that deals with the many challenges and needs of the community.

The vision of Thabazimbi Local Municipality is:

*"To be the leading Municipality offering quality services in the most Economic, Affordable, Equitable and Sustainable manner"*

The strategic Mission speaks about what the purpose of the Thabazimbi Local Municipality is.

The Mission is:

*"To promote, coordinate, implement and ensure the financially and environmentally sustainable growth and development of Thabazimbi with diversified and viable economy that provides an environment and services that benefit all"*

Values represent the core priorities of an organization's culture, including what drives employees and politicians within the municipality to achieve set strategies.

The values of Thabazimbi Local Municipality are:

*Driven by the needs of our community, Thabazimbi Municipality will;*

- *Respect and uphold the constitution,*
- *Uphold the Code of Conduct for Councilors and Officials,*
- *Ensure sound financial management, and*
- *Uphold the Batho Pele principle*

#### **4. VOTES AND OPERATIONAL OBJECTIVES**

Vote	Operational Objective
Budget and Treasury (Vote: 300)	To ensure compliance with SCM and MFMA and curb section 32 expenditures
Municipal Manager's office (Vote: 200)	To promote good governance and support to internal
Office of the Mayor (Vote: 100)	To promote community involvement
Corporate Services (Vote: 400)	To provide training and development of Councillors and officials
Technical Services (Vote: 700)	To improve access to basic services and to ensure proper operations and maintenance
Public Safety (Vote: 800)	Promote road safety
Planning and Economic	To ensure local economic development and proper land use

Development (Vote: 500)	management
Community Services (Vote: 600)	To ensure provision of low cost housing, a clean and healthy environment

**MONTHLY PROJECTIONS OF REVENUE BY SOURCE**



**LIM361 Thabazimbi - Supporting Table SA25 Budgeted monthly revenue and expenditure**

Budget Year 2016/17														Medium Term Revenue and Expenditure Framework		
R thousand														Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source																
Property rates	3 835	3 835	3 835	3 835	3 835	3 835	3 835	3 835	3 835	3 835	3 835	3 835	3 835	46 017	48 778	51 705
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	10	10	-
Service charges - electricity revenue	13 542	10 859	6 251	5 865	3 568	4 251	5 688	5 142	5 985	9 985	8 985	10 138	90 259	97 479	105 278	
Service charges - water revenue	2 985	2 485	6 920	5 785	5 954	5 215	3 613	2 986	2 845	2 852	2 101	3 917	47 658	50 517	53 549	
Service charges - sanitation revenue	1 856	231	2 452	3 521	3 621	2 954	2 251	1 985	1 754	1 457	1 354	1 068	24 504	25 925	27 429	
Service charges - refuse revenue	854	1 077	985	1 075	1 240	1 542	1 077	845	985	1 048	895	1 291	12 914	13 663	14 466	
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment	36	36	36	36	36	36	36	36	36	36	36	893	1 292	1 370	1 452	
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest earned - outstanding debtors	64	64	64	64	64	64	64	64	64	64	64	64	764	808	855	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines	150	220	268	358	351	425	248	165	147	371	165	132	3 000	3 200	3 300	
Licences and permits	188	215	234	245	245	88	214	321	198	265	248	346	2 808	2 976	3 155	
Agency services	190	148	215	184	198	245	185	190	165	187	167	209	2 283	2 420	2 565	
Transfers recognised - operational	22 485	-	22 485	-	-	22 485	-	-	-	-	-	120	67 576	66 657	72 616	
Other revenue	359	359	359	359	359	359	359	359	359	359	359	471	4 424	4 509	4 598	
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)	46 545	19 529	44 104	21 327	19 471	41 500	17 570	15 928	16 373	20 459	18 209	22 492	303 508	318 313	340 966	
Expenditure By Type																
Employee related costs	9 544	9 544	9 544	9 544	9 544	9 544	9 544	9 544	9 544	9 544	9 544	9 544	114 525	117 177	124 620	
Remuneration of councillors	676	576	776	676	476	776	576	776	676	776	676	661	8 100	8 667	9 273	
Debt impairment	494	494	494	494	494	494	494	494	494	494	494	494	5 932	6 276	6 640	
Depreciation & asset impairment	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	21 976	18 313	15 261	
Finance charges	126	124	102	126	145	524	126	154	110	126	102	122	1 888	942	998	
Bulk purchases	6 369	5 894	6 452	6 125	6 969	6 884	5 952	6 125	5 845	6 124	6 985	6 708	76 432	83 358	90 935	
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contracted services	221	125	214	265	158	199	221	225	235	295	265	229	2 653	2 806	2 969	
Transfers and grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other expenditure	5 046	4 654	4 510	4 652	3 892	3 201	3 152	3 654	4 542	4 251	4 247	4 649	50 450	52 322	52 165	
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure	24 308	23 243	23 924	23 714	23 509	23 454	21 897	22 804	23 278	23 442	24 144	24 238	281 955	289 860	302 862	
Surplus/(Deficit)	22 237	(3 714)	20 181	(2 387)	(4 038)	18 046	(4 327)	(6 876)	(6 905)	(2 983)	(5 935)	(1 746)	21 553	28 452	38 105	
Transfers recognised - capital	12 952	-	-	-	-	11 231	-	-	4 531	-	-	20 000	48 714	72 736	77 331	
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contributed assets	17 000	-	-	-	12 500	-	-	17 500	-	-	-	(20 000)	27 000	-	-	
Surplus/(Deficit) after capital transfers & contributions	52 189	(3 714)	20 181	(2 387)	8 462	29 277	(4 327)	10 624	(2 374)	(2 983)	(5 935)	(1 746)	97 267	101 188	115 436	
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	52 189	(3 714)	20 181	(2 387)	8 462	29 277	(4 327)	10 624	(2 374)	(2 983)	(5 935)	(1 746)	97 267	101 188	115 436	

**References**

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance check

LIM361 Thabazimbi - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>R thousand</b>																
<b>Revenue - Standard</b>																
<i>Governance and administration</i>		16 592	5 823	9 492	6 747	7 273	10 163	6 614	6 339	5 961	6 769	6 625	7 969	96 367	117 917	126 947
Executive and council		12 512	2 606	5 452	2 606	2 606	5 825	2 606	2 606	2 542	2 606	2 606	2 834	47 407	66 022	71 944
Budget and treasury office		3 917	3 083	3 854	3 956	4 521	4 215	3 852	3 548	3 254	3 985	3 854	4 966	47 005	49 826	52 815
Corporate services		163	134	186	185	146	123	156	185	165	178	165	169	1 955	2 068	2 188
<i>Community and public safety</i>		27 833	898	957	1 057	1 636	1 670	937	848	935	993	1 008	971	39 742	13 492	14 285
Community and social services		150	220	268	358	351	425	248	165	256	324	325	386	3 476	3 805	4 152
Sport and recreation		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Public safety		683	678	689	699	1 285	1 245	689	683	679	669	683	585	9 266	9 688	10 133
Housing		27 000	—	—	—	—	—	—	—	—	—	—	—	27 000	—	—
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		15 031	17	8 469	16	18	5 085	15	14	6 015	16	17	16	34 729	30 943	32 551
Planning and development		16	17	17	16	18	19	15	14	15	16	17	15	195	206	218
Road transport		15 015	—	8 452	—	—	5 066	—	—	6 000	—	—	—	34 533	30 736	32 331
Environmental protection		—	—	—	—	—	—	—	—	—	—	—	1	1	1	1
<i>Trading services</i>		17 162	16 581	20 589	20 770	21 920	22 505	17 601	15 548	13 925	12 834	13 526	15 428	208 384	228 896	244 815
Electricity		8 590	8 590	8 590	8 590	8 590	8 590	8 590	8 590	8 590	8 590	8 590	8 589	103 074	104 311	107 587
Water		6 045	5 482	8 452	8 542	8 954	9 012	5 621	4 584	2 545	2 014	2 154	4 477	67 882	84 988	95 333
Waste water management		1 542	1 524	2 652	2 514	3 251	3 652	2 154	1 254	1 895	1 245	1 542	1 279	24 504	25 924	27 429
Waste management		985	985	895	1 124	1 125	1 251	1 236	1 120	895	985	1 240	1 082	12 924	13 673	14 466
<i>Other</i>		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total Revenue - Standard</b>		76 618	23 318	39 507	28 589	30 846	39 423	25 167	22 748	26 836	20 611	21 175	24 384	379 222	391 249	418 597
<b>Expenditure - Standard</b>																
<i>Governance and administration</i>		13 049	8 363	10 660	9 445	9 691	11 274	10 452	8 611	9 589	9 765	9 029	5 411	115 339	117 917	122 199
Executive and council		4 215	2 154	3 521	1 245	1 958	3 215	1 482	2 541	2 450	2 651	2 564	2 424	30 420	31 860	33 486
Budget and treasury office		6 765	4 251	5 124	6 242	5 632	5 845	6 985	4 216	5 125	5 013	4 251	5 633	65 081	65 441	65 268
Corporate services		2 069	1 958	2 015	1 958	2 101	2 214	1 985	1 854	2 014	2 101	2 214	(2 646)	19 838	20 616	23 445
<i>Community and public safety</i>		1 931	2 095	2 264	2 123	2 201	2 362	2 180	1 848	1 913	1 858	2 338	1 980	25 095	25 287	26 101
Community and social services		548	686	748	658	718	652	542	425	352	521	685	590	7 126	7 582	8 067
Sport and recreation		398	424	421	425	458	459	402	403	419	412	413	410	5 044	5 339	5 653
Public safety		985	985	1 095	1 040	1 025	1 251	1 236	1 020	1 142	925	1 240	980	12 924	12 366	12 381
Housing		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		5 929	4 715	4 990	4 408	4 966	5 983	4 635	3 721	2 877	3 371	2 719	(1 035)	47 279	52 203	62 239
Planning and development		683	678	689	699	701	711	689	683	679	669	683	639	8 202	8 758	9 351
Road transport		5 193	3 985	4 252	3 658	4 215	5 219	3 895	2 985	2 140	2 649	1 985	(1 742)	38 434	42 759	52 155
Environmental protection		53	52	49	51	50	53	51	53	58	53	51	68	643	686	733
<i>Trading services</i>		7 594	7 583	8 302	6 938	6 640	8 460	7 499	5 388	5 660	6 422	6 722	17 035	94 243	94 654	92 623
Electricity		5 142	4 852	4 999	2 852	2 125	3 652	3 587	2 695	2 785	3 987	4 142	8 597	49 415	52 079	49 904
Water		1 613	1 895	2 415	3 102	3 415	3 652	2 895	1 654	1 854	1 568	1 685	7 728	33 476	30 326	29 590
Waste water management		156	158	199	286	399	445	328	356	342	199	212	124	3 203	3 559	3 861
Waste management		683	678	689	699	701	711	689	683	679	669	683	586	8 149	8 690	9 268
<i>Other</i>		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total Expenditure - Standard</b>		28 504	22 756	26 216	22 914	23 498	28 079	24 766	19 568	20 040	21 415	20 808	23 391	281 955	290 060	303 162
<b>Surplus/(Deficit) before assoc.</b>		48 114	563	13 291	5 675	7 348	11 343	401	3 180	6 796	(804)	367	993	97 267	101 188	115 436
Share of surplus/ (deficit) of associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit)</b>	1	48 114	563	13 291	5 675	7 348	11 343	401	3 180	6 796	(804)	367	993	97 267	101 188	115 436

**References**

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance check

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## MONTHLY PROJECTIONS OF REVENUE AND EXPENDITURE BY VOTE

LIM361 Thabazimbi - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description		Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework			
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
Revenue by Vote																		
Vote 1 - Executive & council			3 976	3 976	3 976	3 976	3 976	3 976	3 976	3 976	3 976	3 976	3 976	3 675	47 407	66 022	71 944	
Vote 2 - 200 Municipal Manager			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 3 - 300 Budget & Treasury			2 985	2 485	6 920	5 785	5 954	5 215	3 613	2 986	2 845	2 852	2 101	3 264	47 005	49 826	52 815	
Vote 4 - 400 Corporate Services			163	134	186	185	146	123	156	185	165	178	165	169	1 955	2 068	2 188	
Vote 5 - 500 Planning and Economic Development			16	16	16	16	16	16	16	16	16	16	16	16	196	207	220	
Vote 6 - 600 Community Services			2 985	2 485	6 920	5 785	5 954	5 215	3 613	2 986	2 845	2 852	2 101	3 772	47 513	21 703	22 962	
Vote 7 - 700 Technical Services			19 083	19 083	19 083	19 083	19 083	19 083	19 083	19 083	19 083	19 083	19 083	20 076	229 993	245 960	262 680	
Vote 8 - Public Safety and Protection Services 800			329	398	464	489	499	521	424	329	385	458	425	431	5 153	5 462	5 790	
Vote 9 - [NAME OF VOTE 9]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 10 - [NAME OF VOTE 10]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 11 - [NAME OF VOTE 11]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 12 - [NAME OF VOTE 12]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue by Vote			29 538	28 577	37 565	35 319	35 628	34 149	30 881	29 561	29 315	29 415	27 867	31 405	379 222	391 249	418 597	
Expenditure by Vote to be appropriated																		
Vote 1 - Executive & council			1 709	1 584	1 866	1 254	1 710	2 685	1 488	1 654	1 545	1 548	1 895	1 571	20 508	21 630	22 862	
Vote 2 - 200 Municipal Manager			826	758	985	856	895	745	698	874	855	745	895	780	9 912	10 230	10 625	
Vote 3 - 300 Budget & Treasury			6 765	4 251	5 124	6 242	5 632	5 845	6 985	4 216	5 125	5 013	4 251	5 633	65 081	65 441	65 268	
Vote 4 - 400 Corporate Services			2 070	1 985	2 154	2 014	2 451	2 685	2 301	1 999	1 865	1 985	1 545	1 784	24 838	23 616	23 445	
Vote 5 - 500 Planning and Economic Development			737	686	748	845	718	795	737	685	751	712	754	677	8 845	9 444	10 084	
Vote 6 - 600 Community Services			2 954	2 548	2 658	2 685	2 485	2 945	2 584	2 945	2 658	2 146	2 512	1 869	30 989	33 202	34 565	
Vote 7 - 700 Technical Services			9 321	10 542	11 695	9 874	12 548	11 252	9 654	7 562	8 152	8 854	7 586	9 476	116 516	124 004	132 860	
Vote 8 - Public Safety and Protection Services 800			329	398	464	489	499	521	424	329	385	458	425	544	5 266	2 493	3 454	
Vote 9 - [NAME OF VOTE 9]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 10 - [NAME OF VOTE 10]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 11 - [NAME OF VOTE 11]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 12 - [NAME OF VOTE 12]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure by Vote			24 711	22 753	25 694	24 259	26 938	27 473	24 871	20 264	21 336	21 461	19 863	22 334	281 955	290 060	303 162	
Surplus/(Deficit) before assoc.			4 826	5 825	11 871	11 060	8 691	6 676	6 011	9 298	7 980	7 955	8 004	9 071	97 267	101 188	115 436	
Taxation			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)			1	4 826	5 825	11 871	11 060	8 691	6 676	6 011	9 298	7 980	7 955	8 004	9 071	97 267	101 188	115 436

### References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

## MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE BY VOTE

Description  R thousand	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b><u>Multi-year expenditure to be appropriated</u></b>															
Vote 1 - Executive & council												-	-	-	-
Vote 2 - 200 Municipal Manager												-	-	-	-
Vote 3 - 300 Budget & Treasury												-	-	-	-
Vote 4 - 400 Corporate Services			425						4 575			-	5 000	-	-
Vote 5 - 500 Planning and Economic Development									600			-	600	-	-
Vote 6 - 600 Community Services	8 545		8 547		2 591	8 374			3 509			0	31 566	-	-
Vote 7 - 700 Technical Services	14 852	-	-		18 545	5 075			9 988			0	48 461	81 810	86 641
Vote 8 - Public Safety and Protection Services 800	-		-			-			-			-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	<b>23 397</b>	<b>-</b>	<b>8 972</b>	<b>-</b>	<b>21 136</b>	<b>13 449</b>	<b>-</b>	<b>-</b>	<b>18 672</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>85 627</b>	<b>81 810</b>	<b>86 641</b>
<b><u>Single-year expenditure to be appropriated</u></b>															

Vote 1 - Executive & council												-	-	-	-
Vote 2 - 200 Municipal Manager												-	-	-	-
Vote 3 - 300 Budget & Treasury												-	-	-	-
Vote 4 - 400 Corporate Services												-	-	-	-
Vote 5 - 500 Planning and Economic Development												-	-	-	-
Vote 6 - 600 Community Services												-	-	-	-
Vote 7 - 700 Technical Services												-	-	-	-
Vote 8 - Public Safety and Protection Services 800												-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
<b>Capital single-year expenditure sub-total</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	<b>23 397</b>	<b>-</b>	<b>8 972</b>	<b>-</b>	<b>21 136</b>	<b>13 449</b>	<b>-</b>	<b>-</b>	<b>18 672</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>85 627</b>	<b>81 810</b>	<b>86 641</b>

LIM361 Thabazimbi - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>Capital Expenditure - Standard</b>	1															
<b>Governance and administration</b>		1 241	-	1 840	-	-	1 210	-	-	709	-	-	-	5 000	5 000	5 000
Executive and council														-	-	-
Budget and treasury office														-	-	-
Corporate services		1 241		1 840			1 210			709				5 000	5 000	5 000
<b>Community and public safety</b>		15 482	-	6 806	-	-	5 355	-	-	2 803	-	-	120	30 566	-	1 000
Community and social services		-		354			354			238			54	1 000	-	1 000
Sport and recreation		-		1 000			750			750			66	2 566	-	-
Public safety		-		-			-			-			-	-	-	-
Housing		15 482		5 452			4 251			1 815			-	27 000	-	-
Health													-	-	-	-
<b>Economic and environmental services</b>		5 485	-	8 954	-	-	3 251	1 302	-	3 185	-	-	1 685	23 862	-	-
Planning and development													600	600	-	-
Road transport		5 485		8 954			3 251	1 302		3 185			85	22 262	-	-
Environmental protection													1 000	1 000	-	-
<b>Trading services</b>		8 381	-	4 521	-	-	8 757	-	-	4 540	-	-	-	26 199	81 810	86 641
Electricity		2 854		-			3 345	-		-			-	6 199	9 074	9 310
Water		5 527		4 521			5 412			4 540			-	20 000	72 736	77 331
Waste water management		-		-			-			-			-	-	-	-
Waste management										-			-	-	-	-
<b>Other</b>													-	-	-	-
<b>Total Capital Expenditure - Standard</b>	2	30 589	-	22 121	-	-	18 573	1 302	-	11 237	-	-	1 805	85 627	86 810	92 641
<b>Funded by:</b>																
National Government		24 852		20 540			12 142			7 744			(12 815)	52 463	72 736	77 331
Provincial Government													-	-	-	-
District Municipality													-	-	-	-
Other transfers and grants													#VALUE!	-	-	-
<b>Transfers recognised - capital</b>		24 852	-	20 540	-	-	12 142	-	-	7 744	-	-	#VALUE!	52 463	72 736	77 331
<b>Public contributions &amp; donations</b>		2 087		15 425			5 845	239		9 568			0	33 164	14 074	15 310
<b>Borrowing</b>													-	-	-	-
<b>Internally generated funds</b>													-	-	-	-
<b>Total Capital Funding</b>		26 939	-	35 965	-	-	17 987	239	-	17 312	-	-	#VALUE!	85 627	86 810	92 641

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

## **CAPITAL PROJECTS OVER THREE YEARS (2015-2018) PER KPA**

### **KPA 1 – GOOD GOVERNANCE**

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													
STRATEGIC OBJECTIVE: ACHIEVING AND PROMOTING GOOD GOVERNANCE, TRANSPARANCY AND COMMUNITY PARTICIPATION													
PROJEC T NO.	PRIORIT Y	PROJECT NAME	PROBLEM STATEMEN T	LOCAT ION/ WARD	KEY PERFORMA NCE INDICATOR (KPI)	TARGE T	MTEF						Fund er
							2016/17		2017/18		2018/19		
							Target	Estimated Budget	Target	Estimated Budget	Target	Estimated Budget	
LTG- 3	IDP	Printing of IDP document.	Inadequate access to information	All	Number of IDP documents printed	200	200	R200 000	200	R400 000	200	R450 000	TLM
LTG-8	PMS	Printing of SDBIP	Inadequate access to information	All	Number of SDBIP Copies Printed	600	200	R150 000	200	R200 000	200	R250 000	TLM
TOTAL								R350 000		R600 000	400	R700 000	

## KPA 2 – BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

### KPA 2: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

**STRATEGIC OBJECTIVES: TO ENSURE THE PROVISION OF AN APPROPRIATE LEVEL OF BASIC SERVICES AND THE REQUIRED INFRASTRUCTURE TO EFFECTIVELY MANAGE THE COMMUNITY NEEDS**

PROJ ECT NO.	PRIORIT Y	PROJECT NAME	PROBLEM STATEMN ET	LOCATI ON/ WARD	KEY PERFORMANCE INDICATOR (KPI)	TARGET	MTEF						Funder
							2016/17		2017/18		2018/19		
							Annual target	Estimated budget	Annual target	Estimated budget	Annual target	Estimated budget	
LTBS-1	Water	Thabazimbi upgrading of water network	Ageing infrastructure	2,9,10 and 12	Number of households provided with sustainable water supply	11 000 households	-	-	8 250	R40 000 000	2 750	R30 000 000	Anglo American Platinum  Godisang Thabaizmbi Community Trust (GTCDT)
LTBS-2	Water	Regorogile Ext 5 Water Supply	Improve pressure head for supply of water to higher lying areas	1,9,10,12	Number of additional storage facilities constructed	1	1	R4 600 000	-	-	-	-	MWIG
LTBS-3	Water	Rooiberg Water Supply	Development of groundwater for	2	Number of new boreholes developed, equipped and	7	2	R4 100 000	2	R4 600 000	3	R6 300 000	MWIG



			Thabazimbi and Regorogile		reticulation extension								
LTBS-4	Water	Leeupoort/Raphuti Water supply	Develop boreholes to supply water to Leeupoort and Raphuti	4	Number of purification package plants installed	1	1	R3 000 000	-	-	-	-	MWIG
LTBS-5	Water	Schilpadnest (Smashblock) Water Supply	Groundwater development for water supply to Smashblock areas no water	3	Number of new boreholes developed, equipped and reticulation extension	10	3	R3 000 000	3	R3 900 000	4	R5 000 000	MWIG
LTBS-6	Water	Development of groundwater for Thabvazimbi and Regorogile	High water demand	2,9,10,12	Number of new boreholes developed, equipped and reticulation extension	7	2	R2 365 000	2	R4 800 000	3	R6 000 000	MWIG
LTBS-7	Water	Thabazimbi Water conservation and demand management project	Poor water demand management and high water losses	All	Number of zonal meters installed	45	45	R2 935 000	0	R3 200 000	0	R4 500 000	MWIG
					Number of domestic meters installed	4 700	1 200		1 500		2 000		
LTBS-8	Water	Elevated storage tank	Low pressure	1,9,10,12	KL of additional storage created	200	-	-	140	R4 600 000	60	R2 500 000	Cronimet

		(80KL)	head for supply of water to higher lying areas										TLM
LTBS-9	Water	Regorogile construction of a new reservoir	Reservoirs in a bad condition with multiple cracks in the structure and a great amount of water is lost each year	2,9,10,12	MI/day of additional storage facilities created	10	-	-	10	R20 000 000			Anglo American Platinum
LTBS-10	Water	Review Water services development plan	Poor water resources and demand planning	All	Number of WSDPs reviewed	1	-	-	1	R1 500 000			TLM
LTBS11	Water	Review of Water conservation and demand management strategy (WCWDM)	Poor water demand management and high water losses	All	Number of WCDM strategies reviewed	1	-	-	1	R1 500 000			TLM
LTBS-12	Water	Development of Water Safety Plans- (Blue	Inefficient water management and non	1, 2, 3, 4, 5, 6, 7,8,9,10, 11,12	Number of Safety Plans reviewed	1	-	-	1	R1 026 000			TLM

		and Green Drops)	compliance to Blue Drop and Green Drop Certification										
LTBS-13	Water	Domestic water meter replacements	Water meters are not read and resulting in loss of revenue	2, 7 and 8	Number of domestic water meters replaced	5 000	-	-	2 000	R13 000 000	3 000	R15 000 000	TLM
LTBS-14	Water	Thabazimbi and Northam Upgrading of Water Reticulation	Poor water distribution in the water network as a result of ageing infrastructure	2, 7, 8	Km of pipes replaced	5	-	-	3	R10 000 000	2	R5 000 000	TLM
LTBS-15	Water	Establish Spitskop water Supply Zone	Infrastructure for new developments	2	Number of Feasibility studies conducted	1	-	-	1	R1 500 000			TLM
LTBS-16	Sanitation	Thabazimbi upgrading of WWTW	Insufficient waste water treatment capacity and effluent polluting the environment	2,9,10 and 12	ML/day of additional waste water treatment capacity created	3.0	-	-	3.0	R45 000 000	-	-	MIG

			t										
LTBS-17	Sanitation	Northam construction of a new WWTW	Current oxidation ponds overloaded	7 and 8	MI/day of new waste water treatment capacity created	5	-	-	5	R84 000 000	-	-	Anglo American Platinum
LTBS-18	Sanitation	Construction of VIP toilets in Rooiberg, Skierlik, Dwaalboom, Jabulani, Phatsima	The current pit latrines have a potential of polluting the environment	2,1,3, 4,6	Number of VIP toilets installed at informal settlements	1300	-	-	800	R7 213 400	500	R5 500 000	MIG
LTBS-19	Sanitation	Construction of communal ablution facility	The current pit latrines have a potential of polluting the environment	9	Number of communal ablution facilities constructed	3	-	-	1	R2 000 000	2	R2 500 000	Cronimet
LTBS-20	Sanitation	Leeupoort / Raphuti construction of sewer reticulation	The current septic tanks and French drains have a potential of contaminating ground water	4	Km of sewer upgraded	15	-	-	7.5	R15 000 000	7.5	R18 000 000	TLM
LTBS-21	Electricity	Raphuti and Northam installation of	Insufficient visibility due to non-	4,7,8	Number of high mast lights installed	12	6	R2 450 000	4	R3 000 000	4	R4 000 000	MIG

		High mast lights	availability of high mast lights										
LTBS-22	Electricity	Installation of electricity pre-paid meters	Poor revenue collection due to faulty meters and illegal connections	9 & 10	Number of smart meters installed	6 049	-	-	2 400	R18 000 000	3 649	R27 000 000	TLM/Dep of Energy
LTBS-23	Electricity	Energy efficiency demand side management	No mechanism demand side management	All	Number of lights retrofitted with energy savings fitting and bulbs	3000	-	-	1 000	R4 000 000	1 000	R4 000 000	DoE
LTBS-24	Electricity	Raphuti Electrification of RDP Houses	Households without electricity and illegal connections	4	No of HH electrified	200	-	-	200	R6 000 000			INEP
LTBS-25	Electricity	Schilpadnest Electrification of Informal Settlement	Households without electricity	3	No of HH electrified	4500 households	-	-	2250	R18 500 000	2250	R19 000 000	TLM
LTBS-26	Electricity	Replacement of medium voltage overhead and	Poor electricity distribution	2,9, 10 & 12	Km of MV cables replaced	5km	-	-	2.5	R10 000 000	2.5	R12 000 000	TLM

		underground lines											
LTBS-27	Electricity	Replacement of low voltage overhead and underground lines	Poor electricity distribution	2,9, 10 & 12	Km of LV cables replaced	10km	-	-	5	R15 000 000	5	R15 000 000	TLM
LTBS-28	Electricity	Replacement of 11KV and 6.6KV switch gears	Ageing equipment	2	Number of switch gears upgraded	30	-	-	15	R5 000 000	15	R6 000 000	TLM
LTBS-29	Electricity	Construction of Doornhoek substation	Infrastructure for new developments	2	MVA of additional electricity capacity created	20	-	-	20	R30 000 000			TLM
LTBS-30	Electricity	Upgrading of mini substations	Faulty and ageing infrastructure	2	Number of mini substations upgraded	13	-	-	8	R10 000 000	5	R5 000 000	TLM
LTBS-31	Road and Stormwater	Regorogile Ext 5 Paving of Internal Streets Phase 2	Poor internal road network resulting in limited accessibility	9,10,12	Km of roads paved	10	1.4	R11 635 000	6.6	R15 000 000	2	R7 000 000	MIG

LTBS-32	Road and Stormwater	Northam Extension upgrading of internal streets in Ward 7 (Ext 7)	Poor internal road network resulting in limited accessibility	7	Km of roads paved	10	0.4	R6 626 907.96	3.5	R15 000 000	6.3	R17 000 000	MIG
LTBS-33	Road and Stormwater	Raphuti paving of internal streets	Poor internal road network resulting in limited accessibility	4	Km of roads paved	6km	1.9	R4 000 000	2	R7 000 000	2.1	R8 000 000	MIG
LTBS -34	Road and Stormwater	Paving of Northam Internal Streets	Poor internal road network resulting in limited accessibility	7	Km of roads paved	0.2km	-	-	0.2	R3 404 081.93	-	-	MIG
LTBS-35	Road and Stormwater	Rooikuilspriet storm water control measures	Poor storm water control	2	Km of stormwater channel/inlet pipes constructed	6km	-	-	3	R 7 000 000	3	R 8 000 000.00	TLM
LTBS-36	Road and Stormwater	Regorogile storm water control measures	Poor storm water control	9 & 10	Km of stormwater channel/inlet pipes constructed	5km	-	-	5	R 6 000 000			TLM

LTBS-37	Road and Stormwater	Eland Street bridge upgrade	Poor storm water control	2	Number of bridges upgraded	2	-	-	1	R1 000 000	1	R4 000 000	TLM
LTBS-38	Road and Stormwater	Deena Street bridge upgrade	Poor storm water control	2	Number of bridges Upgraded	2	-	-	1	R1 000 000	1	R4 000 000	TLM
LTBS-39	Road and Stormwater	Development of roads and storm water master plan	Poor planning and budgeting	All	Develop Roads and storm water master plan	1	-	-	1	R1 500 000			TLM
LTBS-40	Road and Stormwater	Leeupoort upgrading of stormwater channel	Poor storm water control	4	Km of storm water channel/inlet pipes	3km	-	-	3	R6 000 000			TLM
LTBS-41	Road and Stormwater	Regorogile Ext 5 Paving of Internal Streets – Phase 2	Poor internal road network resulting in limited accessibility	9,10,12	Km of roads paved	7km	-	-	4	R8 000 000	3	R6 000 000	TLM
LTBS-42	Road and Stormwater	Thabazimbi construction of new tarred	Poor internal road	2,9, 10 & 12	Km of new tarred roads constructed	4.6	-	-	1.2	R5 000 000	3.4	R15 000 000	TLM KUMBA



		roads	network resulting in limited accessibility										Iron Ore
LTBS-43	Sports and Recreation	Upgrading of sport and recreation facilities	Ageing infrastructure	2,4,7,8	Number of sport and recreation facilities upgraded	3	1	R2 566 392, 04	1	R4 000 000	1	R4 500 000	MIG
<b>Total</b>								<b>R 47 278 300,00</b>		<b>R 462 243 481,93</b>		<b>R 265 800 000,00</b>	

**STRATEGIC OBJECTIVES:** Strategic Objective: Provide safety and security to human life & To improve the free flow of traffic

PROJECT	PRIORITY	PROJECT NAME	PROBLEM STATEMENT	LOCATION/	KEY PERFORMANCE	TARGET	MTEF			Funder
							2016/17	2017/18	2018/19	

NO.				WARD	INDICATOR (KPI)		Annual target	Estimated budget	Annual target	Estimated budget	Annual target	Estimated budget	
LTBS-17	Licensing	Road intersection markings	Faded road surface	All	Number of intersections marked	1800	-	-	600	R4000 00	600	R4500 000	
LTBS-18	Licensing	Upgrading of Thabazimbi Vehicle Testing Station	Ageing infrastructure	2	Number of vehicle testing station upgraded	1	-	-	-	-	-	-	TLM OPERA TIONAL BUDGE T 2016/17
LTBS-19	Licensing	Construction of parking bays	Inadequate parking space	2	Number of parking bays constructed	100	-	-	50	R750 000	50	R900 000	TLM
LTBS-20	Licensing	Installation of Traffic signs	Poor free flow of traffic	All	Number of traffic signs installed	1 800	-	-	600	R500 000	600	R600 000	TLM
TOTAL								-		R1 650 000		R6 000 000	

#### KPA 2: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

**STRATEGIC OBJECTIVES:** TO ENSURE THE PROVISION OF AN APPROPRIATE LEVEL OF BASIC SERVICES AND THE REQUIRED INFRASTRUCTURE TO EFFECTIVELY MANAGE THE COMMUNITY NEEDS

PROJ	PRIORIT	PROJECT	PROBLEM	LOCATI	KEY	TARGET	MTEF	Funder
------	---------	---------	---------	--------	-----	--------	------	--------

ECT NO.	Y	NAME	STATEMENT	ON/ WARD	PERFORMANCE INDICATOR (KPI)		2016/17		2017/18		2018/19		
							Annual target	Estimated budget	Annual target	Estimated budget	Annual target	Estimated budget	
LTBS-21	Cemeteries	Regorogile and Raphuti Development of cemeteries	Current cemeteries full	2, 4,7,8,9,10,12	Number of cemeteries developed	3	2	R1 000 000	-	-	1	R2 000 000	TLM
LTBS	Solid Waste	Development of Rooiberg landfill site	Illegal disposal of waste	2	Number of landfill site developed	1	1	R1 000 000	-	-	-	-	TLM
LTBS-22	Solid Waste	Maintenance of landfill sites	Current landfill site overloaded	2,4,7, 8	Number of landfill sites constructed	2	-	-	1	R4 500 000	1	R5 000 000	TLM

### **KPA 3 –SPATIAL DEVELOPMENT AND LOCAL ECONOMIC DEVELOPMENT**

	<b>KPA 1: SPATIAL DEVELOPMENT</b>
	<b>STRATEGIC OBJECTIVE: To ensure sustainable spatial development with integrated human settlements</b>

PROJE CT NO.	PRIORIT Y	PROJECT NAME	PROBLEM DESCRIPTION	LOCATI ON/WAR D	KPI	TAR GET	MTEF						Funder
							2016/17		2017/18		2018/19		
							Ann ual Tar get	Estimated Cost	Ann ual Tar get	Estim ated Cost	Annual Target	Estim ated Cost	
LTSD-2	Town Planning	Township Establishment for Northam ext 20 (new)	Inadequate residential stands in Northam due to population growth	7,8	Number of township establishm ents	1	1	R765 000		R250 000		-	MISA
LTSD-3	Town Planning	Purchase of land for cemeteries at Northam and Regorogile	Current cemeteries have reached their capacity	7,8,9,10, 12	Number of land portions	2		0	1	R5 000 000	1	R5 00 0 000	TLM
LTSD-4	Town Planning	Title Deeds for proclaimed settlements – Rooiberg ext 2	Residents in Rooiberg ext 2 do not have the title deeds for their stands.	2	Number of title Deeds	295	-	-	295	R200 000			TLM
LTSD-7	Town Planning	Rezoning and subdivision- Raphuti Phase 2	Inadequate residential stands due to population growth.	4	Number of land portions t rezoned and subdivided	1	-	0	-	R150 000			TLM
LTSD-8	Town Planning	Township Establishment-	Regorogile ext 10 is not	9	Number of townships	1	-	0	-	R100 000		R150 000	TLM

		Rosseauspoort (Regorogile ext 10)	formalized.		established								
LTSD-9	Town Planning	Township Establishment-Rooiberg ext 3 (new)	Inadequate residential stands due to population growth.	2	Number of townships	1	-	0	-	R150 000		R150 000	TLM
LTSD-10	Town Planning	Formalisation of informal settlements: Skierlik, Smashblock, Mamoraka, Phatsima, Matikiring, Dwaalboom, Raphuti, John Dube, ga-Botha, and Jabulani.	These informal settlements do not have formal social and basic services.	All	Number of informal settlements to be formalized	1	1	R27 000 000	-	-	-	-	TLM
LTSD-11	Town Planning	Finalisation of township Establishment in Regorogile ext 9, Thabazimbi ext 58, Northam ext 16, & Raphuti	The township Establishment processes stalled due to financial constraints	4,7,9,12	Number of townships established	4	1	R90 000	3	R140 000	-	-	TLM
LTSD-12	Town Planning	Development Plans for Thabazimbi, Leeupoort & Dwaalboom (new)	Unstructured development growth in these areas	2,4,5	Number of Plans developed	3	1	R80 000	1	R80 000	1	R90 000	TLM

**KPA 3:LOCAL ECONOMIC DEVELOPMENT**

**STRATEGIC OBJECTIVE: To ensure a better life for all communities through local economic development and job creation.**

TO													
PROJECT NO.	PRIORITY	PROJECT NAME	PROBLEM DESCRIPTION	LOCATION/ WARD	KEY PERFORMANCE INDICATOR (KPI)	TARGET	MTEF						Funder
							2016/17		2017/18		2018/19		
LTLED-2	LED	Market Municipal economic potential through media publications and exhibitions	Inadequate exposure of the economic potential	All	Number of media publications and exhibitions	4 Media Publications and 2 exhibitions	2 Media Publications and 1 exhibition	R100 000	2 Media Publications and 1 exhibition	R150 000	-	-	TLM
LTLED-3	LED	LED Support (Skills development for SMMEs & emerging farmers)	No funding for coordinating the LED initiatives	All	% of budget spent	100	100	R100 000	-	-	-	-	Dept of Agric
LTLED-4	LED	Thabazimbi construction of Market Stalls	Unstructured informal businesses/trading	2	Number of market stalls constructed	20	-	-	20	R3 500 000	-	-	
LTLED-5	LED	Organic Farming – Agro processing and	No sustainable agricultural secondary	All	Number of Quarterly reports from	8	4	R600 000	4	R4 500 000	-	-	Kumba Mine

		vegetable packaging	activities.		Funder								
LTLED-6	LED	Establish a Recycling Plant	High volumes of littering, and unemployment	All	Number of Quarterly reports from Funder	4	-	-		R1 800 000		R1 800 000	Private Sector
LTLED-7	LED	Establish a Business Development Centre	Low skills capacity of local SMMEs	All	Number of centres developed	1		-		R2 000 000		0	Godisa ng Thabazimbi Trust
LTLED-8	LED	Tourism Information Centre-Maintenance	Unstructured tourism information.	All	% Implementation of Board's action plan	80%		R500 000		R500 000		0	Kumba Mine
LTLED-9	LED	Revamping of Leeupoort farm	Untapped tourism potential within the farm area	4	Number of farms revamped	1	1	R600 000	1	2 000 000	1	600 000	TLM
<b>TOTAL</b>													

#### **KPA 4 – FINANCIAL VIABILITY MANAGEMENT**

<b>KPA: FINANCIAL VIABILITY MANAGEMENT</b>												
<b>STRATEGIC OBJECTIVE: TO IMPROVE THE FINANCIAL PERFORMANCE AND POSITION OF THE MUNICIPALITY</b>												
<b>PROJ ECT</b>	<b>PRIORIT Y</b>	<b>PROJECT NAME</b>	<b>PROBLE M</b>	<b>LOCATI ON/WAR</b>	<b>KPI</b>	<b>TARGET</b>	<b>MTEF</b>			<b>Funder</b>		
							2016/17	2017/18	2018/19			

NO.			STATEMENT	D			Annual target	Estimated budget	Annual target	Estimated budget	Annual target	Estimated budget	
LTF-1	Finance	Review of Fixed Asset Register	No GRAP compliant FAR	ALL	Number of GRAP 17 FAR compiled	1	1	R2 000 000	1	R 1 800 000	1	R1 500 000	TLM
LTF-2	Finance	Credit control and debt management	Low revenue collection rate	ALL	% Of revenue billed collected.	95	95	R3 500 000	100	R3 850 000	100	R4 000 000	TLM
LTF-	Finance	Preparation of AFS	Poor Quality AFS	All	Quality of AFS Presented for Audit.	1	1	R4 000 000	100	R1 300 000	100	R1 100 000	TLM
LTF-5	Finance	MSCOA Implementation	MSCOA Readiness	All	Compliance with MSCOA Regulations	100%	100%	R1 000 000	-	-	-	-	
<b>TOTAL</b>								<b>R 10 500 000</b>		<b>R 6 950 000</b>		<b>R 6 600 000</b>	



KPA 6: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT – CAPITAL PROJECTS 2011- 2016													
KPA 6: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT													
STRATEGIC OBJECTIVES: TO IMPROVE ORGANIZATIONAL COHESION AND EFFECTIVENESS													
PROJECT NO.	PRIORI TY	PROJECT NAME	PROBLE M STATEMENT	LOC ATION/ WARD	KEY PERFORM ANCE INDICATO R (KPI)	ANN UAL TAR GET	MTEF						Funder
							2016/17		2017/18		2018/19		
							Target	Estimated Budget	Target	Estimated Budget	Target	Estimated Budget	
LTMT 0	Fleet	Acquisition of new Fleet	Inadequa te fleet	All	Number of new vehicles acquired	21	21	R5 000 000	-	-	-	-	TLM
LTMT-1	Legal	Promulgati on of by-laws	Lack of law enforcem ent	All	Number of by-laws promulgate d	21	10	R1 500 000	11	R1 500 000	-	-	TLM
LTMT-2	Legal	Purchasing of Legal publication s	Insufficie nt legal knowledg e	All	Number of legal publication s purchased	56	8	R150 000	24	R500 000	24	R500 000	TLM
LTMT-3	ICT	Developme nt of ICT\MSP Strategic Plan	Outdated	All	Review and implement ed ICT Strategy	100	100	-	-	-	-	-	TLM
LTMT-4	ICT	Website revamp	Not Compata ble with current technolo gy	All	Improved internal and external communic ation to be compatible to current technology	100	50	-	25	R 72 000	25	R 72 000	TLM

LTMT-5	ICT	Implement ation of ICT Governanc e	Non alignmen t of ICT to organizat ional structure	All	Align organizatio nal structure to address ICT governanc e	100	50	-	25	R 250 000	25	R 250 000	TLM
LTMT-6	ICT	Disaster Recovery Plan	Lack of informati on for backup system	All	Disaster Recovery to provide for enough back system	100	50	-	25	R 250 000	25	R 250 000	TLM
	ICT	mSCOA Implement ation	Non Impleme ntation of mSCOA	All	Implement mSCOA system	100	50	-	50	R2M	50	R 2M	TLM
LTMT-7	Admin and Council Support	Acquisition of record manageme nt system	Non Complian ce with archive Act	All	Number of Record manageme nt systems acquired	1	1	R1 000 000	-	-	-	-	TLM
<b>TOTAL</b>													

**PERFORMANCE PLAN 2016/17 FINANCIAL YEAR**

**KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT**

**Strategic Objective: To ensure compliance to Blue Drop requirements in a sustainable way by high quality standards**

Objective	KPI	Current Baseline Indicators	Responsible Manager/Council Committee	Annual Target	Input Indicators	Output Indicators	Outcome Indicators
				2016/17			
To ensure efficient and sustainable water supply	Number of additional storage facilities constructed	1 storage facility available in Regorogile as at 30 June 2015	MTS, BS&ID council committee	1	Adequate funding  Human Resources	Improved water quantity	Access to potable water
To ensure efficient and sustainable water supply	Number of new boreholes developed, equipped and reticulation extension	6 Boreholes drilled and equipped as at 30 June 2015	MTS, BS&ID council committee	2	Adequate funding  Human Resources  WSDP	Improved water quantity	Access to potable water
To ensure efficient and sustainable water supply	Number of purification package plants installed	1 500L/d water purification package plant installed as at 30 June 2015	MTS, BS&ID council committee	1	Adequate funding  Human Resources	Improved water quality	Drinking water Compliant to SANS 241
To ensure efficient and sustainable water supply	Number of new boreholes developed, equipped and reticulation extension	4 Boreholes drilled and equipped as at 30 June 2015	MTS, BS&ID council committee	3	Adequate funding  Human Resources	Improved water quantity	Access to potable water
To ensure efficient and	Number of new	3 Boreholes	MTS, BS&ID council	2	Adequate	Improved water	Access to

**KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT****Strategic Objective: To ensure compliance to Blue Drop requirements in a sustainable way by high quality standards**

sustainable water supply	boreholes developed, equipped and reticulation extension	drilled and equipped as at 30 June 2015	committee		funding  Human Resources	quantity	potable water
To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure	Number of zonal meters installed  Number of domestic meters installed	13 Zonal meters installed as at 30 June 2015  8 800 domestic meters installed as at 30 June 2015	MTS, BS&ID council committee	45  1 200	Adequate funding  Human Resources	Improved water management	Revenue Enhancement
To create safe and healthy environment	Number of water samples collected for water quality monitoring	12 water samples collected as at 30 June 2015	MTS, BS&ID council committee	12	Adequate funding, Human Resources, WSDP	Availability of results of samples collected and tested	Safe and healthy community
To ensure effective and efficient service delivery	Expenditure of technical services operational budget	100% Operational budget spent as at 30 June 2015	MTS, BS&ID council committee	R6 193m	Adequate budget  Human Resources	Provision of sustainable services	Improved quality of service delivery

**KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT****Strategic Objective: To ensure compliance with green water requirements in a sustainable way by maintaining a high quality standards**

Objective	KPI	Current Baseline Indicators	Responsible Manager/Council Committee	Annual Target	Input Indicators	Output Indicators	Outcome Indicators
				2016/17			
To ensure effective and sustainable water supply	% Reduction of water loss in all water systems	42% of water losses as at 30 June 2015	MTS, BS&ID council committee	15%	Skilled Personnel  Adequate fund	Improving on water loss	Accurate water accounting  Increased water supply
To ensure effective and sustainable water supply	Number of hours taken to respond to a water pipe burst	3 Hours taken to respond to a call	MTS, BS&ID council committee	3	Skilled Personnel  Adequate funds	Improving on water loss reduction	Good turnaround time

#### KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

**Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure**

Objective	KPI	Current Baseline Indicators	Responsible Manager/Council Committee	Annual Target	Input Indicators	Output Indicators	Outcome Indicators
				2016/17			
To ensure provision of new roads infrastructure while	Km of new roads paved in Regorogile	1Km of roads paved as at 30 June 2014	MTS, BS&ID council committee	1.4	Skilled Personnel	Improving road usage and safety	Improved traffic flow

**KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT****Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure**

Objective	KPI	Current Baseline Indicators	Responsible Manager/Council Committee	Annual Target	Input Indicators	Output Indicators	Outcome Indicators
				2016/17			
upgrading the existing infrastructure	KM of roads paved in Northam	2Km of roads paved as at 30 June 2012		0.4	Adequate funds	for all users	
	Km of roads paved in Raphuti	0Km of roads paved as at 30 June 2014		1.9			

**KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT****Strategic Objective: To ensure effective and sustainable electricity distribution**

Objective	KPI	Current Baseline Indicators	Responsible Manager/Council Committee	Annual Target	Input Indicators	Output Indicators	Outcome Indicators
				2016/17			
To improve public lighting	Number of high mast lights	3 High mast lights installed in	MTS, BS&ID council committee	6	Adequate funds	New installed high mast lights	New installed high mast lights

**KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT****Strategic Objective: To ensure effective and sustainable electricity distribution**

Objective	KPI	Current Baseline Indicators	Responsible Manager/Council Committee	Annual Target	Input Indicators	Output Indicators	Outcome Indicators
				2016/17			
	installed in Raphuti in Northam	Northam as at 30 June 2011			Skilled personnel		Improved public lighting
To ensure effective and sustainable electricity supply	% Reduction of electricity loss in all electricity systems	24% of electricity losses as at 30 June 2015	MTS, BS&ID council committee	10	Skilled Personnel  Sufficient budget	Reduction in electricity losses	Accurate electricity accounting  Increased electricity supply  Enhanced revenue

**KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT****Strategic Objective: To promote healthy lifestyles through provision of sport and recreation facilities accessible to all communities**

Objective	KPI	Current Baseline Indicators	Responsible Manager/Council Committee	Annual Target	Input Indicators	Output Indicators	Outcome Indicators
				2016/17			
To provide basic sport and recreation facilities	Number of sporting and recreation facilities upgraded	1 sport and recreation facility upgraded as at 30 June 2014	Manager Technical Services / Basic Services and Infrastructure development	1	Adequate funds  Personnel  Existing sport	Increased capacity of sport and recreation facility	Healthy lifestyles and talent development

**KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT****Strategic Objective: To promote healthy lifestyles through provision of sport and recreation facilities accessible to all communities**

					and recreation facility		
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**QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS****KPA 1 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION****Strategic Objective: Achieving and promoting good governance, transparency and community participation**

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
MM01	To ensure effective and efficient reporting	4 reports submitted as at 30 June 2015	Number of reports submitted for Performance Measurement	4	1	2	3	4				



SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		Outdated PMS	Number of Performance management systems upgraded	1	1	-	-	-				
MM02	To ensure compliance with fraud and prevention strategy	1 Fraud and prevention activity implemented as at 30 June 2015	Number of activities implemented on fraud & prevention strategy	4	1	2	3	4				
MM03	To ensure internal controls and Sound corporate governance	4 Audit committee meetings held as at 30 June 2015	Number of Audit committee meetings held	4	1	2	3	4				
MM04	To ensure internal controls and sound corporate governance	Audit Charter reviewed as at 30 June 2015	Number of Audit charters reviewed	1	-	-	-	1				
MM05	To formulate a Risk-based plan	Internal Audit Plan	Number of Internal Audit	1	-	-	-	1				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	to align the priorities of the Thabazimbi Local Municipality	reviewed as at 30 June 2015	Plans reviewed									
MM06	To strengthen communication with internal and external stakeholders	No public participation strategy in place	Number of Public participation strategies developed	1	1	-	-	-				
MM07	To promote the involvement of stakeholders in Council affairs in order to	All 12 ward committees established and functional	Number of ward committee meetings held	12	3	6	9	12				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	ensure regular consultation between council & the community	1 Mayoral outreach program conducted as at 30 June 2015	Number of Mayoral outreach programs conducted	4	1	2	3	4				
MM08	To promote the involvement of stakeholders in Council's affairs	4 Reports submitted.	Number of Section 79 reports submitted to political monitoring committees	4	1	2	3	4				
MM09	To ensure effective and efficient reporting	28 quarterly reports submitted as at 30 June 2015	Number of reports submitted for Performance Measurement	28	7	14	21	28				
MM10	To promote performance measurement	PMS Framework outdated	No of PMS Frameworks developed	1	-	-	1	-				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	and reporting											
MM11	To guide and inform the municipal planning, budget, management and development actions	Existing 2015/16 SDBIP reviewed annually	Number of SDBIP documents reviewed	1	1	-	-	-				
		200 copies printed as at 30 June 2015	Number of SDBIP document printed	200	100	200	-	-				
MM12	To encourage and improve communication	2 Activities implemented.	No of activities implemented on communication strategy	4	1	2	3	4				
MM13	To promote customer care	1 activity undertaken as at 30 June 2015	Number of activities undertaken to improve customer care	4	1	2	3	4				
MM14	To ensure coordination of all municipal	1 events calendar developed as	Number of annual events calendar	1	1	-	-	-				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	events	at 30 June 2015	developed									
MM15	To guide and inform the municipal planning, budget, management and development actions	Existing 2011-2016 IDP reviewed annually	Number of IDP documents reviewed	1	-	-	-	1				
		200 copies printed as at 30 June 2015	Number of IDP document printed	200	100	200	-	-				
MM16	To ensure improved and effective governance	Disclaimer audit opinion received 2014/15 financial year  Audit Action plan developed  Audit steering committee	% Of audit queries addressed	100	-	25	75	100				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		established										
MM17	To implement annual internal audit plan	2015/16 internal audit plan	Number of risk based audits Conducted	6	3	5	6	-				
MM18	To implement annual internal audit plan	2015/6 internal audit plan	Number of audits on performance of information conducted	4	1	2	3	4				
MM19	To implement annual internal plan	2015/16 internal audit plan	Number of compliance audits conducted	2	-	1	2	-				
MM20	To implement annual internal audit plan	2015/16 internal audit plan	Number of IT audits conducted	1	-	-	1	-				
MM21	To coordinate risk assessment	2015/16 Strategic and operational risk assessment	Number of Strategic and operational risk assessments conducted	2	-	1	-	2				
MM22	To promote performance measurement and reporting	Number of managers signed Performance Agreement	Number of Performance Agreements signed	7	7	-	-	-				

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		signed within one month of appointment										
MM23	To improve service delivery and budget spending	R8 382m operational budget spent as at 30 June 2015	Amount of operational budget spent	R9 912m	R2 478 m	R4 956 m	R7 434 m	R9 912 m				

#### **KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT**

**Strategic Objective: To ensure the provision of an appropriate level of basic services and the required infrastructure to effectively manage the community needs**

IDP/SDBIP Ref Number	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
TS01	To create safe and healthy environment	12 water samples collected as at 30 June 2015	Number of water samples collected for water quality monitoring	12	3	6	9	12				
LTBS 02 - Regorogile Ext 5 Water Supply	To ensure efficient and sustainable water supply	1 storage facility available in Regorogile as at 30 June 2015	Number of additional storage facilities constructed	1	-	1	-	-				
LTBS 03 - Rooiberg Water Supply	To ensure efficient and sustainable water supply	6 Boreholes drilled and equipped as at 30 June 2015	Number of new boreholes developed, equipped and reticulation extension	2	-	2	-	-				
LTBS 04 - Leeupoort/Raphuti Water supply	To ensure efficient and sustainable water supply	1 500L/D package plant installed as at 30 June	Number of purification package plants installed	1	1	-	-	-				



IDP/SDBIP Ref Number	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		2015										
LTBS 05 - Schilpadnest (Smashblock) Water Supply	To ensure efficient and sustainable water supply	4 Boreholes drilled and equipped as at 30 June 2015	Number of new boreholes developed, equipped and reticulation extension	3	-	3	-	-				
LTBS 06 - Development of groundwater for Thabvazimbi and Regorogile	To ensure efficient and sustainable water supply	3 Boreholes drilled and equipped as at 30 June 2015	Number of new boreholes developed, equipped and reticulation extension	2	-	2	-	-				
LTBS 07 - Thabazimbi Water conservation and demand management project	To ensure provision of affordable and sustainable basic services by upgrading	13 Zonal meters installed as at 30 June 2015	Number of zonal meters installed	45	15	30	45	-				

IDP/SDBIP Ref Number	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	existing and providing new infrastructure	8 800 domestic meters installed as at 30 June 2015	Number of domestic meters installed	1 200	300	600	900	1 200				
TS08	To ensure effective and efficient service delivery	100% Operational budget spent as at 30 June 2015	Expenditure of technical services operational budget	R6 193 m	R1 548m	R3 096m	R4 647m	R6 193m				
TS09	To ensure effective and sustainable water supply and reduce revenue loss	42% of water loss as at 30 June 2015	% Reduction of water loss in all water systems	15	3	6	10	15				
LTBS 31- Regorogile Ext 5 Paving of Internal Streets Phase 2	To ensure provision of new roads, storm water and sidewalks	1Km of roads paved as at 30 June 2014	Km of new roads Paved in Regorogile	1.4	-	0.5	1	1.4				

IDP/SDBIP Ref Number	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
LTBS 32 - Northam Extension upgrading of internal streets in Ward 7 (Ext 7)	infrastructure while upgrading existing infrastructure	2Km of roads paved as at 30 June 2014	KM of roads paved in Northam	0.4	-	0.4	-	-				
LTBS 33 - Raphuti paving of internal streets		0Km of roads paved as at 30 June 2014	Km of new roads paved in Raphuti	1.9	-	0.5	1	1.9				
LTBS 21 - Raphuti and Northam installation of High mast lights	To improve public lighting	3 High mast lights installed at Northam as at 30 June 2011	Number of high mast lights installed in Raphuti and Northam	6	-	2	4	6				
TS10	To ensure effective and sustainable electricity supply	24% of electricity loss as at 30 June 2015	% Reduction of electricity loss in all electricity systems	10	5	10	-	-				
LTBS 43 - Upgrading of sport and recreation facilities	To provide basic sport and recreation facilities	1 sport and recreation facility upgraded as at 30 June 2014	Number of sporting and recreation facilities upgraded	1	-	-	1	-				

IDP/SDBIP Ref Number	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
TS11	To promote good governance	80% of Council Resolutions implemented as at 30 June 2015	% Of Council Resolutions implemented	100	100	100	100	100				
TS12	To ensure improved and effective governance	Disclaimer audit opinion received in 2014/15 financial year  Audit Action plan developed  Internal Audit steering committee established	% Of audit queries addressed	100	-	25	75	100				
TS13	To implement annual internal audit plan	2015/16 internal audit plan	% of risks identified and resolved	100	100	100	100	100				
TS14	To develop Roads and	Roads and Storm Water	Number of Roads and	1	1	-	-	-				

IDP/SDBIP Ref Number	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	Storm Water Operation and Maintenance Policy	Operation and Maintenance Plan developed as at 30 June 2015	Storm Water Operation and Maintenance policies developed									
TS15	To improve MIG spending	R7 281 972.43 of R32 926 000 MIG spent as at 30 June 2015	MIG Expenditure	R28 714 000	R7 17 8m	R14 357m	R21 5 35m	R28 714m				

### **KPA 2 – BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT**

**Strategic Objective: To ensure the provision of an appropriate level of basic services and the required infrastructure to effectively manage the community needs**

#### **KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT**

**Strategic Objective: : To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure**

SDBIP REF:	Objective	KPI	Current baseline indicators	Target	Quarterly Target				Actual Performance as at 01 July 2016	Evidence	Reason for underperformance	Corrective measures
					Q1	Q2	Q3	Q4				
SS01	To manage the waste effectively	Number of landfill sites maintained	3 licensed landfill site	3	-	1	2	3				
SS02	To ensure a clean and healthy environment thorough regular provision of refuse removal services to existing and new developments	% Of households with access to solid waste removal services	80% Households with access to solid waste removal services as at June 2014	95	85	90	95	95				
SS03	To ensure compliance with national legislation/policies by reducing the amount of	Number of waste buy back centres developed	2 Informal recycling activities at the landfill sites as at 30 June 2014	2	-	-	1	2				

	waste disposed at landfill sites through the implementation of appropriate waste minimization strategies											
SS04	To ensure compliance with national legislation/policies by reducing the amount of waste	30% Compliance with permit conditions and NEMA as at June 2014	% Compliance with landfill site permits conditions and NEMA	80	50	60	70	80				
SS05	To promote a healthy and safe environment	Number of cleaning campaigns held	One Cleaning campaign held as at June 2015	4	1	2	3	4				

SS06	To provide clean and safe parks and open spaces	Number of parks maintained	9 Dilapidated Parks	9	2	5	7	9				
SS07	Provision of dignified and safe burials sites.	Number of cemeteries developed	4 Cemeteries	2	-	1	-	2				
SS08	Celebration of Environmental Calendar Day	Number of Environmental Days celebration undertaken	4 Environment days celebrations	4	1	2	3	4				

#### KPA: BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

**Strategic Objective: : To Provide safety and security to human life & To improve the free flow of traffic**

SDBIP REF:	Objective	KPI	Current	Targ	Quarterly Target	Actual	Evidence	Reason for	Corrective
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			baseline indicators	et	Q1	Q2	Q3	Q4	Performance as at 01 July 2016		underperformance	measures
PS01	To promote road safety within the municipal area	Number of testing station upgraded.	Dilapidated vehicle testing station as 30 June 2015	1	-	1		-				
PS02	To promote road safety within the municipal area	Number of issued Traffic fines	2000 Traffic fines were issued as 30 June 2015	3000	750	1500	2225	3000				
PS03	To improve the free flow of traffic	Number of traffic signs installed	150Traffic signs installed as at 30 June 2015	200	50	100	150	200				
PS04	To improve the free flow of traffic	Number of intersections marked	250 Intersections were marked as at 30 June 2015	200	50	100	150	200				

PS05	To increase access to licensing services	Number of registered and licensed motor vehicles	2000 vehicles were Licensed as at 30 June 2015	2500	625	1250	1875	2500				
PS06	To increase access to licensing services	Number of licensed drivers licensed evaluated	1000 Drivers were licensed as at 30 June 2015	2000	500	1000	1875	2000				
PS07	To promote Disaster Safe Municipality	Number of Fire Safety compliance inspection conducted	48 Fire Safety compliance was conducted as 30 June 2015	80	20	40	60	80				
PS08	To promote Disaster Safe Municipality	Number of Fire and Floods Safety awareness campaign conducted	2 x Fire and Floods Safety awareness campaigns were conducted	4	1	2	3	4				
PS09	To enhance revenue collection	Total amount of revenue collected for registrations and license	R3m was collected for registrations and licenses as 30 June 2015	R4m	R1m	R2m	R3m	R4m				

PS10	To enhance revenue collection	Total amount of revenue collected for	R1.5m for Traffic fines as 30 June 2015	R3m	R0.75m	R1.5m	R2 225 m	R3m				
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### **KPA 3 – SPATIAL PLANNING AND LOCAL ECONOMIC DEVELOPMENT**

**Strategic Objective: To ensure sustainable spatial development and inclusive economic growth.**

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
LED and Spatial Rationale	To develop integrated human livelihoods within the Municipal area on an ongoing basis.	Township Establishment process started at Northam ext 20 as at 30 June 2015	Number of layout plans and SG Diagrams produced	1 Layout plan  1 SG Diagram	-	-	-	1 Layout Plan  1 SG Diagram				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
LED and Spatial Rationale	To develop integrated human livelihoods within the Municipal area on an ongoing basis.	30% Building and Land use contraventions identified as at 30 June 2015	% Of identified land use and building contraventions referred to CS	100	50	60	80	100				
LED and Spatial Rationale	To ensure that land/site developments are in line with SPLUMA, SDF and other land use regulations	Processed 60% submitted applications as at 30 June 2015	% of land/site development applications processed	80	60	70	80	80				
LED and Spatial Rationale	To create a conducive environment for business development and growth for job creation on a continuous basis	80% of received Investment proposals processed as at 30 June 2015	% of Investment proposals received and processed	80	60	70	80	80				
LED and	To ensure that	100% of	% of building	100	100	100	100	100				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
Spatial Rationale	building developments comply with National Building Regulation	building plans are processed as at 30 June 2015	plans processed									
LED and Spatial Rationale	To collect information on jobs created within the Municipal area (in Private & Public sectors) on a continuous basis	2 reports provided on the number of jobs created	Number of reports on municipal wide jobs created	4	1	2	3	4				
LED and Spatial Rationale	To create a sustainable and enabling environment for local	5 Trainings provided as at 30 June 2015	Trainings provided to SMME's and cooperatives	5	1	2	3	5				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	economic development on an ongoing basis	50	Number of SMMEs trained	60	20	30	40	60				
LED and Spatial Rationale	To promote tourism potential within the municipal area through municipal game farm on a continuous basis	70% maintenance on Municipal Game farm (of 2000ha) as at 30 June 2015	% maintenance of municipal Game farm (essential treatment & fence repairs)	80	70	75	80	80				
LED and Spatial Rationale	To create a conducive environment for business development and growth for job creation on a continuous basis	0 Publications developed and 1 Exhibition held as at 30 June 2015	2 Publications developed and 2 exhibitions held	2 Publications 2 Exhibitions	-	1 Exhibition	1 Publication	1 Exhibition				
Financial Viability	To create a conducive	0% of budget spent on LED	% of budget spent on LED	100	0	50	70	80				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
	environment for business development and growth for job creation	Support as at 30 June 2015	Support									
Financial Viability	To enhance revenue	70% Departmental revenue plan implemented as at 30 June 2015	% Departmental revenue plan implemented	70	20	40	60	70				
Municipal Transformation and Organizational Development	To promote good governance	60% of Council Resolutions implemented as at 30 June 2015	% Of Council Resolutions implemented	100	70	80	90	100				
	To manage discipline within the organization	No Disciplinary cases initiated by MCS as at 30 June 2015	% Of Disciplinary cases resolved	100	100	100	100	100				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
Good Governance and Public Participation	To ensure effective and efficient reporting	4 reports submitted as at 30 June 2015	Number of reports submitted for Performance Measurement	4	1	2	3	4				
Good Governance and Public Participation	To promote performance measurement and reporting	1 Performance Agreement signed as at 2015	Number of Performance Agreements signed	1	1	-	-	-				
Good Governance and Public Participation	To ensure improved and effective governance	Disclaimer audit opinion received 2014/15 financial year	% Of audit queries addressed	100	-	25	75	100				
Good Governance and Public Participation	To ensure improved and effective governance	60% of identified risks resolved as at 30 June 2015	% of identified risks resolved	60	10	30	50	60				



#### KPA 4 – FINANCIAL VIABILITY MANAGEMENT

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
BTO01	To ensure effective collection of Revenue billed.	Collection of R12 M as at 30 June 2016.  Billing of R14.5M	R-Amount amounts billed collected monthly.	95%  R13.8 M	85%  R12.3 M	88%  R12.6 M	92%  R13.2 M	95%  R13.8 M			
BTO03	To ensure compliance	No of interim Financial	Number of in year Interim	2	-	1	-	2			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
	with prescribed accounting standards and legislation.	Statements prepared.  Submission of AFS on time.	Financial Statements prepared and reviewed by Internal Audit.								
BTO04	To ensure compliance with budget and reporting regulations	12 MFMA Section 71 reports Monthly reports submitted as at 30 June 2015.	Number of MFMA Section 71 reports submitted on time	12	3	6	9	12			
		4 quarterly MFMA Section 52 reports submitted as at 30 June 2016	Number of MFMA section 52 reports submitted on time	4	1	2	3	4			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
		1 Mid-year budget and performance report (MFMA section 72) submitted as at 30 June 2016	Number of Mid-year budget and performance reports (MFMA section 72) submitted	1	-	1	-	-			
BTO05	To fully comply with Supply Chain Regulations and National Treasury Guidelines on procurement processes.	Number of SCM compliance reports in line with SCM policy as at 30 June 2016.  Incomplete deviations register compiled and reported to council.	Number of SCM reports presented to council.  Complete deviations register prepared and submitted to council.	12  12	3  3	6  6	9  9	12  12			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
		No adequate annual supplier database updating.	Fully updated Supplier Database of the Municipality.	1	-	-	-	1			
BTO06	Maintain & upgrade existing financial systems.	Controls, procedures and systems implemented .  13 Budget Related policies reviewed.	Number of Budget Related policies reviewed.	13	-	-	13	-			
BTO07	To maintain a consistent and efficient monthly billing of services.	Total Number of meters Read. 10 499	% Of water meters (8 800) read monthly.	100	100	100	100	100			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
		Elect-1948 being consistently read.	% of electricity meters (1 948) read monthly	100	100	100	100	100			
BTO08	To revive and improve service access to municipal pay points.	5 Pay points available as at 30 June 2016.	Number of revived pay points available to the community.	2	-	1	-	2			
BTO09	To ensure adequate safe guarding of municipal assets.	1 Asset Verification performed as at 30 June 2016.	Number of times Assets verifications are performed.	2	-	1	-	2			
			Review of Immovable Assets Register.	1	1	-	-	-			
		2 Quarterly		4	1	2	3	4			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performan ce as	Portfolio of Evidence	Reason for underper formance
					Q1	Q2	Q3	Q4			
		Inventory Counts conducted.	Number of Quarterly Inventory counts performed.								
BT010	Updating of Indigent register.	600 Indigent customers registered.	Number of Indigent customers registered.	8412	-	-	4206	8 412			
BT011	To ensure that the quality of AFS prepared are GRAP compliant.	No GRAP compliant AFS prepared.  Financial related controls not performed on time.	GRAP compliant AFS presented for Audit.  Number of prepared and reviewed reconciliations monthly.	1  12	- 3	- 6	- 9	1 12			
BT012	To ensure the Audit Opinion of the	56 Findings relating to Finance.	Number of Audit Findings Resolved.	56 Findings Resolve d.	15	30	45	56			

SDBIP REF	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance as	Portfolio of Evidence	Reason for underperformance
					Q1	Q2	Q3	Q4			
	municipality improves.		Improvement in Audit opinion.								
BT013	To ensure budget Monitoring based on the approved budget.	Improve spending of Conditional Grants.	% of Full spending of conditional grants based on the grant conditions.	100	-	-	-	100			

#### **KPA 5 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT**

**Strategic Objective: The provision of effective, efficient and transformed human capital**

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
Municipal Transformation and Organizational Development	To capacitate employees in order to enhance service delivery	20% of the total budget spent on the implementation of skills	% Of municipality's budget spent on implementing	100	30	60	90	100				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		development as at 30 June 2015	Workplace Skills Plan									
Municipal Transformation and Organizational Development	To ensure compliance with Labour Relations Act	50% Compliance to LRA as at 30 June 2015	% Compliance to LRA	100	60	80	90	100				
Municipal Transformation and Organizational Development	To ensure compliance with OHS Act	30% Compliance with OHS Act as at 30 June 2015	% Compliance with OHS Act	100	100	100	100	100				
Municipal Transformation and Organizational Development	To maintain healthy relationship with labour organizations	12 LLF meetings held as at 30 June 2015	Number of LLF meetings held	6	1	-	2	6				
Municipal Transformation and Organizational Development	To ensure effectiveness and functionality of the institution	12% of job descriptions developed as at 30 June 2015	% of job descriptions developed	100	68	100	-	-				
Municipal	To promote	60% of	% Of Council	100	70	80	90	100				



KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
Transformation and Organizational Development	good governance	Council Resolutions implemented as at 30 June 2015	Resolutions implemented									
Municipal Transformation and Organizational Development	To ensure effectiveness and functionality of the institution	20 departmental meetings held as at 30 June 2015	Number of departmental meetings held	16	4	8	12	16				
Basic Services and Infrastructure Development	To ensure effective provision of services	Old and insufficient Fleet	Number of vehicles acquired	21	5	10	15	21				
Municipal Transformation and Organizational Development	To provide legal regulations for the local community	11 By-Laws have been promulgated as at 30 June 2015	Number of By-Laws promulgated	21	-	7	14	21				
Municipal Transformation and Organizational Development	To enhance legal knowledge and keep employees informed	12 Publications purchased and distributed as at 30	Number of legal publications purchased	24	6	12	18	24				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
		June 2015										
Spatial Development	To ensure orderly spatial planning and sustainable development	30% Enforcement of National Building Regulations Act, By-Laws and LUMS as at 30 June 2014	% Enforcement of National Building Regulations Act, By-Laws and LUMS	100	50	70	85	100				
Municipal Transformation and Organizational Development	To ensure ethical and best human capital	80% of Disciplinary cases resolved as at 30 June 2015	% of Disciplinary cases resolved	100	100	100	100	100				
Good Governance and Public Participation	To ensure effective and efficient reporting	4 reports submitted as at 30 June 2015	Number of reports submitted for Performance Measurement	4	1	2	3	4				
Good Governance and Public	To promote performance measurement	Performance Agreement signed as at	Number of Performance Agreements	1	1	-	-	-				

KPA	Objective	Current baseline indicators	KPI	Target	Quarterly Target				Actual Performance	Portfolio of Evidence	Reason for underperformance	Corrective measure
					Q1	Q2	Q3	Q4				
Participation	and reporting	30 June 2015	signed									
Good Governance and Public Participation	To ensure improved and effective governance	Disclaimer audit opinion received 2013/14 financial year	% Of audit queries resolved	100	-	25	75	100				
Good Governance and Public Participation	To identify, evaluate and assess significant strategic and organizational risks and to provide independent, objective assurance as to the effectiveness of related internal controls.	10 Strategic Risks identified as at 30 June 2015	% of identified risks resolved	60	20	30	40	60				

**DETAILED CAPITAL WORKS PLAN (2016/17 FINANCIAL YEAR)**

**KPA 1 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

Vote	Department	Project name	QUARTERLY PROJECTIONS						
			Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
200	MMO	Operation Clean Audit	1 October 2015	30 June 2016	R3 800 000	Preparation of 2014/15 Financial	Assisting AG during the audit of the AFS Updating of key	Assisting AG during the audit of the	Implementation of Audit Action Plan

QUARTERLY PROJECTIONS									
Vote	Department	Project name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
						Statements Tabling of reviewed AFS to Audit Committee and submission to AG	financial controls for 2015/16 Financial Year	AFS Updating of key financial controls for 2015/16 Financial Year Preparation of Audit Action Plan Implementation of Audit Action Plan	Updating of key financial controls for 2015/16
200	MMO	Printing of IDP document.	1 July 2016	31 December 2016	R350 000	Advertisement Award and issuing of purchase order	Printing and delivery of IDP document	-	-
200	MMO	Re-Branding of the municipality	1 July 2016	30 June 2017	R190 000	Advertisement Award Signing of SLA	Installation	Installation	Installation
200	MMO	Mayoral Outreach (Youth day, Heritage day,	18 July 2016	16 June 2017	R2 300 000	Mandela Day 18 July Women Day 9 August	HIV & Aids Awareness 1 December Disability Day	Human Rights Day 21 March	Freedom Day 27 April Youth Day 16 June

QUARTERLY PROJECTIONS									
Vote	Department	Project name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
		Disability Day, HIV, Human Rights, Women Day, Family Day)				Heritage Day 24 September	3 December		
200	MMO	PMS	1 October 2016	31 December 2016	R450 000	Advertisement Award Signing of SLA	Installation of PMS Performance Measurement And submission of reports	Performance Measurement And submission of reports	Performance Measurement And submission of reports
200	MMO	Printing of SDBIP	1 July 2016	31 December 2016	R150 000	Advertisement Award and issuing of purchase order	Printing and delivery of SDBIP document	-	-

#### **KPA 2 BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT**

QUARTERLY PROJECTIONS									
Vote	Department	Project Name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
700	TS	Regorogile Ext	1 July	28	R4 600	Advertisemen	Award and SLA	Construction	

		5 Water Supply	2016	February 2017	000,00	t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	(Contractor) and Construction		
700	TS	Rooiberg Water Supply	1 July 2016	28 February 2017	R4 100 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Thabazimbi Water Conservation and Demand Management Project	1 July 2016	28 February 2017	R2 935 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Development of groundwater for Thabazimbi and Regorogile	1 July 2016	28 February 2017	R2 365 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Leeupoort/Raphuti Water Supply	1 July 2016	28 February 2017	R3 000 000,00	Advertisemen t, Award, SLA (Consultant) Designs	Award and SLA (Contractor) and Construction	Construction	

						Advertisemen t of tender (Contractor)			
700	TS	Schilpadnest (Smashblock) Water Supply	1 July 2016	28 February 2017	R3 000 000,00	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	
700	TS	Regorogile Paving of internal streets	1 July 2016	30 November 2016	R11 635 000	Construction	Construction		
700	TS	Northam Ext Upgrading of internal streets in Ward 7	1 July 2016	28 February 2017 2016	R6 626 90 7, 96	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor),	Award and SLA (Contractor) and Construction	Construction	
700	TS	Raphuti paving of internal streets	1 July 2016	28 February 2017	R4 000 000	Advertisemen t, Award, SLA (Consultant) Designs Advertisemen t of tender (Contractor),	Award and SLA (Contractor) and Construction	Construction	
600	SS	Upgrading of sport and recreation	1 July 2016	31 March 2017	R2 566 39 2, 04	Construction	Construction	Construction	



		facilities							
700	TS	Installation of high mast lights at Northam	1 July 2016	28 February 2017	R2 000 000	Advertisement, Award, SLA (Consultant) Designs Advertisement of tender (Contractor),	Award and SLA (Contractor) and Installation	Installation	
700	TS	Installation of high mast lights at Raphuti	1 July 2016	30 October 2016	R450 000	Advertisement, Award, SLA (Consultant) Designs Advertisement of tender (Contractor),	Award and SLA (Contractor) and Installation		

### **KPA 3 – SPATIAL PLANNING AND LOCAL ECONOMIC DEVELOPMENT**

			QUARTERLY PROJECTIONS						
Vote	Department	Project name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
500	PED	Township establishment Ext 20	1 July 2016	30 June 2017	R765 000	Conduct the EIA Process and submit to LEDET	Draft layout plan	Land surveying and submission to Surveyor General	Submission of township package to Deeds Office
500	PED	Market municipal economic	1 July 2016	30 June 2017	R100 000	Draft the summary of the current	Advertisement Award and issuing of purchase order	Publication	Exhibition

Vote	Department	Project name	QUARTERLY PROJECTIONS						
			Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
		potential through media publications and exhibitions				municipal economic potential			
500	PED	LED Support	1 July 2016	31 March 2017	R100 000	-	Exhibitions for SMME's	Exhibitions for SMME's	-

**KPA 4 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT**

Vote	Department	Project name	QUARTERLY PROJECTIONS						
			Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
400	CS	Promulgation of by-laws	1 October	30 June 2016	R1 500 000	Award and issuing of	Promulgation of By-laws	Promulgation of By-laws	Promulgation of By-laws

			QUARTERLY PROJECTIONS						
Vote	Department	Project name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
			2015			purchase order to Government Printers			
400	CS	Purchasing of Legal publications	1 July 2015	30 June 2016	R250 000	Advertisement, Award and issuing of purchase order Purchase and distribute	Purchase and distribute	Purchase and distribute	Purchase and distribute
400	CS	Training of Employees, Councillors and Community Members	1 July 2015	30 June 2016	R1 500 000	Review of WSP	Training	Training	Training
400	CS	Acquire new fleet	1 July 2015	30 September 2015	R4 715 527	Advertisement, Award SLA, issuing of purchase order, Purchase and delivery	Purchase and delivery	Purchase and delivery	Purchase and delivery
400	CS	Implementation of OHS	1 July 2015	30 June 2016	R450 000	Advertisement, Award SLA	Medical examinations	Medical examinations	Medical examinations

			QUARTERLY PROJECTIONS						
Vote	Department	Project name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
						(OHS Practitioner)			

**KPA 2 BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT: QUARTERLY PROJECTIONS**

						QUARTERLY PROJECTIONS			
Vote	Department	Project Name	Planned start date	Planned completion date	2016/17 Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
600	SS	Regorogile and Raphuti development of cemeteries	1 July 2016	30 June 2017	R 1 000 000	Advertisement, Award, SLA (Consultant) Designs Advertisement of tender (Contractor)	Award and SLA (Contractor) and Construction	Construction	Construction
600	SS	Maintenance of landfill sites	1 July 2016	31 March 2017	R4 500 000	Advertisement, Award, SLA (Consultant) Designs Advertisement of tender	Award and SLA (Contractor) and O & M	Operation & Maintenance	Operation and Maintenance

						(Contractor)			
600	SS	Construction of Landfill site in Rooiberg	01 October 2016	30 June 2017	R1 000 000	Advertisement, Award, SLA (Consultant) Designs Advertisement of tender (Contractor)	Award and SLA (Contractor) and O & M	Operation & Maintenance	Operation and Maintenance

### **MONTHLY PROJECTS CASH FLOW PROJECTIONS**

#### **KPA 1 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
200	Operation Clean Audit	R3 800 000	R600 000	R600 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000	R260 000
200	Printing of IDP document	R350 000	R58 330	R58 330	R58 330	R58 330	R58 330	R58 350	-	-	-	-	-	-

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
200	Re-Branding of the municipality	R190 000	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833	R15 833
200	Mayoral Outreach (Youth day, Heritage day, Disability Day, HIV, Human Rights, Women Day, Family Day)	R2 300 000	R150 000	R430 000	R225 000	-	-	R350 000	R450 000	-	R295 000	R410 000	R200 000	R165 000
200	PMS	R450 000	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500	R37 500
200	Printing of SDBIP document	R150 000	R25 000	R25 000	R25 000	R25 000	R25 000	R25 000	-	-	-	-	-	-

## **KPA 2 – BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT**

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
700	Regorogile Ext 5 Water Supply	4600000	460000	850000	200000	200000	1200000	150000	840000	700000				
700	Rooiberg Water Supply	4100000	-	800000	1400000	800000	200000	200000	450000	250000				
700	Thabazimbi Water Conservation and Demand Management Project	2935000	-	300000	1400000	500000	500000	78333	78333	78334				
700	Development of groundwater for Thabazimbi and Regorogile	2365000	-	850000	680001	300000	300000	78333	78333	78333				
700	Leeupoort/Raphuti Water Supply	3000000	-	500000	2000000	100000	100000	100000	100000	100000				
700	Schilpadnest (Smashblock) Water Supply	3000000	-	800000	1400000	160000	160000	160000	160000	160000				
700	Raphuti Paving of Internal Streets in Ward 4	4000000	-	900000	700000	700000	650000	500000	350000	200000				
700	Northam upgrading of Internal Streets in Ward 7 (Ext 7)	6626907,96	-	1500000	1200000	950000	850000	700000	713454	713454				
700	Raphuti Installation of Highmast Lights	450000	-	300000	150000	-	-	-	-	-				
700	Northam Installation of Highmast Lights	2000000	-	400000	400000	350000	250000	250000	200000	150000				
700	Thaba Park Upgrading of sports facility	2566392,04	1500000	355464	355464,01	355464	-	-	-	-				
700	Regorogile Ext 3 & 5 Paving of Internal Streets Phase 2	11635000	7670533	991111,8	991111,75	991111,8	991131,75	-	-					



**KPA 2 – BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT**  
**MONTHLY CASHFLOW PROJECTIONS**

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
600	Regorogile and Raphuti Development of cemeteries	R1 000 000	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333
600	Maintenance of landfill sites	R4 500 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000	R375 000
600	Construction of Rooiberg Landfill Site	R1 000 000	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333	R83 333

**KPA 3 – SPATIAL PLANNING AND LOCAL ECONOMIC DEVELOPMENT**

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
N/A	Township establishment Ext 20	R765 000	-	-	R450 000	-	-	R150 000	-	-	-	-	R165 000	-

500	Market municipal economic potential through media publications and exhibitions	R100 000	-	-	-	-	-	R50 000	-	-	R50 000	-	-	-
500	LED Support	R100 000	-	-	-	-	-	R60 000	-	-	-	R40 000	-	-

**KPA 4 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT**

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
400	Promulgation of by-laws	R 1 500 000	0	-	-	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 172 000
400	Purchasing of Legal publications	R 250 000	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 833	R 20 837	R 20 833

Vote	Project name	Budget	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
400	Training of Employees, Councillors and Community Members	R 1 500 000	0	-	-	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 166 000	R 172 000
400	Acquire new fleet	R 4 715 527	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 960	R 392 967	R 392 960
400	Implementation of OHS Act	R 450 000	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500	R 37 500
	<b>TOTAL</b>	<b>R 8 415 527</b>	<b>R 451 293</b>	<b>R 451 293</b>	<b>R 451 293</b>	<b>R 783 293</b>	<b>R 783 293</b>	<b>R 783 293</b>	<b>R 783 293</b>	<b>R 783 293</b>	<b>R 783 293</b>	<b>R 783 293</b>	<b>R 783 304</b>	<b>R 795 293</b>

## **CONCLUSION**

The SDBIP is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets, set in the budget and IDP. All the Section 56/57 Management should be evaluated and monitored on the implementation of the SDBIP, which comprises largely of Key Performance Indicators and projects on a quarterly basis.

In preparation of the IDP and SDBIP, the Municipality also took into consideration the comments of CoGHSTA MEC and the Auditor General of South Africa. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery. This enables the Mayor and the Accounting Officer to be proactive and take remedial steps in the event of poor performance.

**APPROVED BY THE MAYOR:**

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**CLLR PA MOSITO**

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**DATE**